

uMLALAZI MUNICIPALITY



BUDGET AND MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (MTREF) COMMENCING IN 2017/2018

30 MAY 2017

Copies of this document can be viewed:

- In the foyers of all municipal buildings
- All public libraries within the municipality
- At www.umlalazi.org.za

<p style="text-align: center;">TABLE OF CONTENTS BUDGET AND MTREF STARTING 2017/2018</p>

PART 1- ANNUAL BUDGET

1.	MAYOR'S REPORT	2 -3
2.	BUDGET RELATED RESOLUTIONS	4 - 5
3.	EXECUTIVE SUMMARY	6 - 21
4.	ANNUAL BUDGET TABLES	22 – 36

PART 2- SUPPORTING DOCUMENTATION

5.	OVERVIEW OF ANNUAL BUDGET PROCESS	37 - 45
6.	OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH INTEGRATED DEVELOPMENT PLAN	46 - 47
7.	MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS	48 - 51
8.	OVERVIEW OF BUDGET RELATED POLICIES	52 - 53
9.	OVERVIEW OF BUDGET ASSUMPTIONS	54 - 56
10.	OVERVIEW OF BUDGET FUNDING	57 - 68
11.	EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES	69 - 70
12.	COUNCILLORS ALLOWANCES AND EMPLOYEE BENEFITS	71 - 74
13.	MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASHFLOW	75 - 76
14.	CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS	77
15.	CAPITAL EXPENDITURE DETAILS	78 - 81
16.	LEGISLATION COMPLIANCE STATUS	82 - 83
17.	MUNICIPAL MANAGER'S QUALITY CERTIFICATE	84

PART 3- ANNEXURES

IMPLEMENTATION PLAN	(ANNEXURE 1)
TARIFFS	(ANNEXURE 2)
SERVICE LEVEL STANDARDS	(ANNEXURE 3)
SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)	(ANNEXURE 4)

ABBREVIATIONS AND ACRONYMS

COGTA	-	Co-Operative Governance and Traditional Affairs
CPI	-	Consumer Price Index
DORA	-	Division of Revenue Act
GRAP	-	Generally Recognised Accounting Practice
IBT	-	Inclining Block Tariff
IDP	-	Integrated Development Plan
KDS	-	King Dinuzulu Suburb
KWH	-	Kilowatt Hour
LED	-	Local Economic Development
LG	-	Local Government
MBRR	-	Municipal Budget & Reporting Regulations
MIG	-	Municipal Infrastructure Grant
MFMA	-	Municipal Finance Management Act
MPRA	-	Municipal Property Rates Act
mSCOA	-	Municipal Standard Chart of Accounts
MSIG	-	Municipal Systems Improvement Grant
MTREF	-	Medium Term Revenue and Expenditure Framework
NERSA	-	National Electricity Regulator of South Africa
PMU	-	Project Management Unit
PPE	-	Property Plant and Equipment
SALGA	-	South African Local Government Association
SALGBC	-	South African Local Government Bargaining Council
SDBIP	-	Service Delivery and Budget Implementation Plan

1. MAYORS' REPORT

SPEECH BY HIS WORSHIP, THE MAYOR OF UMLALAZI MUNICIPALITY, CLLR TB ZULU FOR 2017/2018 MTREF BUDGET TABLED IN COUNCIL ON TUESDAY 30 MAY 2017

Mr Speaker, Honorable Councilor CT Dlamini,
Amakhosi aseNdlunkulu,
Deputy Mayor, Honorable Councilor BP Simelane,
Council Chief Whip, Honorable Councilor EZ Jaffe,
Fellow Members of Executive Committee of Council,
Fellow Councilors and Officials,
Members of the Public Present, I greet you all

I once again appear before this august house to present the 2017/18 Medium Term Revenue and Expenditure Framework (MTREF) budget prepared in terms of the Local Government: Municipal Finance Management Act No. 56 of 2003 read Local Government: Municipal Budget and Reporting Regulations as well as MFMA Circulars 85 and 86.

In terms of section 24(1) of the MFMA, "*The municipal council must at least 30 days before the start of the budget year consider approval of the annual budget*". This effectively means that annual budget approval must take place in the month of May. This month, Mr Speaker, known as uNhlaba in isiZulu, is the Africa Month. It was in this month of May, the 25th to be precise that the Organisation of African Unity (OAU) was established in Addis Ababa, Ethiopia in 1963. The body is now known as the African Union (AU). As we reflect back on the achievements made by our beloved continent of Africa, we note with pride that colonialism was defeated all over the continent with exception of Western Sahara which to date remains a colony of Morocco. The emphasis of political liberation in our continent was successfully achieved but, to a large extent, did not extend to economic freedom. In our own country we are now in 23 years of political liberation and there seems to be restlessness among our people, especially the young people who are faced with acute unemployment. The question is what do we do as government at all levels to address the issue of the economy and ensure that all our people share in the economic wealth of the country? In an endeavour to do our bit in response to this, we amended our Supply Chain Management (SCM) Policy to deal with issues of set asides to address the imbalances of the past. The amended policy was tabled to Executive Committee of this council in April this year following the promulgation of the new Preferential Procurement Policy Framework Act (PPPFA) Regulations which are effective from April 2017. In this manner we are making strides towards Radical Socio Economic Transformation. Among other things, the amended policy provide for set asides, subcontracting and unbundling of some projects to give opportunities to Small Medium and Micro Enterprises (SMME's). Our policy and regulations now further provide for prequalification criteria including companies owned by youth, women, people with disabilities, people residing in townships and rural areas among others. We have set ourselves a target of at least 40% of our discretionary procurement budget to be spent on the targeted groups that were previously disadvantaged.

Mr Speaker, as we present this MTREF budget, we are alive to the fact that it was in this month of May, the 19th to be precise in 1978, that one of our struggle icons, Moses Kotane, despite seeming to have recovered a great deal from the stroke he suffered from since 1968, he died from his illness at the age of 72. This hero, and many others, are an inspiration to us as we proceed to implement policies of the people's liberation movement with the aim of making lives of our people better. We have, Mr Speaker, through the limited resources at our disposal, continuously worked tirelessly to improve the lives of our people. Yes, Mr Speaker, more than 80% of our people in this municipality have access to electricity, decent roads and a whole lot of other social services. We still strive to do more. In the ending 2016/17 budget, we have done pre-marketing and preliminary designs for Bonisani / Makhehle in wards 24 / 25 and Masundwini in ward 4 which will see the 247 households within communities of Bonisani / Makhehle getting connected to electricity at a cost R7.4 million through Integrated Electrification Program (INEP) in the upcoming 2017/18 financial year.

Mr Speaker, as we table this budget, we acknowledge that this week has been declared child protection week that was launched by Department of Social Development in Cape Town on Sunday 28 May. We also wish to heed and re-iterate call by government to condemn and expose acts of abuse against women and children. We also acknowledge these gruesome incidents have taken place in our very own doorstep as are still mourning the loss of a fourteen-year-old girl by the name Luyanda Nsele from Gwalulwazi High School in King Dinuzulu Suburb within ward 12 who was brutally killed and her lifeless body was found by police dumped near her school with multiple stab wounds. Preliminary reports revealed that she had been gang-raped. Prior to that uMlalazi Local Municipality has had an incident of child sexual abuse, in KwaZibonele Primary School case where a teacher has allegedly raped 21 girls. The Local AIDS Council in partnership with the Civic Society have been monitoring the court proceedings and providing emotional support to the family. We condemn these kinds of incidents in strongest terms and as this council, we must join hands with the other sectors of government, private sector and our communities to fight against this scourge within our communities. Mr Speaker, we have, in the 2017/2018 Budget made provisions for programs that will continue to raise awareness on Child Protection issues through the Local AIDS Council, Special Programs and the Operation Sukuma Sakhe budget votes.

Mr Speaker, there has been very minimal increase in revenue. This is mainly based on the 6.4% increase in most tariffs in line with the National Treasury's inflation projection.

Similar increase has been applied to overall expenditure. There has been significant increases in operating expenditure over the past five years by over 100% and this is largely attributed to increase in employee related costs as well as extension of services to all the wards that were previously neglected in service delivery. It is a fact Mr Speaker, that previously the services were focused mainly on urban wards comprising of ratepayers and less to those residing in rural areas. This municipality was previously focused on the 3 towns which was Borough of Eshowe, Gingindlovu and Mtunzini as well as neighboring townships. With latest demarcation, this translates to twenty seven wards now majority of which are rural wards. It thus follows that there will certainly be a commensurate increase in the operating

expenditure. Prior to the first democratic election, on 07 April 1994, in Midrand, the first democratic president of South Africa, Dr Nelson Rolihlahla Mandela said, "I have travelled the length and breadth of this country, met people, spoken to children, the aged, everyone I could touch or see. Everyone seeks peace. **Everyone seeks a better life.** Everyone wants to work together." It is in that spirit Mr Speaker that we have, and continue to strive to deliver services in order to achieve better life for all.

Mr Speaker, this is the first MTREF budget since the masses of our people, on 03 August 2016, unequivocally renewed our mandate to serve them. Over R200 million from Municipal Infrastructure Grant (MIG) will be spent over the five year term to deliver on the infrastructural needs of our communities. Bulk of this expenditure will go towards building roads and causeways. This will see the construction of the following among others in 2017/18:

- KDS Bus Route (phase2) in ward 12 with a budget allocation amounting to R8 million
- Hlungwini Causeway in ward 5 with a budget allocation amounting to R6 million
- Mbangayi Causeway and Road in ward 14 with a budget allocation amounting to R10 million over the MTREF
- Qhiko Road in ward 24 with a budget allocation amounting to R4 million
- KwaGalagala Road in ward 13 with a budget allocation of R4.5 million
- Mfomfolozi Causeway in ward 1 with a budget allocation amounting to R3.3 million

Government has identified sports as a means to unite our people and achieve social cohesion. This was evidenced by the 1995 Rugby World Cup as well as 2010 Soccer World Cup. Since then, sporting activities have continued to unite our people. It is for that reason, Mr Speaker, that this MTREF Budget will see construction of the following among others:

- Mvutshini Sportsfield in ward 17 with budget allocation amounting to R3.3 million
- King Dinuzulu Sport Park in ward 12 with a budget of R7 million over the MTREF. This would be a multi-year project that will be constructed in a phased-in approach
- KwaBulawayo Sportsfield (phase 2) in ward 26 with a budget allocation of R3.5 million
- Nteneshane Sportsfield in ward 23 with a budget allocation amounting to R5 million on the outer year of the MTREF

Balance of the MIG will be used for construction of Community Halls. These include Izingwenya Hall in ward 21, Emandawe Hall in ward 27 and Obanjeni Hall in ward 20 all with a budget allocation of R4.5 million each. Vuma Hall in ward 8 will be constructed in the last year of the MTREF with a budget allocation of R5 million.

I exhort each and every one of us to work hard and play our respective roles in order to make sure that we deliver to our people that elected us...! And yes, together, as 54 councilors making up this council, 14 Amakhosi within our municipality, together with our dedicated officials, and all our stakeholders, we can continue to move uMlalazi Municipality Forward...!

Mr Speaker, I hereby table the 2017/18 MTREF budget.

I thank you,

2. BUDGET RELATED RESOLUTIONS

RECOMMENDED

	<i>Page</i>
1. That the annual budget of the municipality for the financial year 2017/2018; and indicative for the two projected outer years 2018/2019 and 2019/2020 be approved as set-out in the following schedules:	
1.1 Budget Summary (Financial Performance, Capital Expenditure and Fund sources, Financial Position, Cash Flows & Asset Management) Table A1	23
1.2 Budgeted Financial Performance (Revenue and Expenditure by Standard classification) Table A2	24
1.3 Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote) Table A3	25
1.4 Budgeted Financial Performance (Revenue and Expenditure) Table A4	26
1.5 Budgeted Capital expenditure by Vote, Standard classification and funding- Table A5	29
2. That the financial position, cash flows, cash-backed reserve/accumulated surplus, asset management and basic service delivery measurements are adopted as set out in the following tables:	
2.1 Budgeted Financial Position-A6	31
2.2 Budgeted Cash Flows – Table A7	32
2.3 Cash backed reserves & accumulated surplus reconciliation Table A8	33
2.4 Asset Management- Table A9	34
2.5 Basic Service Delivery Measurement-Table A10	36
3. That the amendments to the budget related policies be approved.	
4. That the additional settlement discounts in terms of section 15 of the municipal property rates act, read together with clause 9 of the rates policy be approved as follows:	
<ul style="list-style-type: none"> • Commercial and industrial properties – 30% discount if property rates is paid on or before 30 September. • Agricultural properties/farms – 40% discount if property rates is paid before 30 September. 	
5. That the budget funding and tariffs be approved.	
6. That the due date for the agreed annual single rates payment as prescribed by Section 26(2) (a) of the Local Government Municipal Property Rates Act 6 of 2004 be determined to be 30 September 2017.	
7. That the allocations of the Equitable Share Grant over the MTREF period be approved as follows:	

DETAILS	BUDGET 2017/2018 (R)	BUDGET 2018/2019 (R)	BUDGET 2019/2020 (R)
Care taking: rural buildings	150,000	200,000	567,880
Youth development	700,000	700,000	750,000
Early childhood development	338,800	372,680	380,000
Community support programme	700,000	700,000	700,000
Local economic development (LED)	2,177,950	800,000	1,000,000
Youth business advisory centre	200,000	200,000	200,000
Ceremonial events	130,000	140,000	140,000
Commemorative celebrations	270,000	280,000	280,000
Rates relief	84,402,360	94,160,900	104,066,710
Depreciation on assets contribution	7,714,750	8,169,920	3,169,950
Poverty alleviation	2,550,000	2,200,000	2,500,000
Ward committee expenses	1,000,000	1,000,000	1,000,000
Councillor's remuneration	10,602,000	11,132,000	11,665,000
Councillors funeral assistance	150,000	150,000	150,000
Animal pound facility	675,040	718,990	760,690
Rural fire prevention	200,000	200,000	200,000
Disaster assistance	500,000	600,000	600,000
Humanitarian assistance	950,000	950,000	950,000
Sport development	1,000,000	1,000,000	1,000,000
Cultural development	200,000	200,000	200,000
Special programmes	450,000	450,000	450,000
Operation Sukuma Sakhe	200,000	200,000	200,000
Local Aids Council	450,000	450,000	500,000
Work creation projects	1,300,000	1,300,000	1 500,000
Sports fields – security	562,910	596,120	630,690
Rural grounds maintenance	200,000	250,000	250,000
Rural roads: Grader programme	10,562,820	11,186,030	11,834,820
Free refuse	2,001,950	2,116,070	2,234,570
Solid waste relief	2,884 960	2,996,170	2,611,950
Free electricity	2,519 500	2,673,190	2,836,250
Electricity relief	9,400 460	9,955,090	10,532,490
Electricity metering audit	400,000	450,000	500,000
Capital projects contribution	11,455,500	8,047,840	5,280,000
	156,999,000	164,545,000	169,641,000

8. That in terms of Section 17 (3) (k) of the Local Government: Municipal Finance Management Act, (No. 56 of 2003), that the proposed cost to council of salary, allowances and benefits of Councillors and Senior officials be noted.
9. That the Service Delivery and Budget Implementation Plan (SDBIP) tabled together with the measureable objectives per vote, be noted
10. That the municipality's Service Level Standards be approved.

3. EXECUTIVE SUMMARY

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The municipality's business and service delivery priorities were received as part of this year's planning and budget process. Where appropriate, funds were transferred from low to high priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditures on noncore and 'nice to have' items.

The municipality has embarked on implementing a range of revenue collection strategies to optimize the collection of debt owed by consumers. Furthermore the municipality has undertaken various customer care initiatives to ensure the municipality truly involves all citizens in the process of ensuring a people led government.

The Budget/IDP process occurred according to the budget timetable approved by Council on 30 August 2016. This ensured compliance with the LG: MFMA and subsequent circulars in the preparation and approval of the multi-year budget/IDP.

The Budget and Medium Term Revenue and Expenditure Framework (MTREF) was also prepared taking cognizance of the contents of the Local Government: Municipal Finance Management Act No 56 of 2003. Circulars No. 85, 86 and the LG: MFMA Budget Formats

Guide received from National Treasury.

The main challenges experienced during the compilation of the 2017/2018 Budget and MTREF can be summarized as follows:

- The ongoing difficulties in the national and local economy;
- Ageing roads and electricity infrastructure;
- The need to reprioritize projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk electricity (due to tariff increases from Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable – as there will be a point where services will no longer be affordable;
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies.
- Affordability of capital projects-original allocations had to be reduced and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2017/2018 budget and MTREF process.
- mSCOA reforms with stringent deadlines, compliance requirements and substantial investment requirements.

The following budget principles and guidelines directly informed the compilation of the 2017/2018 Budget and MTREF:

- The 2016/2017 Adjustments Budget priorities and targets, as well as the base line allocations contained in that Adjustments Budget were adopted as the upper limits for the new baselines for the 2017/2018 annual budget;
- Intermediate service level standards were used to inform the measurable objectives, targets and backlog eradication goals;
- Tariff and property rate increases should be affordable and should generally not exceed inflation as measured by the CPI, except where there are price increases in the inputs of services that are beyond the control of the municipality, for instance the cost of bulk electricity. In addition, tariffs need to address infrastructure backlogs;
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;

In view of the aforementioned, the following table is a consolidated overview of the proposed 2017/2018 Budget and Medium-term Revenue and Expenditure Framework:

3.1 Consolidated Overview of the 2017/2018 Budget and MTREF

Details	Adjustments Budget 2016/2017 (R)	Budget Year 2017/2018 (R)	Budget Year 2018/2019 (R)	Budget Year 2019/2020 (R)
Total operating revenue	(383 578 310)	(391 989 850)	(406 409 520)	(429 393 680)
Total operating expenditure	375 621 810	384 840 230	400 008 170	425 666 500
(Surplus)/Deficit for the year	(7 956 500)	(7 149 620)	(6 401 350)	(3 727 180)
Total Capital Expenditure	82 008 390	50 448 450	49 163 840	48 636 100

Total operating revenue has increased by **2.19** per cent or **R8 411 540** for the 2017/2018 financial year when compared to the 2016/2017 Adjustments Budget. For the two outer years, operational revenue will increase by **3.53** and **5.81** per cent respectively, equating to a total revenue growth of **R45 815 370** over the MTREF when compared to the 2016/2017 financial year.

Total operating expenditure for the 2017/2018 financial year has been appropriated at **R384 840 230** and translates into a budgeted surplus of **R7 149 620**. When compared to the 2016/2017 Adjustments Budget, operational expenditure has grown by **2.45** per cent in the 2017/2018 budget and by **3.94** and **6.41** per cent for each of the respective outer years of the MTREF.

The capital budget of **R50 448 450** for 2017/2018 is **38.48** per cent less when compared to the 2016/2017 Adjustments Budget. The capital budget is mainly funded from Government grants over the MTREF.

3.2 Operating Revenue Framework

For uMlalazi Municipality to continue improving the quality of services provided to its citizens it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The reality is that we are faced with development backlogs and poverty. The expenditure required to address these challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipality and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each services;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA)
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policy of the Municipality.

The following table is a summary of the 2017/2018 Budget and MTREF (classified by main revenue source):

3.2.1 Summary of revenue classified by main revenue source

Description	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue By Source							
Property rates	50 714	53 146	53 146	53 146	55 554	58 720	62 008
Service charges - electricity revenue	58 640	57 065	57 065	57 065	58 418	59 424	60 789
Service charges - refuse revenue	9 968	9 824	9 824	9 824	10 452	11 048	11 666
Service charges - other							
Rental of facilities and equipment	1 285	1 162	1 162	1 162	1 309	1 384	1 462
Interest earned - external investments	6 047	6 484	6 484	6 484	6 899	7 292	7 700
Interest earned - outstanding debtors	565	673	673	673	716	757	800
Fines, penalties and forfeits	26 887	34 519	34 519	34 519	36 728	38 822	40 996
Licences and permits	69	69	69	69	73	77	82
Agency services	3 493	3 512	3 512	3 512	3 737	3 950	4 171
Transfers and subsidies	150 264	151 462	151 462	151 462	164 648	172 653	187 827
Other revenue	8 744	10 185	10 185	10 185	2 011	2 102	2 220
Gains on disposal of PPE	974	974	974	974	995	1 016	1 037
Total Revenue (excluding capital transfers and contributions)	317 650	329 075	329 075	329 075	341 541	357 246	380 758

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Revenue generated from rates and services charges forms a significant percentage of the revenue basket for the municipality. In the 2016/2017 financial year, revenue from rates and services charges totaled **R120 708 000** or **36.72** per cent. This increases to **R125 140 000**, **R129 949 000** and **R135 263 000** in the respective financial years of the MTREF. A notable trend is the decrease in the total percentage revenue generated from rates and services charges which decreases the ratio to total revenue from **37.14** per cent in 2017/2018 to **36.28** per cent in 2019/2020.

Property rates is the third largest revenue source totaling **16.21** per cent or **R55 554 000** and increases to **R62 008 000** by 2019/2020.

Operating grants and transfers is the largest revenue source totaling **R164 648 430** in the 2017/2018 financial year and steadily increases to **R187 826 900** by 2019/2020. Note that the year-on-year growth for the 2017/2018 financial year is **8.71** per cent and then increases by **4.87** and **8.79** per cent in the two outer years. The following tables gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

3.2.2 Operating transfers and grants receipts

Description	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
RECEIPTS:						
Operating Transfers and Grants						
National Government:	145 868	146,806	146,806	160,511	168,616	183,598
Local Government Equitable Share	131 392	131 638	131 638	145 544	156 497	164 361
Finance Management	1 625	1 625	1 625	1 700	1 955	1 955
Integrated National Electrification Programme	8 000	8 000	8 000	8 000	8 000	15 000
EPWP Incentive	2 924	2 924	2 924	2 985		
Project Management Unit (MIG Projects)	1 927	1 927	1 927	2 052	2 164	2 282
LGSETA: Training		693	693	231		
Provincial Government:	4 396	4 396	4 396	4 137	4 037	4 229
Museum Subsidy	1 062	334	334	350	368	386
PT: Provincialisation of Libraries	2 968	2 968	2,968	3 087	3 249	3 411
Community Library Services Grant	366	531	531	400	420	432
Dept of Sport and Rec: Maintenance of facilities		300	300	300		
COGTA: Fire Stations Analysis		263	263			
District Municipality:	–	260	260	–	–	–
Informal traders training grant		80	80			
Coastal management programme grant		180	180			
Other grant providers:	–	–	–	–	–	–
Total Operating Transfers and Grants	150 264	151 462	151 462	164 648	172 653	187 827
Capital Transfers and Grants						
National Government:	53 637	53 391	53,391	50 448	49 164	48,636
Municipal Infrastructure Grant (MIG)	36 612	36 612	36 612	38 993	41 116	43 356
Equitable Share	17 025	16 779	16 779	11 456	8 048	5 280
Provincial Government:	4 500	11 790	11 790	–	–	–
Cogta: Support to community service Centre grant	–	200	200			
Cogta: Small town rehabilitation grant	4 500	7 348	7 348			
COGTA: Fire Stations Analysis		4 243	4 243			
Total Capital Transfers and Grants	58 137	65 181	65 181	50 448	49 164	48 636
TOTAL RECEIPTS OF TRANSFERS & GRANTS	208 401	216 644	216 644	215 097	221 817	236 463

3.3 Tariffs

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When rates, tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Municipalities must justify in their budget documentation all increases in excess of the **6.4** per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increase of Eskom's bulk tariff is far below the mentioned inflation target. Given that this tariff increase is determined by external agencies, the impact it has on the municipality's electricity tariffs are largely outside the control of the municipality. Discounting the impact of this price increase in lower consumer tariffs will erode the future financial position and viability.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilized for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of electricity, petrol, diesel, chemicals, cement, etc. The current challenge facing the municipality is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by their operational efficiency gains or service level reductions. Within this framework the municipality has undertaken the tariff setting process relating to service charges as follows:

3.3.1 Property Rates

Property rates cover the cost of the provision of general services. Determining the effective property rate tariff is therefore an integral part of the municipality's budgeting process.

National Treasury's MFMA Circular No.51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the rate ratio to residential properties to be 0.25:1. The implementation of these regulations was done in the previous budget process and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17 (h) of the MPRA). In addition to this rebate, a further R85 000 reduction on the market value of a property will be granted in terms of the municipality's own Property Rates Policy;
- 100 per cent rebate will be granted to registered indigents in terms of the Indigent Policy;
- For pensioners, physically and mentally disabled persons, a rebate will be granted to owners of rate-able property as follows:
40 per cent rebate

- (i) A single person receiving a total income of **R6 790** per month or less
- (ii) A married couple receiving a joint monthly income of **R8 470** per month or less

20 per cent rebate

- (i) A single person receiving a total income of **R6 791** per month or more
- (ii) A married couple receiving a joint monthly income of **R8 471** per month or more

In this regard the following stipulations are relevant:

- The rate-able property concerned must be occupied only by the applicant and his/her spouse, if any, and by dependents without income;
- The applicant must submit proof of his/her age and identity and, in the case of a physically or mentally handicapped person, proof of certification by a Medical Officer of health, also proof of the annual income from a social pension;
- The applicant's account must be paid in full, or if not, an arrangement to the debt should be in place; and
- The property must be categorized as residential.

The council at its meeting held on 29 May 2012, resolved to grant a **20%** discount to ratepayers that makes a single rates payment at the end of September of each year.

The following additional settlement rebates are proposed in terms of section 15 of the Municipal Property Rates Act, read together with Clause 9 of the rates policy were also approved by Council as its meeting held on 24 May 2016:

For agricultural properties/farms, a **40%** rebate on the amount payable for property rates is proposed due to the severe drought that has affected the farming community in South Africa. Farming forms a big part of the Local economy of the uMlalazi Municipality and productivity has been severely affected as a result of this drought situation.

For commercial and industrial properties, a **30%** rebate is proposed due to the fact that there was an excessive increase in property values with the implementation of the third round of valuations. In terms of the normal business practices, any increase in property rates payable by the landlords, such recovered from tenants and unaffordable increase in the property rates charges can lead to closure of business which in turn will result in a negative effect of the economy of the uMlalazi Municipality.

Theses rebates are not automatic, but are conditional upon the annual rates payable being settled by no later than 30 September of each year.

The categories of rate-able properties for purposes of levying rates and the proposed rates for the 2017/2018 financial year contained below:

Category	2016/2017 (c/R)	2017/2018 (c/R)	% decrease
Residential	0.9902	1.0536	6.4%
Commercial and Industrial	1.2377	1.3169	6.4%
State and Education	1.2377	1.3169	6.4%
Municipal	0.9902	1.0536	6.4%
Mining	1.9803	2.1070	6.4%
Agricultural and PSI	0.2475	0.2634	6.4%
Vacant Land	1.9803	2.1070	6.4%

The differential rating idea came about upon studying different rating methods applied across the country. The workshops conducted by COGTA have indicated that this is the best international practice. Emphasis is made on the fact that internationally, businesses contribute a little bit more to the coffers of the Municipality because they are able to pass the on the burden of rates to their consumers whereas the residential consumers are not in this position. Further to this, any expenditure incurred is tax deductible for businesses whereas for residential customers it is not the case. When calculating the different randages, the effect on each customers account has been taken into account; even though different randages were applied, the overall result is the reduction in the randage, even for businesses.

A punitive tariff has been introduced for all vacant undeveloped properties within the boundaries of the Municipality. The main reason for this is to encourage all owners of these properties to develop as soon as possible. Council loses revenue on all undeveloped land.

3.3.2 Sale of Electricity and Impact of Tariff Increases

NERSA has announced the revised bulk electricity pricing structure. A **2.2** per cent increase in the Eskom bulk electricity tariff to municipalities will be effective from 1 July 2017.

Considering the Eskom increases, the consumer tariff had to be increased by **1.88** per cent to offset the additional bulk purchase cost from 1 July 2017. It should be noted that given the low tariff increase, it is expected that it will have a negative impact on the municipality's revenue from electricity.

The inadequate electricity bulk capacity and the impact on service delivery and development remains a challenge for the municipality. Most of the reticulation network was designed or strengthened in the early 1980's with an expected 20-25 year life expectancy. The upgrading of the municipality's electricity network has therefore become a strategic priority, especially the substations and transmission lines.

3.3.3 Waste Removal and Impact of Tariff Increases

Currently solid waste removal is subsidized with an allocation from the equitable share grant of **R1 884 960**. Without this subsidy, the solid waste removal service will operate at a deficit. The main contributors to the high operational cost are cost of remuneration, bin liners, repairs and maintenance on vehicles, increases in fuel and solid waste contracts.

The municipality have implemented and monitor a recycling program in the community, to ensure that this service can be rendered in a sustainable manner over the medium to long term.

The waste removal tariffs are increased by **6.4** percent.

3.4 Operating Expenditure Framework

The Municipality's expenditure framework for the 2017/2018 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash backed reserves to fund any deficit;
- Funding of the budget over the medium term as informed by Section 18 and 19 of the MFMA;
- The Capital programme is aligned to the asset renewal strategy and backlog eradication plan;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan no budget. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2017/2018 budget and MTREF (Classified per main type of operating expenditure):

3.4.1 Summary of operating expenditure by standard classification item

Description R thousand	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Expenditure By Type</u>						
Employee related costs	114 723	107 783	107 783	113 956	121 532	129 554
Remuneration of councillors	19 334	18 560	18 560	20 115	21 523	23 029
Debt impairment	24 457	41 769	41 769	44 442	46 975	49 606
Depreciation & asset impairment	38 925	41 079	41 079	43 708	45 799	47 464
Finance charges	541	541	541	567	591	616
Bulk purchases	48 940	48 108	48 108	48 916	49 998	51 103
Other materials	11 245	11 940	11 940	10 671	11 273	11 414
Contracted services	61 020	64 729	64 729	65 669	64 913	75 700
Transfers and subsidies	3 185	2 947	2 947	3 891	2 884	3 022
Other expenditure	32 405	38 166	38 166	32 905	34 520	34 159
Total Expenditure	354 776	375 622	375 622	384 840	400 008	425 667

- **Employee Related Costs**

The budget allocation for employee related costs for the 2017/2018 financial year totals **R113 956 000** which equals **29.62** per cent of the total operating expenditure. The employee related costs are growing by **12.93** per cent from 2016/2017 (original budget) to 2019/2020.

Provision has been made for the following:

- The salaries budget of 2017/2018 financial year is based on the organogram that was approved by Council on **4 May 2017**. New and vacant positions were not automatically budgeted for unless identified by management as critical. Existing positions vacated during the year have been budgeted for accordingly except, for instances where posts were deemed not critical
- In terms of the Salary and Wage Collective agreement of 1 July 2015 to 30 June 2018 salaries and wages of 2017/2018 financial year must be increased by CPI (Feb 2016 to 30 Jan 2017) +1%. The CPI of the period mentioned above is 6.6% as per report issued by the Stats South Africa and hence salaries have been increased by 7.6%
- All other employer related contributions that are linked to the basic salary must be increased by the same percentage as that of salaries and wages and has been increased accordingly.
- Medical Aid must be increased by 25% of the percentage that is applicable salaries and wages and Medical Aid has been increased by 1.9% which is a quarter of the percentage increased mentioned above,
- Housing benefit although it is not linked to the basic salary has been increased by the same percentage as salaries and wages
- Housing benefit applicable to employees that earn a basic salary of R 8 000.00 and less is fixed at R 350.00 for the duration of the collective agreement, hence it has not been increased.
- Following are the key positions that have been budgeted for and which are currently vacant

- Director Planning and Development
- Director Engineering Services

- Budget is provided for the following new positions:

<u>Positions</u>	<u>Cost to council</u>
▪ Manager: Community Development Programmes & Services	R 764 960
▪ Manager: Youth	R 764 960

- The table below shows all employee related costs:

Employee related costs	Budget Year 2017/2018	Budget Year 2018/2019	Budget Year 2019/2020
Basic Salaries and Wages	74 992 550	80 181 030	85 723 170
Pension and UIF Contributions	12 455 370	13 325 130	14 255 530
Medical Aid Contributions	4 548 350	4 627 910	4 708 910
Overtime	2 832 240	3 030 390	3 208 730
Performance Bonus	929 940	976 370	1 024 730
Motor Vehicle Allowance	4 332 960	4 572 530	4 828 710
Cellphone Allowance	607 200	642 270	679 620
Housing Allowances	629 060	673 130	720 250
Other benefits and allowances	7 924 900	8 470 020	9 018 540
Annual leave	4 226 380	4 522 350	4 838 920
Long service awards	89 610	95 880	102 590
Post-retirement benefit obligations	387 770	414 890	443 970
TOTAL	113 956 330	121 531 900	129 553 670

- **Remuneration of Councillors**

The cost associated with the remuneration of councilors is determined by the Minister of Co-Operative Governance and Traditional Affairs, in accordance with the remuneration of Public Bearers Act (Act 20 of 1998). The most recent promulgation in this regard has been taken into account in compiling the municipality's budget. Provision has been made for a 7% increase in allowances for the three budget years.

- **Debt impairment**

The budget provided is based on the audit outcome of the 2015/2016 financial year. The amount represents 11.55% of the total expenditure budget.

- **Provision for depreciation and asset impairments**

Provision for depreciation and asset impairments is informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total **R43 708 000** for the 2017/2018 financial and equates to **11.36** per cent of the total operating expenditure.

- **Finance charges**

Finance charges consist primarily of the repayment of interest on long term borrowing (cost of capital). Finance charges make up **0.15** per cent (**R567 000**) of operating expenditure excluding annual redemption for 2017/2018 and increases to **R616 000** by 2019/2020.

- **Bulk purchases**

Bulk purchases are directly informed by the purchase of electricity from Eskom. The annual price increase of **2.2** percent have been factored into the budget appropriations and directly inform the revenue provisions. The expenditure include distribution losses.

- **Other materials**

Other material provides for the day to day running of the municipality and material needed for service delivery. This line includes stationery, cleaning materials, fuel, materials used for electricity supply, materials used of building maintenance and road maintenance.

Provision is made for the following other materials:

Description	Budget Year 2017/2018	Budget Year 2018/2019	Budget Year 2019/2020
Inventory Consumed Consumables Standard Rated (stationery, cleaning materials, etc.)	2 521 070	2 667 060	2 791 700
Inventory Consumed Consumables Zero Rated (Fuel)	3 399 440	3 589 780	3 502 440
Inventory Consumed Finished Goods (electrical parts and hardware's used for building maintenance	175 000	180 420	186 040
Inventory Consumed Materials and Supplies (asphalt hot mix, asphalt cold mix, stones, sand, etc.)	4 575 370	4 835 410	4 933 690
Total	10 670 880	11 272 670	11 413 870

- **Contracted services**

As part of the compilation of the 2017/2018 MTREF this group of expenditure was critically evaluated and operational efficiencies were enforced. In the 2017/2018 financial year, this group of expenditure totals **R65 669 000**. For the two outer years it has been limited to a decrease of **1.15** and an increase of **16.62** per cent.

Provision is made for the following contracted services:

Description	Budget Year 2017/2018	Budget Year 2018/2019	Budget Year 2019/2020
Weed Eradication	564 980	597 180	630 620
Animal Care (Animal Pound)	675 040	718 990	760 690
Burial Services (Destitute Burial)	950 000	950 000	950 000
Accounting And Auditing	296 980	363 210	374 870
Project Management (PMU)	2 048 220	2 159 950	2 277 620
Clearing And Grass Cutting Services	2 618 810	2 777 430	2 945 230
Litter Picking And Street Cleaning (CBD)	1 125 810	1 189 980	1 256 620
Personnel And Labour (Work Creation Projects and EPWP)	5 305 000	2 460 000	3 087 880
Electricity (Outsourced electrical Services)	20 000	20 000	20 000
Refuse Removal	6 541 990	6 577 290	7 081 530
Security Services	13 117 080	13 844 870	14 614 570
Traffic Fines Management	2 700 000	2 790 000	2 880 000
Electrical (Electrification Programme)	8 650 000	8 634 600	15 670 560
Audit Committee	200 000	211 400	223 240
Post-Employment Report Contracted Services	10 640	11 250	11 880
Research And Advisory (Cemetery Environmental Studies, Proposal Office Space And Led Strategy)	615 000	385 000	485 000
Valuer And Assessors	297 230	308 500	314 580
Land and Quantity Surveying costs	136 860	144 660	152 760
Town Planning cost	102 650	108 500	114 580
Legal Advice And Litigation	868 870	918 400	969 830
Issue Of Summons	178 140	188 290	198 830
Collection	534 430	564 890	596 520
Artists And Performers	165 000	165 000	165 000
Catering Services	1 329 980	1 297 780	1 305 880
Graphic Designers	50 000	50 000	50 000
Maintenance Of Buildings And Facilities	831 420	879 530	929 440
Maintenance Of Equipment	390 450	410 590	433 580
Maintenance Of Unspecified Assets (Grader Programme and Maintenance of municipal vehicles	13 914 960	14 722 230	15 710 760
Pest Control And Fumigation	1 130	1 190	1 260
Prepaid Electricity Vendors	1 098 780	1 120 760	1 143 170
Stage And Sound Crew	329 580	341 790	343 050
	65 669 030	64 913 260	75 699 550

- **Transfers and Subsidies**

Provision is made for the following transfers and subsidies:

Description	Budget Year 2017/2018	Budget Year 2018/2019	Budget Year 2019/2020
Donations to Schools	-	-	-
Dlinza Aerial Boardwalk	50 000	50 000	50 000
Thembimfundo Disable School	25 000	25 000	25 000
Educational/Sports Development Kits	100 000	100 000	100 000
Early Childhood - Furniture And Equipment For Creche's, Community Halls And Peace Centres	318 800	352 680	360 000
Community Support - Donation of furniture to households	40 000	40 000	40 000
Community Support - Donation Of Groceries	40 000	40 000	40 000
S P C A Grant In Aid	135 000	140 000	145 000
Tourism Grant In Aid	205 000	210 000	215 000
Social Welfare Grant In Aid	140 000	145 000	150 000
Zululand Historical Museum	246 000	261 080	276 160
Fencing Of Cummunal Gardens, Smme Equipment, irrigation system	1 372 950	262 000	322 000
Households (Groceries , Temporal Shelters And Food Parcels)	901 000	941 000	981 000
Bursaries (Non-Employee)	250 000	250 000	250 000
Cultural Development	17 500	17 500	17 500
Special Programmes - Donation Crotcheting Material	50 000	50 000	50 000
Total	3 891 250	2 884 260	3 021 660

- **Other expenditure**

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved.

Provision is made for the following general expenses:

Description	Budget Year 2017/2018	Budget Year 2018/2019	Budget Year 2019/2020
Advertising, Publicity and Marketing Bursaries (Non-employees)	8 510	9 000	9 500
Advertising, Publicity and Marketing Customer/Client Information	114 710	121 250	128 040
Advertising, Publicity and Marketing Gifts and Promotional Items	1 477 300	1 712 850	1 317 570
Advertising, Publicity and Marketing Municipal Newsletters	320 000	420 000	220 000
Advertising, Publicity and Marketing Staff Recruitment	212 800	224 930	137 530
Advertising, Publicity and Marketing Tenders	312 820	330 650	249 170
Assets less than the Capitalisation Threshold (loose tools)	55 470	58 050	60 730
External Audit Fees	2 017 300	2 132 290	2 251 700
Bank Charges, Facility and Card Fees Bank Accounts	496 750	525 060	554 460
Bargaining Council	1 139 570	1 215 320	1 295 540
Bursaries (Employees)	130 210	137 630	145 340
Commission Third Party Vendors	54 190	57 280	60 490
Communication Cellular Contract (Subscription and Calls)	3 830	4 050	4 280
Communication Licences (Radio and Television)	8 010	8 470	8 940

Communication Postage/Stamps/Frinking Machines	298 790	315 820	333 500
Communication Radio and TV Transmissions	359 180	509 700	310 240
Communication Telephone, Fax, Telegraph and Telex	1 366 840	1 444 750	1 225 650
Entertainment Expenses	168 660	178 300	164 580
External Computer Service Data Lines	19 410	20 520	21 670
External Computer Service GPS Licence Fees	14 080	14 880	15 710
External Computer Service Information Services	229 980	243 090	256 700
External Computer Service Remote Server Access	596 000	690 000	690 000
External Computer Service Software Licences	348 780	368 660	389 310
External Computer Service System Adviser	4 512 590	4 569 810	4 625 710
Honoraria (Voluntarily Workers)	170 000	170 000	170 000
Insurance Underwriting Insurance Brokers Fees	77 040	81 440	86 000
Insurance Underwriting Excess Payments	1 060	1 120	1 180
Insurance Underwriting Premiums	886 680	937 210	989 690
Learnerships and Internships	269 630	285 000	300 960
Licences Performing Arts	3 330	3 520	3 720
Municipal Services (King Cetshwayo District Municipality - Water)	1 787 760	1 872 710	1 960 760
Registration Fees Professional and Regulatory Bodies	90 170	95 310	100 650
Registration Fees National (Municipal Staff Training)	2 115 380	2 010 280	2 063 980
Printing, Publications and Books	365 350	386 170	407 790
Professional Bodies, Membership and Subscription	77 090	81 490	86 060
Remuneration to Ward Committees	660 000	660 000	660 000
Resettlement Cost	25 250	26 690	28 180
Road Worthy Test	84 730	89 560	94 580
Skills Development Fund Levy	1 139 570	1 215 320	1 295 540
Storage of Files (Archiving)	59 800	63 210	66 750
Transport Provided as Part of Departmental Activities Events	735 280	770 530	774 940
Travel and Subsistence Domestic Accommodation	1 257 520	1 329 140	1 103 510
Travel and Subsistence Domestic Food and Beverage (Served)	371 700	392 800	414 710
Travel and Subsistence Domestic Incidental Cost	78 740	83 230	87 890
Travel and Subsistence Domestic Transport without Operator Car Rental	218 120	230 540	243 450
Travel and Subsistence Domestic Transport without Operator Own Transport	851 200	899 710	750 090
Travel and Subsistence Domestic Transport with Operator Other Transport Provider	7 450	7 870	8 310
Travel and Subsistence Domestic Transport with Operator Public Transport Air Transport	138 320	146 200	154 390
Travel and Subsistence Domestic Transport with Operator Public Transport Road Transport	1 810	1 910	2 010
Travel and Subsistence on-employees	15 960	16 870	17 810
Uniform and Protective Clothing	1 285 710	1 146 900	1 260 080
Vehicle Tracking	297 830	314 810	332 440
Workmen's Compensation Fund	874 200	935 400	1 000 880
Seating Allowance for Traditional Leaders	104 270	110 210	116 380
Hire Charges	883 530	922 320	931 450
Operating Leases Furniture and Office Equipment	930 290	983 320	1 038 390
Operating Leases Solid Waste Disposal	503 600	536 330	571 210
Operating Leases Transport Assets	2 195 430	2 320 570	2 450 510
Operating Leases Other Assets	75 490	79 790	84 260
TOTAL	32 905 070	34 519 840	34 158 600

3.5 Capital Budget

The following guidelines were applied in order to value and prioritize the capital projects:

- In line with the Council's revised IDP
- Carry over of previously approved projects
- Existing Council's resolutions, statutory requirements and services related benefits.
- Provision was made for the basic capital projects to be funded from the equitable share if actual cash is available.
- The capital for department's budget decrease is **42.49** per cent.

The components of the capital budget are as follows:

Description	2017/2018 (R)	2018/2019 (R)	2019/2020 (R)
Departments requirements	11 455 500	14 847 840	12 280 000
MIG projects	38 992 950	41 116 000	43 356 100
TOTAL	50 448 450	55 963 840	55 636 100

The capital budget will be funded as follows:

Description	2017/2018 (R)	2018/2019 (R)	2019/2020 (R)
Equitable Share Grant	11 455 500	8 047 840	5 280 000
Internal Funding	-	6 800 000	7 000 000
Municipal Infrastructure Grant	38 992 950	41 116 000	43 356 100
TOTAL	50 448 450	55 963 840	55 636 100

The capital for departments to be funded from Council's Equitable Share Grant are the following:

Description	Amount (R)
Furniture and equipment	1 239 700
Computer equipment and software	1 944 800
Machinery and equipment	1 391 000
Vehicles	1 350 000
Buildings	1 860 000
Community assets	1 250 000
Roads, sidewalks & storm water	1 360 000
Electricity	1 060 000
TOTAL	11 455 500

Municipal Infrastructure Grant Projects for the next three budget years are as follows:

DESCRIPTION	Ward	2017/2018	2018/2019	2019/2020
HALLS AND OFFICES				
Izingwenya hall	21		4 500 000	
Emandawe hall	27		4 500 000	
Obanjeni hall	20		4 500 000	
Vuma hall	8			5 000 000
SPORTS FIELDS				
Mvutshini sports field	16	3 380 000		
Nteneshane sports field	23			5 000 000
Kwbulawayo sports field (phase 2)	26		3 500 000	
King Dinuzulu sports park	12		6 000 000	1 000 000
ROAD AND CAUSEWAYS				
KDS Bus route (phase 1)	12	3 000 000		
KDS Bus route (phase 2)	12	8 000 000		
Kangela road rehabilitation (phase 2)	11	2 694 370		
Emtlombo causeway	10	1 223 380		
Hlungwini causeway	5	6 012 110		
Umfolozzi causeway	1	3 359 040		
Mbabha causeway	2	1 350 000		
Mbangayi causeway and road	14	5 850 000	4 000 000	
Qhiko road	24	4 124 050		
Kwagalagala road	13	4 500 000		
Emahhusheni road	7		2 000 000	2 000 000
Mtilombo road	22		4 000 000	
Mtipela/Ntabankulu road	3		3 616 000	
Rehabilitation of Osborne road (phase 2)	11			13 000 000
Ofasimba road	25			5 000 000
Ethafeni road	18			4 000 000
Vekeza road	17			4 356 100
Yimba pedestrian bridge	19			1 000 000
Sub total		38 992 950	41 116 000	43 356 100
PMU ADMIN COSTS		2 052 050	2 164 000	2 281 900
TOTAL		41 045 000	43 280 000	45 638 000

The capital budget will be spent on the following categories of assets:

DESCRIPTION	AMOUNT	%
Infrastructure: Roads (Urban)	15 054 370	30
Roads (Rural)	21 918 580	43
Electricity	1 060 000	2
Community assets (Urban)	1 250 000	2
(Rural)	3 380 000	7
Other Assets	7 785 500	15
Total	50 448 450	100

Other assets are made up as follows:

DESCRIPTION	AMOUNT
Vehicles	1,350,000
Furniture & equipment	1,239,700
Computer equipment	1,944,800
Buildings	1,860,000
Machinery and equipment	1,391,000
Total	7,785,500

The table below analyses the budgeted transactions within the capital replacement reserve (CRR) for the MTREF period, based on the tabled budget.

DESCRIPTION	Current year 2016/2017	Budget 2017/2018	Budget 2018/2019	Budget 2019/2020
Opening balance	36 339 186	28 004 316	37 844 316	41 294 316
Less: Capital budget commitments	(17 860 570)	0	(6 800 000)	(7 000 000)
Plus: Interest earned on CCR short term deposit	1 200 000	1 300 000	1 400 000	1 500 000
Plus: Contribution from operating account	7 325 700	7 440 000	7 650 000	7 860 000
Unspent equitable share grant (operational)	1 000 000	1 100 000	1 200 000	1 300 000
Interest received on short term deposits	6 195 700	6 200 000	6 300 000	6 400 000
Land sales contributions	130 000	140 000	150 000	160 000
Additional revenue from property rates				
Plus: Unspent equitable share grant (capital)	1 000 000	1 100 000	1 200 000	1 000 000
Closing balance of the Capital Replacement Reserve	28 004 316	37 844 316	41 294 316	44 654 316

It is thus clear from the above the present levels of financing of capital budgets from the CRR are sustainable over the medium term.

It must however be stressed that it is of absolute importance that capital projects be prioritized to ensure that available funds are allocated towards the most important projects. The municipality will always have the challenge to allocate its limited resources amongst the vast number of needs of its community.

3.6 Financial position of Council

The accumulated surplus of the Council was **R846 563 350** as at 30 June 2016. It must be noted that this amount is not cash backed. The surplus for the 2017/2018 and the next two years is projected as follows:

2017/2018	-	R7 149 620
2018/2019	-	R5 801 350
2019/2020	-	R3 727 180

3.7 Alignment with National Priorities

3.7.1 In preparing the budget, government's 12 outcomes were taken into account.

These outcomes are:

- Improve the quality of basic education
- Improve health and life expectancy
- All people in South Africa protected and feel safe
- Decent employment through inclusive economic growth
- A skilled and capable workforce to support inclusive growth

- An efficient, competitive and responsive economic infrastructure network
- Vibrant, equitable and sustainable rural communities and food security
- Sustainable human settlements and improved quality of household life
- A response and, accountable, effective and efficient local government system.
- Protection and enhancement of environmental assets and natural resources
- A better South Africa, a better and safer Africa and world
- A development orientated public service and inclusive citizenship

These objectives are directly relevant to the municipality. The challenge for the municipality is do more within its existing resource envelope.

3.8 The Municipality's role in employment creation

“ Employment is central to human dignity, sustainable economic development and social cohesion. Creating jobs and increasing employment is South Africa's most critical objective.

While there are many policy options to consider, emphasis should be placed on removing the structural impediments to faster job growth. This means aligning real wage growth with productivity, speeding up regulatory reform to ensure that young and less skilled workers can access the job market, and ensuring that further education and training programmes provide the real world skills needed by public and private sector employers. Public employment to support service delivery, and public works projects that draw in lower skilled workers, will continue to play an important role. The issue of youth unemployment is imperative and needs to be confronted directly.”

The Council will explore how it can contribute to job creation when revising the IDP and preparing the 2017/2018 budget. However, the Council will not just employ more people without any reference to the level of staffing required to deliver effective services, and what is financially sustainable over the medium term. The Council will focus on maximizing its contribution to job creation by:

- Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate
- Ensuring that service providers use labour intensive approaches.
- Supporting labour intensive LED projects;
- Participating fully in the Extended Public Works Programmes; and
- Implementing interns programmes to provide young people with on the job training.

With reference to employment creation, provision is made for the following:

- Contractors that are appointed for Municipal Infrastructure Grant (MIG) projects, are encouraged to make use of local labour;
- **R4 762 910** from the equitable share is allocated for work creation projects;
- The Municipality has received a **R2 985 000** grant to participate in the Extended Public Works Programme, and
- The Council has appointed four financial interns.

3.9 Key amendments to budget –related policies

The amendments to the budget related policies are set under section 8 of the budget document.

4. Annual Budget Tables

	<i>Table</i>	<i>Page</i>
➤ Budget Summary	A1	23
➤ Budgeted Financial Performance (Revenue & Expenditure by Standard Classification)	A2	24
➤ Budgeted Financial Performance (Revenue & Expenditure by Municipal Vote)	A3	25
➤ Budgeted Financial Performance (Revenue & Expenditure)	A4	26
➤ Chart A4: Budgeted Financial Performance (Revenue)		27
➤ Chart A4: Budgeted Financial Performance (Expenditure)		28
➤ Budgeted Capital Expenditure by Vote, Standard Classification and Funding	A5	29
➤ Chart A5: Adjustments Budget Capital Expenditure Budget by Vote and Funding		30
➤ Budgeted Financial Position	A6	31
➤ Budgeted Cash flows	A7	32
➤ Cash Back Reserves/ Accumulated Surplus Reconciliation	A8	33
➤ Asset Management	A9	34
➤ Chart A9:Asset management		35
➤ Basic Service Delivery Measurement	A10	36

KZN284 uMlalazi - Table A1 Budget Summary

Description	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousands							
Financial Performance							
Property rates	50 714	53 146	53 146	53 146	55 554	58 720	62 008
Service charges	68 608	66 889	66 889	66 889	68 871	70 472	72 455
Investment revenue	6 047	6 484	6 484	6 484	6 899	7 292	7 700
Transfers recognised - operational	150 264	151 462	151 462	151 462	164 648	172 653	187 827
Other own revenue	42 018	51 095	51 095	51 095	45 570	48 108	50 767
Total Revenue (excluding capital transfers and contributions)	317 650	329 075	329 075	329 075	341 541	357 246	380 758
Employee costs	114 723	107 783	107 783	107 783	113 956	121 532	129 554
Remuneration of councillors	19 334	18 560	18 560	18 560	20 115	21 523	23 029
Depreciation & asset impairment	38 925	41 079	41 079	41 079	43 708	45 799	47 464
Finance charges	541	541	541	541	567	591	616
Materials and bulk purchases	60 186	60 048	60 048	60 048	59 587	61 271	62 517
Transfers and grants	3 185	2 947	2 947	2 947	3 891	2 884	3 022
Other expenditure	117 882	144 664	144 664	144 664	143 016	146 409	159 464
Total Expenditure	354 776	375 622	375 622	375 622	384 840	400 008	425 667
Surplus/(Deficit)	(37 125)	(46 547)	(46 547)	(46 547)	(43 299)	(42 762)	(44 909)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	58 137	54 503	54 503	54 503	50 448	49 164	48 636
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	21 012	7 956	7 956	7 956	7 150	6 401	3 727
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	21 012	7 956	7 956	7 956	7 150	6 401	3 727
Capital expenditure & funds sources							
Capital expenditure	77 287	82 008	82 008	82 008	50 448	55 964	55 636
Transfers recognised - capital	58 137	65 181	65 181	65 181	50 448	49 164	48 636
Public contributions & donations	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–
Internally generated funds	19 150	16 827	16 827	16 827	–	6 800	7 000
Total sources of capital funds	77 287	82 008	82 008	82 008	50 448	55 964	55 636
Financial position							
Total current assets	84 463	95 008	95 008	95 008	89 634	89 036	90 936
Total non current assets	760 590	846 201	846 201	846 201	863 102	879 395	897 006
Total current liabilities	42 843	47 854	47 854	47 854	41 759	40 756	46 113
Total non current liabilities	20 160	20 160	20 160	20 160	19 807	19 684	19 541
Community wealth/Equity	782 050	873 195	873 195	873 195	891 170	907 991	922 288
Cash flows							
Net cash from (used) operating	34 614	23 420	23 420	23 420	46 944	46 355	47 023
Net cash from (used) investing	(57 854)	(61 453)	(61 453)	(61 453)	(50 240)	(45 664)	(47 486)
Net cash from (used) financing	(238)	(517)	(517)	(517)	(288)	307	(319)
Cash/cash equivalents at the year end	63 848	73 889	73 889	73 889	70 305	71 303	70 521
Cash backing/surplus reconciliation							
Cash and investments available	63 849	73 890	73 890	73 890	70 306	71 304	70 522
Application of cash and investments	35 158	40 585	40 585	40 585	33 145	34 132	38 012
Balance - surplus (shortfall)	28 691	33 305	33 305	33 305	37 161	37 172	32 510
Asset management							
Asset register summary (WDV)	759 139	844 750	844 750	861 646	861 646	877 933	895 540
Depreciation	38 925	41 079	41 079	41 079	41 079	43 708	45 799
Renewal of Existing Assets	29 710	53 372	53 372	53 372	17 089	4 160	2 790
Repairs and Maintenance	5 940	6 565	6 565	6 469	6 469	6 790	6 875
Free services							
Cost of Free Basic Services provided	3 062	4 355	4 355	4 521	4 521	4 789	5 071
Revenue cost of free services provided	32 544	34 086	34 086	37 149	37 149	39 277	41 490
Households below minimum service level							
Water:	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–
Energy:	1	1	1	1	1	1	1
Refuse:	–	–	–	–	–	–	–

KZN284 uMlalazi - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Functional Classification Description	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1						
Revenue - Functional							
Governance and administration		223 966	221 408	221 408	224 058	237 217	245 970
Executive and council		162 611	157 087	157 087	157 412	166 882	171 805
Finance and administration		61 355	64 321	64 321	66 647	70 336	74 165
Internal audit		—	—	—	—	—	—
Community and public safety		9 258	8 945	8 945	10 281	10 555	11 291
Community and social services		6 538	5 976	5 976	5 860	6 181	6 396
Sport and recreation		1 705	2 013	2 013	3 353	3 250	3 719
Public safety		841	782	782	884	928	970
Housing		174	174	174	185	195	206
Health		—	—	—	—	—	—
Economic and environmental services		43 910	52 196	52 196	56 364	58 079	61 494
Planning and development		3 073	4 218	4 218	5 344	4 130	4 502
Road transport		40 837	47 979	47 979	51 019	53 949	56 992
Environmental protection		—	—	—	—	—	—
Trading services		98 654	101 030	101 030	101 287	100 558	110 638
Energy sources		76 568	79 053	79 053	78 917	80 691	89 906
Water management		—	—	—	—	—	—
Waste water management		1	6	6	7	7	8
Waste management		22 084	21 970	21 970	22 363	19 860	20 724
Other	4	—	—	—	—	—	—
Total Revenue - Functional	2	375 788	383 578	383 578	391 990	406 410	429 394
Expenditure - Functional							
Governance and administration		111 062	129 045	129 045	147 123	155 625	162 348
Executive and council		78 044	84 441	84 441	106 090	111 868	117 248
Finance and administration		31 745	44 590	44 590	38 629	41 196	42 373
Internal audit		1 273	14	14	2 404	2 561	2 728
Community and public safety		35 567	34 788	34 788	42 242	45 051	48 165
Community and social services		14 527	13 381	13 381	15 583	16 627	17 564
Sport and recreation		14 777	14 974	14 974	16 002	16 967	18 450
Public safety		6 130	6 300	6 300	9 469	10 185	10 789
Housing		133	133	133	1 187	1 272	1 362
Health		—	—	—	—	—	—
Economic and environmental services		104 190	111 161	111 161	96 984	101 084	106 224
Planning and development		12 230	12 058	12 058	15 490	14 828	15 703
Road transport		91 961	99 103	99 103	81 494	86 257	90 521
Environmental protection		—	—	—	—	—	—
Trading services		103 743	100 414	100 414	98 477	98 233	108 913
Energy sources		78 239	75 532	75 532	71 813	73 708	82 723
Water management		—	—	—	—	—	—
Waste water management		621	833	833	385	411	439
Waste management		24 882	24 049	24 049	26 278	24 114	25 751
Other	4	214	214	214	15	16	17
Total Expenditure - Functional	3	354 776	375 622	375 622	384 840	400 008	425 667
Surplus/(Deficit) for the year		21 012	7 956	7 956	7 150	6 401	3 727

KZN284 uMlalazi - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Revenue by Vote	1						
Vote 1 - Executive and council		162 611	157 087	157 087	157 412	166 882	171 805
Vote 2 - Finance and administration		61 355	64 321	64 321	66 647	70 336	74 165
Vote 3 - Internal audit		–	–	–	–	–	–
Vote 4 - Community and social services		6 538	5 976	5 976	5 860	6 181	6 396
Vote 5 - Sport and recreation		1 705	2 013	2 013	3 353	3 250	3 719
Vote 6 - Public safety		841	782	782	884	928	970
Vote 7 - Housing		174	174	174	185	195	206
Vote 8 - Planning and development		3 073	4 218	4 218	5 344	4 130	4 502
Vote 9 - Road transport		40 837	47 979	47 979	51 019	53 949	56 992
Vote 10 - Waste management		22 084	21 970	21 970	22 363	19 860	20 724
Vote 11 - Energy sources		76 568	79 053	79 053	78 917	80 691	89 906
Vote 12 - Other		–	–	–	–	–	–
Vote 13 - Waste water management		1	6	6	7	7	8
Vote 14 -		–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–
Total Revenue by Vote	2	375 788	383 578	383 578	391 990	406 410	429 394
Expenditure by Vote to be appropriated	1						
Vote 1 - Executive and council		78 044	84 441	84 441	106 090	111 868	117 248
Vote 2 - Finance and administration		31 745	44 590	44 590	38 629	41 196	42 373
Vote 3 - Internal audit		1 273	14	14	2 404	2 561	2 728
Vote 4 - Community and social services		14 527	13 381	13 381	15 583	16 627	17 564
Vote 5 - Sport and recreation		14 777	14 974	14 974	16 002	16 967	18 450
Vote 6 - Public safety		6 130	6 300	6 300	9 469	10 185	10 789
Vote 7 - Housing		133	133	133	1 187	1 272	1 362
Vote 8 - Planning and development		12 230	12 058	12 058	15 490	14 828	15 703
Vote 9 - Road transport		91 961	99 103	99 103	81 494	86 257	90 521
Vote 10 - Waste management		24 882	24 049	24 049	26 278	24 114	25 751
Vote 11 - Energy sources		78 239	75 532	75 532	71 813	73 708	82 723
Vote 12 - Other		214	214	214	15	16	17
Vote 13 - Waste water management		621	833	833	385	411	439
Vote 14 -		–	–	–	–	–	–
Vote 15 -		–	–	–	(0)	–	–
Total Expenditure by Vote	2	354 776	375 622	375 622	384 840	400 008	425 667
Surplus/(Deficit) for the year	2	21 012	7 956	7 956	7 150	6 401	3 727

KZN284 uMlalazi - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1							
Revenue By Source								
Property rates	2	50 714	53 146	53 146	53 146	55 554	58 720	62 008
Service charges - electricity revenue	2	58 640	57 065	57 065	57 065	58 418	59 424	60 789
Service charges - water revenue	2	—	—	—	—	—	—	—
Service charges - sanitation revenue	2	—	—	—	—	—	—	—
Service charges - refuse revenue	2	9 968	9 824	9 824	9 824	10 452	11 048	11 666
Service charges - other								
Rental of facilities and equipment		1 285	1 162	1 162	1 162	1 309	1 384	1 462
Interest earned - external investments		6 047	6 484	6 484	6 484	6 899	7 292	7 700
Interest earned - outstanding debtors		565	673	673	673	716	757	800
Dividends received								
Fines, penalties and forfeits		26 887	34 519	34 519	34 519	36 728	38 822	40 996
Licences and permits		69	69	69	69	73	77	82
Agency services		3 493	3 512	3 512	3 512	3 737	3 950	4 171
Transfers and subsidies		150 264	151 462	151 462	151 462	164 648	172 653	187 827
Other revenue	2	8 744	10 185	10 185	10 185	2 011	2 102	2 220
Gains on disposal of PPE		974	974	974	974	995	1 016	1 037
Total Revenue (excluding capital transfers and		317 650	329 075	329 075	329 075	341 541	357 246	380 758
Expenditure By Type								
Employee related costs	2	114 723	107 783	107 783	107 783	113 956	121 532	129 554
Remuneration of councillors		19 334	18 560	18 560	18 560	20 115	21 523	23 029
Debt impairment	3	24 457	41 769	41 769	41 769	44 442	46 975	49 606
Depreciation & asset impairment	2	38 925	41 079	41 079	41 079	43 708	45 799	47 464
Finance charges		541	541	541	541	567	591	616
Bulk purchases	2	48 940	48 108	48 108	48 108	48 916	49 998	51 103
Other materials	8	11 245	11 940	11 940	11 940	10 671	11 273	11 414
Contracted services		61 020	64 729	64 729	64 729	65 669	64 913	75 700
Transfers and subsidies		3 185	2 947	2 947	2 947	3 891	2 884	3 022
Other expenditure	4, 5	32 405	38 166	38 166	38 166	32 905	34 520	34 159
Loss on disposal of PPE								
Total Expenditure		354 776	375 622	375 622	375 622	384 840	400 008	425 667
Surplus/(Deficit)		(37 125)	(46 547)	(46 547)	(46 547)	(43 299)	(42 762)	(44 909)
Transfers and subsidies - capital (monetary)		58 137	54 503	54 503	54 503	50 448	49 164	48 636
Transfers and subsidies - capital (monetary)	6	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)								
Surplus/(Deficit) after capital transfers & Taxation		21 012	7 956	7 956	7 956	7 150	6 401	3 727
Surplus/(Deficit) after taxation		21 012	7 956	7 956	7 956	7 150	6 401	3 727
Attributable to minorities								
Surplus/(Deficit) attributable to municipality		21 012	7 956	7 956	7 956	7 150	6 401	3 727
Share of surplus/ (deficit) of associate	7							
Surplus/(Deficit) for the year		21 012	7 956	7 956	7 956	7 150	6 401	3 727

CHART A4 FINANCIAL PERFORMANCE (REVENUE)	
2017/2018 MTREF	
DESCRIPTION	BUDGET YEAR 2017/2018 R'000
REVENUE BY SOURCE	
PROPERTY RATES	55 554
SERVICE CHARGES : ELECTRICITY	58 418
SERVICE CHARGES : REFUSE	10 452
TRANSFERS RECOGNISED - OPERATING	164 648
TRANSFERS RECOGNISED - CAPITAL	50 448
OTHER REVENUE	52 469
TOTAL REVENUE	391 990

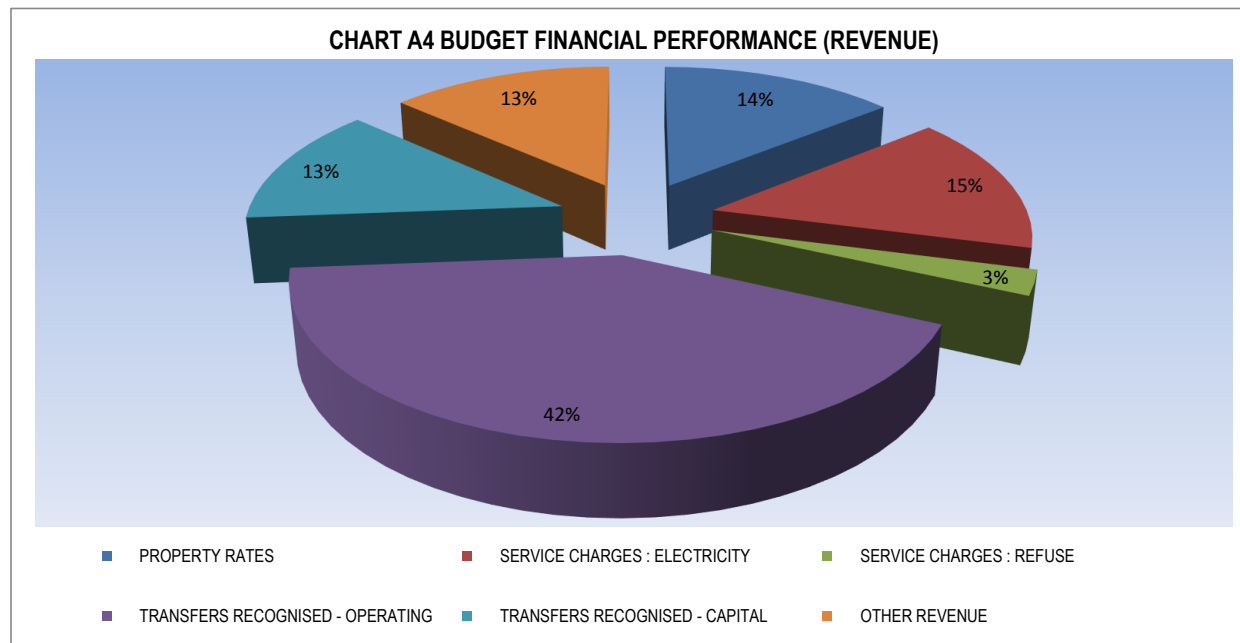
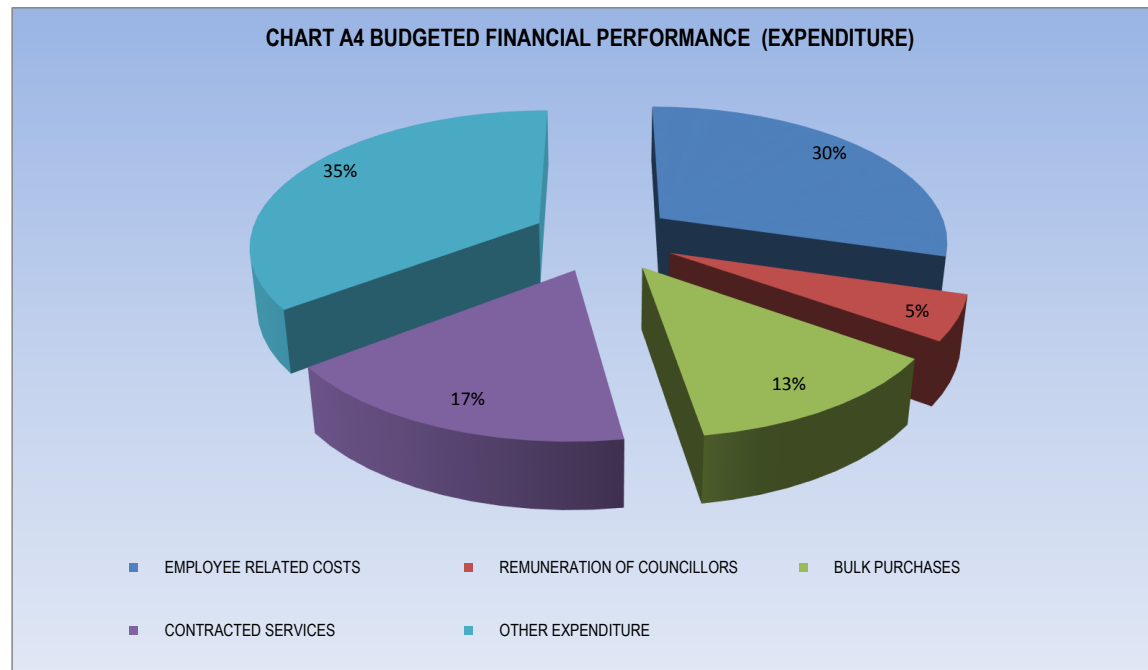


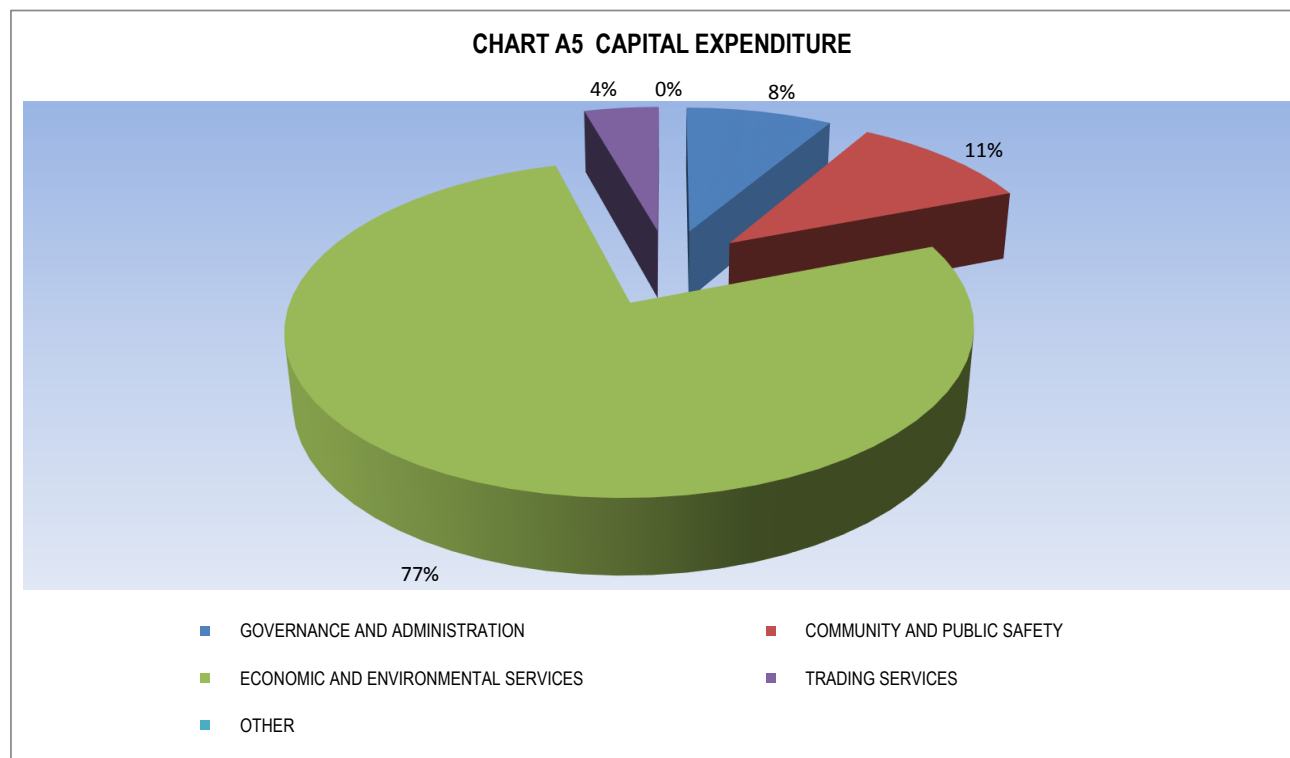
CHART A4 FINANCIAL PERFORMANCE BUDGET (EXPENDITURE)	
2017/2018 MTREF	
DESCRIPTION	BUDGET YEAR 2017/2018R'000
EXPENDITURE BY TYPE	
EMPLOYEE RELATED COSTS	113 956
REMUNERATION OF COUNCILLORS	20 115
BULK PURCHASES	48 916
CONTRACTED SERVICES	65 669
OTHER EXPENDITURE	136 184
TOTAL EXPENDITURE	384 840



KZN284 uMlalazi - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Capital expenditure - Vote								
Multi-year expenditure to be appropriated	2							
Vote 1 - Executive and council		750	268	268	268	500	70	50
Vote 2 - Finance and administration		3 232	7 738	7 738	7 738	3 790	3 435	1 960
Vote 3 - Internal audit		—	—	—	—	—	—	—
Vote 4 - Community and social services		6 395	7 207	7 207	7 207	758	16 118	7 264
Vote 5 - Sport and recreation		10 370	7 334	7 334	7 334	4 530	9 650	6 150
Vote 6 - Public safety		60	4 303	4 303	4 303	65	65	30
Vote 7 - Housing		—	—	—	—	—	—	—
Vote 8 - Planning and development		2 474	1 147	1 147	1 147	550	550	30
Vote 9 - Road transport		45 967	51 772	51 772	51 772	38 065	24 756	39 142
Vote 10 - Waste management		6 480	482	482	482	650	270	65
Vote 11 - Energy sources		1 560	1 579	1 579	1 579	1 540	1 050	945
Vote 12 - Other		—	180	180	180	—	—	—
Capital multi-year expenditure sub-total	7	77 287	82 008	82 008	82 008	50 448	55 964	55 636
Single-year expenditure to be appropriated	2							
Capital single-year expenditure sub-total		—	—	—	—	—	—	—
Total Capital Expenditure - Vote		77 287	82 008	82 008	82 008	50 448	55 964	55 636
Capital Expenditure - Functional								
Governance and administration		3 982	8 006	8 006	8 006	4 290	3 505	2 010
Executive and council		750	268	268	268	500	70	50
Finance and administration		3 232	7 738	7 738	7 738	3 790	3 435	1 960
Internal audit		—	—	—	—	—	—	—
Community and public safety		16 825	18 843	18 843	18 843	5 353	25 833	13 444
Community and social services		6 395	7 207	7 207	7 207	758	16 118	7 264
Sport and recreation		10 370	7 334	7 334	7 334	4 530	9 650	6 150
Public safety		60	4 303	4 303	4 303	65	65	30
Housing		—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—
Economic and environmental services		48 441	52 919	52 919	52 919	38 615	25 306	39 172
Planning and development		2 474	1 147	1 147	1 147	550	550	30
Road transport		45 967	51 772	51 772	51 772	38 065	24 756	39 142
Environmental protection		—	—	—	—	—	—	—
Trading services		8 040	2 060	2 060	2 060	2 190	1 320	1 010
Energy sources		1 560	1 579	1 579	1 579	1 540	1 050	945
Water management		—	—	—	—	—	—	—
Waste water management		6 480	482	482	482	650	270	65
Waste management		—	—	—	—	—	—	—
Other		—	180	180	180	—	—	—
Total Capital Expenditure - Functional	3	77 287	82 008	82 008	82 008	50 448	55 964	55 636
Funded by:								
National Government		53 637	53 391	53 391	53 391	50 448	49 164	48 636
Provincial Government		4 500	11 790	11 790	11 790	—	—	—
District Municipality		—	—	—	—	—	—	—
Other transfers and grants		—	—	—	—	—	—	—
Transfers recognised - capital	4	58 137	65 181	65 181	65 181	50 448	49 164	48 636
Public contributions & donations	5	—	—	—	—	—	—	—
Borrowing	6	—	—	—	—	—	—	—
Internally generated funds		19 150	16 827	16 827	16 827	—	6 800	7 000
Total Capital Funding	7	77 287	82 008	82 008	82 008	50 448	55 964	55 636

CHART A5 CAPITAL EXPENDITURE BY STANDARD CLASSIFICATION	
2017/2018 MTREF	
DESCRIPTION	BUDGET YEAR 2017/2018R'000
GOVERNANCE AND ADMINISTRATION	4 290 300
COMMUNITY AND PUBLIC SAFETY	5 353 200
ECONOMIC AND ENVIRONMENTAL SERVICES	38 614 950
TRADING SERVICES	2 190 000
OTHER	0
TOTAL EXPENDITURE	50 448 450



KZN284 uMlalazi - Table A6 Budgeted Financial Position

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand								
ASSETS								
Current assets								
Cash		63 848	73 889	73 889	73 889	70 305	70 703	69 921
Call investment deposits	1	—	—	—	—	—	—	—
Consumer debtors	1	12 400	12 400	12 400	12 400	10 300	9 055	9 900
Other debtors		5 837	5 837	5 837	5 837	6 045	5 074	6 480
Current portion of long-term receivables		20	20	20	20	20	19	20
Inventory	2	2 358	2 862	2 862	2 862	2 964	3 585	4 015
Total current assets		84 463	95 008	95 008	95 008	89 634	88 436	90 336
Non current assets								
Long-term receivables		1 450	1 450	1 450	1 450	1 455	1 461	1 465
Investments	1	1	1	1	1	1	1	1
Investment property		18 907	17 087	17 087	17 087	17 927	18 427	18 727
Investment in Associate								
Property, plant and equipment	3	739 466	826 929	826 929	826 929	842 775	858 362	875 484
Agricultural								
Biological								
Intangible		766	734	734	734	944	1 144	1 329
Other non-current assets								
Total non current assets		760 590	846 201	846 201	846 201	863 102	879 395	897 006
TOTAL ASSETS		845 053	941 209	941 209	941 209	952 736	967 831	987 342
LIABILITIES								
Current liabilities								
Bank overdraft	1							
Borrowing	4	343	343	343	343	343	343	343
Consumer deposits		1 590	1 590	1 590	1 590	1 645	1 710	1 950
Trade and other payables	4	36 670	41 681	41 681	41 681	35 326	34 123	38 985
Provisions		4 240	4 240	4 240	4 240	4 445	4 580	4 835
Total current liabilities		42 843	47 854	47 854	47 854	41 759	40 756	46 113
Non current liabilities								
Borrowing		3 770	3 770	3 770	3 770	3 427	3 084	2 741
Provisions		16 390	16 390	16 390	16 390	16 380	16 600	16 800
Total non current liabilities		20 160	20 160	20 160	20 160	19 807	19 684	19 541
TOTAL LIABILITIES		63 003	68 014	68 014	68 014	61 566	60 440	65 654
NET ASSETS	5	782 050	873 195	873 195	873 195	891 170	907 391	921 688
COMMUNITY WEALTH/EQUITY								
Accumulated Surplus/(Deficit)		769 634	863 525	863 525	863 525	881 035	896 766	910 523
Reserves	4	12 416	9 670	9 670	9 670	10 135	10 625	11 165
TOTAL COMMUNITY WEALTH/EQUITY	5	782 050	873 195	873 195	873 195	891 170	907 391	921 688

KZN284 uMlalazi - Table A7 Budgeted Cash Flows

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year	Budget Year +1	Budget Year +2
R thousand								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates		48 179	48 958	48 958	48 958	52 776	55 784	58 908
Service charges		60 635	60 272	60 272	60 272	58 540	59 901	61 586
Other revenue		12 052	15 422	15 422	15 422	14 348	14 527	16 149
Government - operating	1	150 264	151 462	151 462	151 462	164 648	172 653	187 827
Government - capital	1	58 137	54 503	54 503	54 503	50 448	48 564	48 636
Interest		6 384	6 484	6 484	6 484	6 473	6 842	7 225
Dividends						–	–	–
Payments								
Suppliers and employees		(296 194)	(308 089)	(308 089)	(308 089)	(295 832)	(309 041)	(329 671)
Finance charges		(541)	(541)	(541)	(541)	(567)	(591)	(616)
Transfers and Grants	1	(4 302)	(5 052)	(5 052)	(5 052)	(3 891)	(2 884)	(3 022)
NET CASH FROM/(USED) OPERATING ACTIVITIES		34 614	23 420	23 420	23 420	46 944	45 755	47 023
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE		130	130	130	130	155	155	155
Decrease (Increase) in non-current debtors		(18)	(77)	(77)	(77)	(5)	(6)	(4)
Decrease (increase) other non-current receivables						–	–	–
Decrease (increase) in non-current investments						–	–	–
Payments								
Capital assets		(57 966)	(61 506)	(61 506)	(61 506)	(50 390)	(45 813)	(47 637)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(57 854)	(61 453)	(61 453)	(61 453)	(50 240)	(45 664)	(47 486)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Increase (decrease) in consumer deposits		105	(174)	(174)	(174)	55	650	24
Payments								
Repayment of borrowing		(343)	(343)	(343)	(343)	(343)	(343)	(343)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(238)	(517)	(517)	(517)	(288)	307	(319)
NET INCREASE/ (DECREASE) IN CASH HELD								
		(23 478)	(38 550)	(38 550)	(38 550)	(3 584)	398	(782)
Cash/cash equivalents at the year begin:	2	87 326	112 439	112 439	112 439	73 889	70 305	70 703
Cash/cash equivalents at the year end:	2	63 848	73 889	73 889	73 889	70 305	70 703	69 921

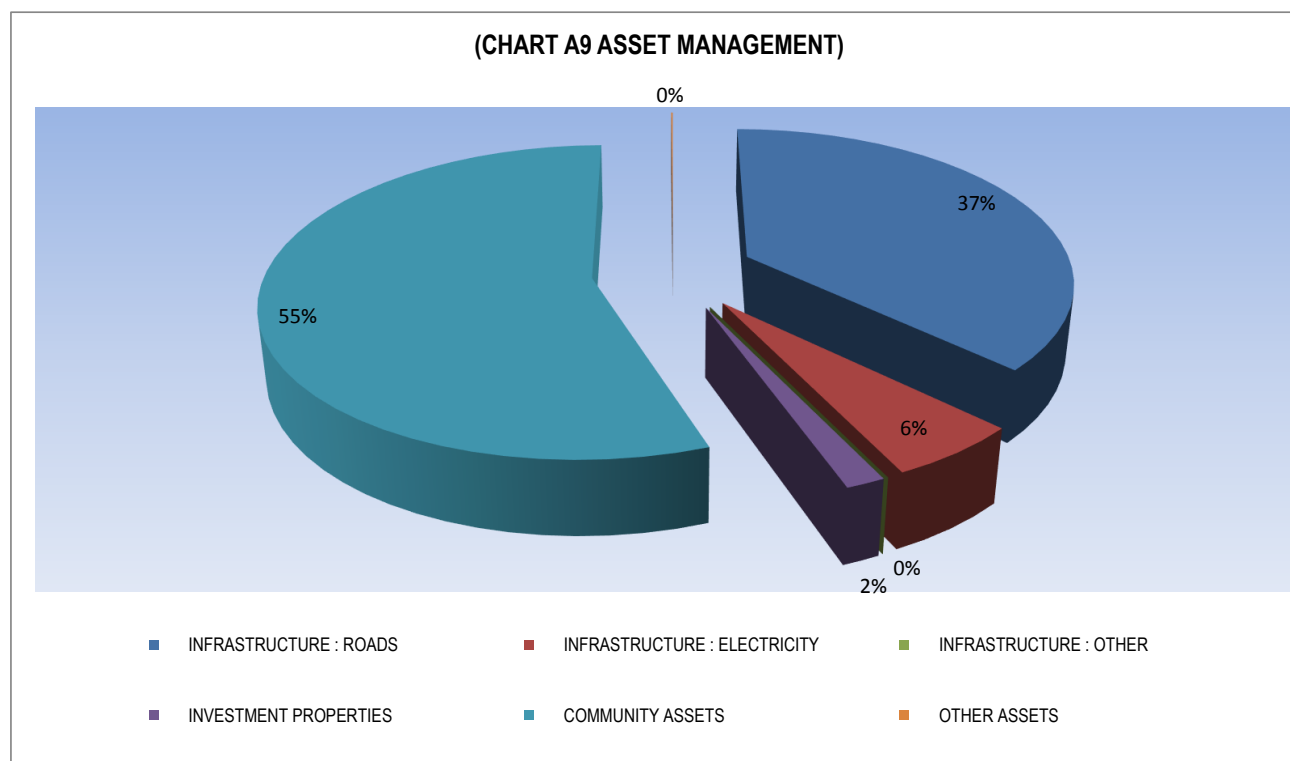
KZN284 uMlalazi - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand								
<u>Cash and investments available</u>								
Cash/cash equivalents at the year end	1	63 848	73 889	73 889	73 889	70 305	70 703	69 921
Other current investments > 90 days		–	(0)	(0)	(0)	–	–	–
Non current assets - Investments	1	1	1	1	1	1	1	1
Cash and investments available:		63 849	73 890	73 890	73 890	70 306	70 704	69 922
<u>Application of cash and investments</u>								
Unspent conditional transfers		13 500	13 500	13 500	13 500	13 000	10 000	12 000
Unspent borrowing		–	–	–	–	–	–	–
Statutory requirements	2	700	700	700	700	600	550	600
Other working capital requirements	3	7 632	13 059	13 059	13 059	8 490	12 057	13 147
Other provisions		910	910	910	910	920	900	1 100
Long term investments committed	4	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	12 416	12 416	12 416	12 416	10 135	10 625	11 165
Total Application of cash and investments:		35 158	40 585	40 585	40 585	33 145	34 132	38 012
Surplus(shortfall)		28 691	33 305	33 305	33 305	37 161	36 572	31 910

KZN284 uMlalazi - Table A9 Asset Management

Description	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand							
CAPITAL EXPENDITURE							
Total New Assets	1	47 577	28 636	28 636	33 359	9 681	1 350
Roads Infrastructure		25 147	9 904	9 904	22 191	4 405	566
Electrical Infrastructure		750	750	750	910	410	260
Solid Waste Infrastructure		100	89	89	350	-	-
Infrastructure		25 997	10 743	10 743	23 451	4 815	826
Community Facilities		7 825	5 303	5 303	900	650	-
Sport and Recreation Facilities		8 400	5 957	5 957	3 380	3 500	-
Community Assets		16 225	11 260	11 260	4 280	4 150	-
Operational Buildings		1 991	2 171	2 171	2 360	-	-
Other Assets		1 991	2 171	2 171	2 360	-	-
Licences and Rights		-	168	168	-	-	-
Intangible Assets		-	168	168	-	-	-
Computer Equipment		650	7	7	-	-	-
Furniture and Office Equipment		1 266	1 138	1 138	1 200	402	268
Machinery and Equipment		1 049	671	671	1 219	314	256
Transport Assets		400	2 479	2 479	850	-	-
Total Renewal of Existing Assets	2	29 710	53 372	53 372	17 089	4 160	2 790
Roads Infrastructure		18 750	40 167	40 167	14 544	450	450
Storm water Infrastructure		2 000	1 271	1 271	-	-	-
Electrical Infrastructure		110	107	107	150	120	120
Solid Waste Infrastructure		4 500	-	-	-	-	-
Infrastructure		25 360	41 545	41 545	14 694	570	570
Community Facilities		200	2 192	2 192	-	-	-
Sport and Recreation Facilities		-	155	155	-	-	-
Community Assets		200	2 347	2 347	-	-	-
Operational Buildings		1 000	2 073	2 073	1 945	3 120	1 730
Other Assets		1 000	2 073	2 073	1 945	3 120	1 730
Computer Equipment		1 200	5 703	5 703	-	-	-
Furniture and Office Equipment		30	30	30	40	50	60
Machinery and Equipment		550	100	100	410	420	430
Transport Assets		1 370	1 573	1 573	-	-	-
Total Capital Expenditure	4	43 897	50 071	50 071	36 735	4 855	1 016
Roads Infrastructure		2 000	1 271	1 271	-	-	-
Electrical Infrastructure		860	857	857	1 060	530	380
Solid Waste Infrastructure		4 600	89	89	350	-	-
Infrastructure		51 357	52 288	52 288	38 145	5 385	1 396
Community Facilities		8 025	7 495	7 495	900	650	-
Sport and Recreation Facilities		8 400	6 112	6 112	3 380	3 500	-
Community Assets		16 425	13 607	13 607	4 280	4 150	-
Operational Buildings		2 991	4 244	4 244	4 305	3 120	1 730
Other Assets		2 991	4 244	4 244	4 305	3 120	1 730
Licences and Rights		-	168	168	-	-	-
Intangible Assets		-	168	168	-	-	-
Computer Equipment		1 850	5 710	5 710	-	-	-
Furniture and Office Equipment		1 296	1 168	1 168	1 240	452	328
Machinery and Equipment		1 599	771	771	1 629	734	686
Transport Assets		1 770	4 052	4 052	850	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		77 287	82 008	82 008	50 448	13 841	4 140
ASSET REGISTER SUMMARY - PPE (WDV)	5						
Roads Infrastructure		330 750	329 560	329 560	320 109	320 162	320 116
Electrical Infrastructure		54 521	45 921	45 921	48 796	50 287	51 909
Infrastructure		385 271	375 481	375 481	368 905	370 449	372 025
Community Facilities		81 889	455 164	455 164	477 752	492 037	507 570
Community Assets		81 889	455 164	455 164	477 752	492 037	507 570
Investment properties		-	-	-	-	-	-
Operational Buildings		291 213	13 372	13 372	14 209	14 643	15 115
Other Assets		291 213	13 372	13 372	14 209	14 643	15 115
Licences and Rights		766	734	734	780	804	830
Intangible Assets		766	734	734	780	804	830
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	759 139	844 750	844 750	861 646	877 933	895 540
EXPENDITURE OTHER ITEMS							
Depreciation	7	38 925	41 079	41 079	41 079	43 708	45 799
Repairs and Maintenance by Asset Class	3	5 940	6 565	6 565	6 469	6 790	6 875
Electrical Infrastructure		2 376	2 626	2 626	2 588	2 716	2 750
Infrastructure		2 376	2 626	2 626	2 588	2 716	2 750
Operational Buildings		1 782	1 970	1 970	1 941	2 037	2 062
Other Assets		1 782	1 970	1 970	1 941	2 037	2 062
Transport Assets		1 782	1 970	1 970	1 941	2 037	2 062
TOTAL EXPENDITURE OTHER ITEMS		44 865	47 644	47 644	47 548	50 498	52 674

CHART A9 ASSET MANAGEMENT	
2017/2018 MTREF	
DESCRIPTION	BUDGET YEAR 2017/2018R'000
ASSET REGISTER SUMMARY	
INFRASTRUCTURE : ROADS	320 108 850
INFRASTRUCTURE : ELECTRICITY	48 795 910
INFRASTRUCTURE : OTHER	
INVESTMENT PROPERTIES	14 208 890
COMMUNITY ASSETS	477 752 390
OTHER ASSETS	779 960
TOTAL CAPITAL EXPENDITURE	861 646 000



KZN284 uMlalazi - Table A10 Basic service delivery measurement

Description	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Household service targets	1						
Electricity (at least min.service level)		255	255	255	250	245	240
Electricity - prepaid (min.service level)		3 970	3 970	3 970	3 975	3 980	3 985
Minimum Service Level and Above sub-total		4 225	4 225	4 225	4 225	4 225	4 225
Other energy sources		743	743	743	787	835	850
Below Minimum Service Level sub-total		743	743	743	787	835	850
Total number of households	5	4 968	4 968	4 968	5 012	5 060	5 075
Refuse:							
Removed at least once a week		5 390	5 390	5 390	5 400	5 400	5 400
Minimum Service Level and Above sub-total		5 390	5 390	5 390	5 400	5 400	5 400
Total number of households	5	5 390	5 390	5 390	5 400	5 400	5 400
Electricity/other energy (50kwh per indigent household per month)		1 193	2 473	2 473	2 520	2 673	2 836
Refuse (removed once a week for indigent households)		1 869	1 882	1 882	2 002	2 116	2 235
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–
Total cost of FBS provided		3 062	4 355	4 355	4 521	4 789	5 071
Highest level of free service provided per household							
Property rates (R value threshold)		100 000	100 000	100 000	100 000	100 000	100 000
Electricity (kwh per household per month)		50	50	50	50	50	50
Refuse (average litres per week)		133	133	133	141	141	141
Revenue cost of subsidised services provided (R'000)	9						
Property rates (tariff adjustment) (impermissable values per section 17 of MPRA)							
Property rates exemptions, reductions and rebates and impermissable values in excess		29 482	29 732	29 732	32 628	34 488	36 419
Electricity/other energy (in excess of 50 kwh per indigent household per month)		1 193	2 473	2 473	2 520	2 673	2 836
Refuse (in excess of one removal a week for indigent households)		1 869	1 882	1 882	2 002	2 116	2 235
Total revenue cost of subsidised services provided		32 544	34 086	34 086	37 149	39 277	41 490

5. OVERVIEW OF ANNUAL BUDGET PROCESS

5.1 Process to prepare the budget

The budget and IDP process occurred according to the budget timetable approved by Council in 30 August 2016. The Budget and MTREF was also prepared taking cognizance of the contents of the LG: MFMA, Act No. 56 of 2003, Circulars No.85, 86 and the LG: MFMA Budget Formats Guide received from National Treasury.

5.2 Service Delivery and Budget Implementation Plan

Section 1 of the Local Government: Municipal Finance Management Act (No.56 of 2003) defines the SDBIP as:

- “ a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:
- (a) projections for each month of-
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
 - (b) service delivery targets and performance indicators for each quarter”.

The municipal manager is responsible for the preparation of the SDBIP, which must be legally submitted to the mayor for approval once the budget has been approved by the council (around end-May or early-June). However, the municipal manager should start the process to prepare the top-layer of the SDBIP no later than the tabling of the budget (around March or earlier) and preferably submit a draft SDBIP to the mayor by 1 May (for initial approval). Once the budget is approved by the Council, the municipal manager should merely revise the approved draft SDBIP, and submit for final approval within 14 days after the approval of the budget. The mayor should therefore approve the final SDBIP and performance agreements simultaneously, and then make the SDBIP and performance agreement of the municipal manager public within 14 days, preferably before 1 July. Note that it is only the top layer (of high-level) detail of the SDBIP that is required to be made public.

It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality. The in-year monitoring is designed to pick up major problems only, and aimed at ensuring that the mayor and municipal manager are taking corrective steps when any unanticipated problems arise. The SDBIP serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators.

The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year and approved by the mayor. It must also be consistent with outsourced service delivery agreements such as municipal entities, public-private partnerships, service contracts and the like.

5.3 ALIGNMENT OF THE IDP, BUDGET & MUNICIPAL PERFORMANCE MANAGEMENT PROCESSES

Hereunder follows the cyclical linkages of the IDP, Budget and OPMS

	DRAFT 2017/18 IDP/BUDGET AND PMS PROCESS PLAN				
	PHASE 1 - PREPARATORY PHASE: (INFORMATION GATHERING AND SITUATIONAL ANALYSIS)				
MONTH	ACTIVITIES				
	IDP	PMS	BUDGET		
JULY	<ul style="list-style-type: none"> Preparation of the Draft IDP / Budget and PMS Process Plan. Tabling of the Draft Process Plan to MANCO Engagement with Budget Office and PMS for alignment purposes. Prepare Departmental Business/Sectorial Plans for the 2017/2022 term. 	<ul style="list-style-type: none"> Signing of new performance contracts for Section 57 Managers and submission to EXCO on July 2016 (Section 69 of the MFMA and Section 57 of the MSA). Roll out of the SDBIP for 2016/17 2016/2017 Final S57 Managers' Performance Assessments. Preparation of s46 Reports by various HOD's. 	Mayor and Council <ul style="list-style-type: none"> Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process MFMA s 53 Planning includes review of the previous year's budget process and completion of the Budget Evaluation Checklist 	Administration - Municipality and Entity <ul style="list-style-type: none"> Accounting officers and senior officials of municipality and entities begin planning for next three-year budget MFMA s 68, 77 Accounting officers and senior officials of Municipality and entities review options and contracts for service delivery MSA s 76-81 	Budget Review Activities <ul style="list-style-type: none"> Approve and announce new budget schedule and set up committees and forums. Consultation on performance and changing needs.

AUG	<ul style="list-style-type: none"> ▫ IDP preparation process initiated. ▫ Review of comments received on the 2016/17 IDP Review document. ▫ Self-assessment to identify gaps in the IDP process. ▫ Initiation of new sector plans into the IDP, if any. ▫ IDP Steering Committee Meeting. ▫ Submission of Draft Process Plan to COGTA for Comments ▫ Advertisement of the IDP Process Plan in compliance with MSA 2000 	<ul style="list-style-type: none"> ▫ Submission of Q4 SDBIP Reports (for last quarter of MPPR Reg. 14) ▫ Submission of the Annual Performance Reports prepared in terms of s46 of MSA 2000 to Council ▫ Submission of s46 Report to AG ▫ Quarterly Audit Committee meeting on August (for the last quarter) MFMA Sect 166 & MPPR Reg. 14(3)(a) ▫ Evaluation Panel Audit Committee meeting (for evaluation of Sect 57 Managers financial assessments) MPPR Reg. 14(3)(b) 	<ul style="list-style-type: none"> ▫ Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year. MFMA s 21,22, 23; MSA s 34, Chapter 4 as amended ▫ Mayor establishes committees and consultation forums for the budget process 	<ul style="list-style-type: none"> ▫ Accounting Officer to submit AFS to Auditor-General [Due by 31 August, MFMA Sec 126(1)(a)] 	<ul style="list-style-type: none"> ▫ Consultation on performance and changing needs. ▫ Review performance and financial position. ▫ Review external mechanisms. ▫ Start Planning for next three years.
PHASE 2 – STRATEGY FORMULATION					
SEPT	<ul style="list-style-type: none"> ▫ Ward Committees Established and workshopped ▫ Integration of information from adopted Sector Plans into the IDP Review document if possible ▫ Council Adopts Final Process Plan ▫ IDP Indaba. ▫ CBP Process Initiates (Consultations) 	<ul style="list-style-type: none"> ▫ Auditor General audit of performance measures ▫ Reminder to be sent to HOD's to submit their Q1 SDBIP Reports in terms of s41 MSA 	<ul style="list-style-type: none"> ▫ Council through the IDP review process determines strategic objectives for service delivery and development for next three-year budgets including review of provincial and national government sector and strategic plans 	<ul style="list-style-type: none"> ▫ Budget offices of municipality and entities determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives ▫ Engages with Provincial and National sector departments on sector 	<ul style="list-style-type: none"> ▫ Update policies, priorities and objectives. ▫ Determine revenue projections and policies.

				specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc.)	
OCT	<ul style="list-style-type: none"> Strategic Planning Session: Review and updating of the IDP Vision, Mission and Objectives. Integration of information from adopted Sector Plans into the Draft IDP Review document. Updating and review of the strategic elements of the IDP in light of the new focus of Council. CBP Consultations/IDP Roadshows (Identification of IDP Priority Projects) IDP Steering Committee Meeting. Submit Process Plan to COGTA. SDF – Table intention to amend SDF to Council 	<ul style="list-style-type: none"> Submission of Q1 Reports by HOD's Q1 Reports tabled to Council (for first quarter) MPPR Reg. 14 Sect 57 Managers' quarterly informal assessments. 		<ul style="list-style-type: none"> Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials MFMA s 35, 36, 42; MTBPS 	<ul style="list-style-type: none"> Determine revenue projections and policies. Engagement with sector departments, share and evaluate plans, national policies, MTBPS. Draft initial allocations to functions. Draft initial changes to IDP.
PHASE 3 – FEEDBACK AND ANALYSIS					
NOV	<ul style="list-style-type: none"> Municipal Strategies, Objectives, KPA's, KPI's and targets. New statistics and social trends Identification of priority IDP projects. Project alignment between the DM and LM's and Sector Departments. IDP Alignment Feedback Sessions Convene IDP Representative Forum. 	<ul style="list-style-type: none"> Quarterly Audit Committee meeting (for the first quarter of 15/16) MFMA Sect 166 & MPPR Reg. 14(3)(a) 		<ul style="list-style-type: none"> Accounting officer reviews and drafts initial changes to IDP MSA s 34 Auditor-General to return a audit report [Due by 30 November, MFMA 126(4)] 	<ul style="list-style-type: none"> Draft initial changes to IDP. Consolidation of budgets and plans. EXCO determines strategic choices for next three years.

DEC	<ul style="list-style-type: none"> Department of COGTA to comment on the reviewed Municipal Strategies, Objectives, KPA's, KPI's and targets. Planners Forum Project alignment between the DM and LM's. Identification of priority IDP projects. (Continue) 	<ul style="list-style-type: none"> Compile annual report for 15/16 (MFMA Sect 121) Reminder to be sent to HOD's to submit their Q2 SDBIP Reports in terms of s41 MSA 	<ul style="list-style-type: none"> Council finalises tariff (rates and service charges) policies for next financial year MSA s 74, 75 	<ul style="list-style-type: none"> Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous year's performance as per audited financial statements 	<ul style="list-style-type: none"> Executive determines strategic choices for next three years. Finalise tariff policies.
PHASE 4 – DRAFT IDP					
JAN	<ul style="list-style-type: none"> Municipal Strategies, Objectives, KPA's, KPI's and targets. Identification of priority IDP projects. IDP Steering Committee Meeting 	<ul style="list-style-type: none"> Submission of Q2 Reports by HOD's Q2 Reports tabled to Council. MPPR Reg. 14 Mayor tables draft annual report for 15/16 MFMA Sect 127(2) Make public annual report and invite community inputs into report (MFMA Sect 127 & MSA Sect 21a) Municipal Manager submits Midterm/Midyear Report to the Mayor (in terms s72 MFMA) Midterm/Midyear Report is published in the Local Newspaper 	<ul style="list-style-type: none"> Entity board of directors must approve and submit proposed budget and plans for next three-year budgets to parent municipality at least 150 days before the start of the budget year MFMA s 87(1) 	<ul style="list-style-type: none"> Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January) MFMA s 36 	<ul style="list-style-type: none"> Prepare detailed budgets and plans for the next three years.
FEB	<ul style="list-style-type: none"> Continuous Review of Municipal Strategies, Objectives, KPA's, KPI's and targets. Identification of priority IDP projects. IDP Steering Committee Meeting Alignment meetings Finalize draft document for public comments. 	<ul style="list-style-type: none"> Quarterly Project Implementation Report (MPPR Reg. 15) Quarterly Audit Committee meeting (MFMA Sect 166 & MPPR Reg. 14(3)(a)) 	<ul style="list-style-type: none"> Council considers municipal entity proposed budget and service delivery plan and accepts or makes recommendations to the entity MFMA s 87(2) 	<ul style="list-style-type: none"> Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective 	<ul style="list-style-type: none"> Prepare detailed budgets and plans for the next three years. EXCO adopts budget and plans and changes to IDP.

		<ul style="list-style-type: none"> Submit Annual Report to AG, Provincial & DLGTA (MFMA Sect 127) Sect 57 Managers' formal quarterly assessments. 		measures proposed as part of the oversight report for the previous years audited financial statements and annual report	
PHASE 5: ASSESSMENT FEEDBACK ON THE DRAFT IDP AND BUDGET					
MARCH	<ul style="list-style-type: none"> Finalization of Municipal Strategies, Objectives, KPA's, KPI's and targets. IDP Steering Committee Meeting Convene IDP Representative Forum Publicise Draft IDP and Budget (Invite Local Community to make written comments in respect of the IDP and Budget) (21 days for advertising) Conclusion of Sector Plans (if any) initiated for the 2015/16 financial year and integration into the IDP Review report. Adoption of draft IDP and Budget 5 year IDP 	<ul style="list-style-type: none"> Council to consider and adopt an oversight report [Due by 30 March MFMA Sec 129(1)] Council Adopts Annual Report for the year ending June 2016 Publicise Annual Report and MPAC Report Draft SDBIP's for 2017/18 developed and for incorporation into draft IDP 2017-22 Reminder to be sent to HOD's to submit their Q3 SDBIP Reports in terms of s41 MSA Set performance objectives for revenue for each budget vote (MFMA Sect 17) 	<ul style="list-style-type: none"> Entity board of directors considers recommendations of parent municipality and submit revised budget by 22nd of month MFMA s 87(2) Mayor tables municipality budget, budgets of entities, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year MFMA s 16, 22, 23, 87; MSA s 34 	<ul style="list-style-type: none"> Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed MFMA s 22 & 37; MSA Ch. 4 as amended Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March MFMA s 42 	Mayor tables budget, resolutions, plans and changes to IDP at least 90 days before the start of the financial year.
APR	<ul style="list-style-type: none"> Review written comments in respect of the Budget and IDP 	<ul style="list-style-type: none"> Q3 Reports tabled to Council MPPR Reg. 14 	<ul style="list-style-type: none"> MFMA s 21 	<ul style="list-style-type: none"> Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year 	Public hearings on the Budget, Council Debate on Budget and Plans.
	<ul style="list-style-type: none"> Conclusion of Sector Plans initiated for the 2017/18 financial year and integration into the IDP Review report. IDP Steering Committee Meeting Public participation process launched through series of public hearings on the IDP and Budget. 	<ul style="list-style-type: none"> Refinement of Municipal Strategies, Objectives, KPA's, KPI's and targets and inclusion into 2017-22 IDP report. Sect 57 Managers' informal quarterly assessments Publicise Annual Report [Due by April MFMA Sec 129(3)] 			

		<ul style="list-style-type: none"> Submit Annual Report to Provincial Legislature/MEC Local Government [Due by April MFMA Sec 132(2)] Review annual organisational performance targets (MPPR Reg. 11) 			
MAY	<ul style="list-style-type: none"> Adoption of the IDP by Council. Publicise IDP and Budget in the Local Newspaper. 	<ul style="list-style-type: none"> Community input into organisation KPIs and targets Budget for expenses of audit committee 	<ul style="list-style-type: none"> Council to consider approval of budget and plans at least 30 days before start of budget year. MFMA s 23, 24; MSA Chapter 4 as amended Entity board of directors to approve the budget of the entity not later than 30 days before the start of the financial year, taking into account any hearings or recommendations of the council of the parent municipality MFMA s 87 	<ul style="list-style-type: none"> Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature 	
JUNE	<ul style="list-style-type: none"> Submission of the Final IDP to DCOGTA 	<ul style="list-style-type: none"> Reminder to be sent to HOD's to submit their Q3 SDBIP Reports in terms of s41 MSA 	<ul style="list-style-type: none"> Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget 	<ul style="list-style-type: none"> Accounting officer submits to the mayor no later than 14 days after approval of the budget a 	<ul style="list-style-type: none"> Publish budget and plans. Finalise performance contracts and delegation.

			<p>related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year</p> <p>MFMA s 16, 24, 26, 53</p> <p>Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with sect 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval.</p> <p>▫ MFMA s 53; MSA s 38-45, 57(2)</p> <p>▫ Council must Finalise a system of delegations.</p> <p>▫ MFMA s 59, 79, 82; MSA s 59-65</p>	<p>draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA.</p> <p>MFMA s 69; MSA s 57</p> <p>▫ Accounting officers of municipality and entities publishes adopted budget and plans</p> <p>MFMA s 75, 87</p>	<p>▫ Council adopts budget, resolutions, capital implementation plans, objectives and changes in IDP.</p>
--	--	--	--	---	---

5.4 Consultation process

The 2017/2018 Budget and MTREF was tabled before Council on 30 March 2017 for community consultation. Hard copies were made available at customer care offices, municipal notice boards and various libraries.

All documents in the appropriate format (electronic and printed) were provided to National Treasury, and other national and provincial departments in accordance with section 23 of the MFMA, to provide an opportunity for them to make inputs.

The proposed consultation meetings with the community were scheduled as follows:

CLUSTER	WARDS	DATE	TIME	VENUE
Amakhosi	All Amakhosi	12 May 2017	09h00am	Mayoral Boardroom
1	1,2,3,4,5,6,8	05 May 2017	10h00am	Masudwini (Ward4)
2	7,9,10,11,12,13,14	10 May 2017	10h00am	Amakhosi Hall (Ward11)
3	15,16,17,18,19,20,21	09 May 2017	17h00pm	Gingindlovu Town Hall (Ward18)
4	22,23,24,25,26,27	11 May 2017	10h00am	Habeni Sport Ground (Ward 26)

6. Overview of alignment of annual budget with Integrated Development Plan

6.1 Implementation Plan

The Implementation Plan is attached as **Annexure 1**

6.2 Breakdown of Operating Expenditure and Capital Expenditure aligned to the IDP

6.2.1 Operating Expenditure

DETAILS	BUDGET 2017/2018 (R)	BUDGET 2018/2019 (R)	BUDGET 2019/2020 (R)
Care taking: rural buildings	150 000	200 000	567 880
Youth development	700 000	700 000	750 000
Early childhood development	338 800	372 680	380 000
Local economic development (LED)	2,177,950	800 000	1 000 000
Poverty alleviation	2,550,000	2 200 000	2 500 000
Rural fire prevention	200 000	200 000	200 000
Sport development	1 000 000	1 000 000	1 000 000
Special programmes	450 000	450 000	450 000
Operation Sukuma Sakhe	200 000	200 000	200 000
Local Aids Council	450 000	450 000	500 000
Work creation projects	1 300 000	1 300 000	1 500 000
Rural grounds maintenance	200 000	250 000	250 000
Rural roads: Grader programme	10 562 820	11 186 030	11 834 820
Electricity metering audit	400 000	450 000	500 000

6.2.2 Capital Expenditure

Municipal Infrastructure Grant Projects for the next three budget years are as follows:

DESCRIPTION	Ward	2017/2018	2018/2019	2019/2020
<u>HALLS AND OFFICES</u>				
Izingwenya hall	21		4 500 000	
Emandawe hall	27		4 500 000	
Obanjeni hall	20		4 500 000	
Vuma hall	8			5 000 000
<u>SPORTS FIELDS</u>				
Mvutshini sports field	16	3 380 000		
Nteneshane sports field	23			5 000 000
Kwabulawayo sports field (phase 2)	26		3 500 000	
King Dinuzulu sports park	12		6 000 000	1 000 000

ROAD AND CAUSEWAYS				
KDS Bus route (phase 1)	12	3 000 000		
KDS Bus route (phase 2)	12	8 000 000		
Kangela road rehabilitation (phase 2)	11	2 694 370		
Emtlombo causeway	10	1 223 380		
Hlungwini causeway	5	6 012 110		
Umfolozi causeway	1	3 359 040		
Mbabha causeway	2	1 350 000		
Mbangayi causeway and road	14	5 850 000	4 000 000	
Oqhiko road	24	4 124 050		
Kwagalagala road	13	4 500 000		
Emahhusheni road	7		2 000 000	2 000 000
Mtilombo road	22		4 000 000	
Mtipela/Ntabankulu road	3		3 616 000	
Rehabilitation of Osborne road (phase 2)	11			13 000 000
Ofasimba road	25			5 000 000
Ethafeni road	18			4 000 000
Vekeza road	17			4 356 100
Yimba pedestrian bridge	19			1 000 000
Sub total		38 992 950	41 116 000	43 356 100
PMU ADMIN COSTS		2 052 050	2 164 000	2 281 900
TOTAL		41 045 000	43 280 000	45 638 000

7. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

7.1 Hereunder follows the key financial indicators dealing with borrowing management, safety of capital, revenue and creditor management

Description of financial indicator		Basis of calculation	Current Year 2016/17				2017/18 Medium Term Rev & Exp Framework		
			Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Borrowing Management</u>									
Credit Rating									
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	0.2%	
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	0.5%	
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
<u>Safety of Capital</u>									
Gearing	Long Term Borrowing/ Funds & Reserves	30.4%	39.0%	39.0%	39.0%	33.8%	29.0%	24.5%	
<u>Liquidity</u>									
Current Ratio	Current assets/current liabilities	2.0	2.0	2.0	2.0	2.1	2.2	2.0	
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.0	2.0	2.0	2.0	2.1	2.2	2.0	
Liquidity Ratio	Monetary Assets/Current Liabilities	1.5	1.5	1.5	1.5	1.7	1.7	1.5	
<u>Revenue Management</u>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	0.0%	91.2%	90.9%	90.9%	90.9%	89.5%	89.5%	
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		91.2%	91.0%	91.0%	91.0%	89.5%	89.5%	89.6%	
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	6.2%	6.0%	6.0%	6.0%	5.2%	4.4%	4.7%	
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old								
<u>Creditors Management</u>									
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))								
Creditors to Cash and Investments		35.2%	37.2%	37.2%	37.2%	30.9%	33.3%	37.7%	
<u>Other Indicators</u>									
Electricity Distribution Losses (2)	Total Volume Losses (kW)	5124606	5124606	5124606	5124606	4868375	4624957	4393709	
	Total Cost of Losses (Rand '000)	7 687	7 687	7 687	7 687	7 303	6 937	6 591	
	% Volume (units purchased and generated less units sold)/units purchased and generated								
Water Distribution Losses (2)	Total Volume Losses (kℓ)								
	Total Cost of Losses (Rand '000)								
	% Volume (units purchased and generated less units sold)/units purchased and generated								
Employee costs	Employee costs/(Total Revenue - capital revenue)	36.1%	32.8%	32.8%	32.8%	33.4%	34.0%	34.0%	
Remuneration	Total remuneration/(Total Revenue - capital revenue)	42.2%	38.4%	38.4%		38.9%	39.7%	39.7%	
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.9%	2.0%	2.0%		1.9%	1.9%	1.8%	
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	12.4%	12.6%	12.6%	12.6%	13.0%	13.0%	12.6%	
<u>IDP regulation financial viability indicators</u>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	24.5	24.5	24.5	26.1	24.6	24.4	25.5	
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	15.1%	15.1%	15.1%	15.1%	13.0%	10.8%	12.1%	
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	2.7	2.9	2.9	2.9	2.7	2.6	2.4	

7.2 Hereunder follows the Financial indicators for Revenue by source and Expenditure by type

Description	Ref	Budget Year 2017/18									Medium Term Revenue and Expenditure Framework		
		October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand													
Revenue By Source													
Property rates		4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	4 629	55 554	58 720	62 008
Service charges - electricity revenue		4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	4 868	58 418	59 424	60 789
Service charges - water revenue											-	-	-
Service charges - sanitation revenue											-	-	-
Service charges - refuse revenue		871	871	871	871	871	871	871	871	871	10 452	11 048	11 666
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		109	109	109	109	109	109	109	109	109	1 309	1 384	1 462
Interest earned - external investments		575	575	575	575	575	575	575	575	575	6 899	7 292	7 700
Interest earned - outstanding debtors		60	60	60	60	60	60	60	60	60	716	757	800
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		3 061	3 061	3 061	3 061	3 061	3 061	3 061	3 061	3 061	36 728	38 822	40 996
Licences and permits		6	6	6	6	6	6	6	6	6	73	77	82
Agency services		311	311	311	311	311	311	311	311	311	3 737	3 950	4 171
Transfers and subsidies		13 368	13 368	13 368	13 368	13 368	13 368	13 368	13 368	17 605	164 648	172 653	187 827
Other revenue		168	168	168	168	168	168	168	168	167	2 011	2 102	2 220
Gains on disposal of PPE		83	83	83	83	83	83	83	83	83	995	1 016	1 037
Total Revenue (excluding capital transfers and contributions)		28 109	28 109	28 109	28 109	28 109	28 109	28 109	28 109	32 346	341 541	357 246	380 758
Expenditure By Type													
Employee related costs		9 397	9 397	9 397	9 397	9 397	9 397	9 397	9 397	10 585	113 956	121 532	129 554
Remuneration of councillors		1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	20 115	21 523	23 029
Debt impairment		3 704	3 704	3 704	3 704	3 704	3 704	3 704	3 704	3 704	44 442	46 975	49 606
Depreciation & asset impairment		3 642	3 642	3 642	3 642	3 642	3 642	3 642	3 642	3 642	43 708	45 799	47 464
Finance charges		47	47	47	47	47	47	47	47	47	567	591	616
Bulk purchases		4 097	4 097	4 097	4 097	4 097	4 097	4 097	4 097	3 847	48 916	49 998	51 103
Water Distribution Losses (2)		948	948	948	948	948	948	948	948	243	10 671	11 273	11 414
Contracted services		5 159	5 159	5 159	5 159	5 159	5 159	5 159	5 159	8 919	65 669	64 913	75 700
Transfers and subsidies		266	266	266	266	266	266	266	266	964	3 891	2 884	3 022
Other expenditure		2 728	2 728	2 728	2 728	2 728	2 728	2 728	2 728	2 900	32 905	34 520	34 159
Loss on disposal of PPE										-	-	-	-
Total Expenditure		31 665	31 665	31 665	31 665	31 665	31 665	31 665	31 665	36 527	384 840	400 008	425 667
Surplus/(Deficit)		(3 556)	(3 556)	(3 556)	(3 556)	(3 556)	(3 556)	(3 556)	(3 556)	(4 181)	(43 299)	(42 762)	(44 909)
allocations) (National / Provincial and District)		4 932	4 932	4 932	4 932	4 932	4 932	4 932	4 932	(3 806)	50 448	49 164	48 636
allocations) (National / Provincial Departmental										-	-	-	-
Transfers and subsidies - capital (in-kind - all)										-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		1 376	1 376	1 376	1 376	1 376	1 376	1 376	1 376	(7 986)	7 150	6 401	3 727
Taxation										-	-	-	-
Attributable to minorities										-	-	-	-
Share of surplus/ (deficit) of associate										-	-	-	-
Surplus/(Deficit)	1	1 376	1 376	1 376	1 376	1 376	1 376	1 376	1 376	(7 986)	7 150	6 401	3 727
Surplus/(Deficit)	1	1 376	1 376	1 376	1 376	1 376	1 376	1 376	1 376	(7 986)	7 150	6 401	3 727

7.3 Hereunder follows the measurable performance objectives for revenue and operating expenditure by vote

Description	Ref	Budget Year 2017/18									Medium Term Revenue and Expenditure Framework		
		October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand													
Revenue by Vote													
Vote 1 - Executive and council		13 270	13 270	13 270	13 270	13 270	13 270	13 270	13 270	11 443	157 412	166 882	171 805
Vote 2 - Finance and administration		5 614	5 614	5 614	5 614	5 614	5 614	5 614	5 614	4 888	66 647	70 336	74 165
Vote 3 - Internal audit		-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Community and social services		501	501	501	501	501	501	501	501		5 860	6 181	6 396
Vote 5 - Sport and recreation		175	175	175	175	175	175	175	175	1 429	3 353	3 250	3 719
Vote 6 - Public safety		74	74	74	74	74	74	74	74	74	884	928	970
Vote 7 - Housing		15	15	15	15	15	15	15	15	15	185	195	206
Vote 8 - Planning and development		351	351	351	351	351	351	351	351	1 486	5 344	4 130	4 502
Vote 9 - Road transport		4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	51 019	53 949	56 992
Vote 10 - Waste management		2 001	2 001	2 001	2 001	2 001	2 001	2 001	2 001	349	22 363	19 860	20 724
Vote 11 - Energy sources		6 788	6 788	6 788	6 788	6 788	6 788	6 788	6 788	4 253	78 917	80 691	89 906
Vote 12 - Other		-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - Waste water management		1	1	1	1	1	1	1	1	1	7	7	8
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		33 041	33 041	33 041	33 041	33 041	33 041	33 041	33 041	28 541	391 990	406 410	429 394
Expenditure by Vote to be appropriated													
Vote 1 - Executive and council		5 379	5 379	5 379	5 379	5 379	5 379	5 379	5 379	46 921	106 090	111 868	117 248
Vote 2 - Finance and administration		3 219	3 219	3 219	3 219	3 219	3 219	3 219	3 219	3 219	38 629	41 196	42 373
Vote 3 - Internal audit		139	139	139	139	139	139	139	139	873	2 404	2 561	2 728
Vote 4 - Community and social services		1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	2 171	15 583	16 627	17 564
Vote 5 - Sport and recreation		1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 854	16 002	16 967	18 450
Vote 6 - Public safety		646	646	646	646	646	646	646	646	2 361	9 469	10 185	10 789
Vote 7 - Housing		99	99	99	99	99	99	99	99	99	1 187	1 272	1 362
Water Distribution Losses (2)		1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	2 683	15 490	14 828	15 703
Vote 9 - Road transport		6 791	6 791	6 791	6 791	6 791	6 791	6 791	6 791	6 791	81 494	86 257	90 521
Vote 10 - Waste management		1 965	1 965	1 965	1 965	1 965	1 965	1 965	1 965	4 668	26 278	24 114	25 751
Vote 11 - Energy sources		5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	7 573	71 813	73 708	82 723
Vote 12 - Other		-	-	-	-	-	-	-	-	15	15	16	17
Vote 13 - Waste water management		32	32	32	32	32	32	32	32	32	385	411	439
Vote 14 -		-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 -		(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	-	-
Total Expenditure by Vote		27 780	27 780	27 780	27 780	27 780	27 780	27 780	27 780	79 260	384 840	400 008	425 667
Surplus/(Deficit) before assoc.		5 261	5 261	5 261	5 261	5 261	5 261	5 261	5 261	(50 719)	7 150	6 401	3 727
Taxation		-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	5 261	5 261	5 261	5 261	5 261	5 261	5 261	5 261	(50 719)	7 150	6 401	3 727

7.4 Hereunder follow the measurable performance objectives for capital by vote

Description	Ref	Budget Year 2015/16									Medium Term Revenue and Expenditure Framework		
		October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand													
Multi-year expenditure to be appropriated	1												
Vote 1 - Executive and council			500							-	500	70	50
Vote 2 - Finance and administration		710	290	1 131		475	150	120		875	3 790	3 435	1 960
Vote 3 - Internal audit										-	-	-	-
Vote 4 - Community and social services			353	42			180				758	16 118	7 264
Vote 5 - Sport and recreation		100					275	75		3 180	4 530	9 650	6 150
Vote 6 - Public safety										65	65	65	30
Vote 7 - Housing										-	-	-	-
Vote 8 - Planning and development			250					300		-	550	550	30
Vote 9 - Road transport		3 924	5 694	3 900	1 600	1 600	1 600			128	38 065	24 756	39 142
Vote 10 - Waste management										650	650	270	65
Vote 11 - Energy sources		50	510	680		150	150			-	1 540	1 050	945
Vote 12 - Other										-	-	-	-
Vote 13 - Waste water management										-	-	-	-
Vote 14 -										-	-	-	-
Vote 15 -										-	-	-	-
Capital multi-year expenditure sub-total	2	4 784	7 597	5 753	1 600	2 225	2 355	495	-	5 081	50 448	55 964	55 636
Vote 10 - Waste management										-	-	-	-
Total Capital Expenditure	2	4 784	7 597	5 753	1 600	2 225	2 355	495	-	5 081	50 448	55 964	55 636

8. OVERVIEW OF BUDGET – RELATED POLICIES

- 8.1 This section gives a broad overview of the budget policy framework and highlights the amended policies to be approved by Council Resolution.

NO	NAME OF POLICY	LAST DATE OF APPROVAL	STATUS
1	Asset Management Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
2	Bad Debt Write Off Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
3	Borrowing Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
4	Budget Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
5	Credit Control & Debt Collection Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
6	Funding and Reserve Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
7	Indigent Support Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
8	Investment and Cash Management Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
9	Property Rates Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
10	Supply Chain Management Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed
11	Tariff Policy	24/05/2016 Min. no UMC 86/15/16	Reviewed

The above mentioned policies can be viewed on the Council's official website, and can also be obtained on request from the Council's offices.

8.2 **New policies**

No new policies to be approved.

8.3 **Amendments of budget related policies.**

The following amendments of the rates policy is tabled for consideration:

The following changes must be incorporated to the 2017/2018 rates policy.

1. Adoption and contents of rates policy

- i. Residential
- ii. Agricultural used for agricultural purposes
- iii. Industrial
- iv. Business & Commercial
- v. Multiple Use
- vi. Public Service Infrastructure
- vii. Vacant Land
- viii. Mining
- ix. Municipal
- x. Agricultural properties used business and commercial purposes
- xi. Land Reform Agricultural Properties
- xii. Cemetery
- xiii. Informal settlements
- xiv. Public Benefit Organisation Property
- xv. Schools
- xvi. Worship
- xvii. Communal Land

To be replaced by

- i. Residential
- ii. Agricultural
- iii. Industrial
- iv. Business & Commercial
- v. Multiple Use
- vi. Public Service Infrastructure
- vii. Vacant Land
- viii. Mining
- ix. Municipal
- x. Land Reform Agricultural Properties
- xi. Cemetery
- xii. Informal settlements
- xiii. Public Benefit Organisation Property
- xiv. Schools
- xv. Worship
- xvi. Communal Land

9. OVERVIEW OF BUDGET ASSUMPTIONS

9.1 In January 2010, Cabinet adopted 12 outcomes within which to frame public service delivery priorities and targets. Cabinet ministers have signed performance agreements linked to these outcomes. More detailed delivery agreements have since been developed to extend targets and responsibilities to national and provincial departments, agencies and municipalities.

The municipality is expected to take the 12 outcomes into consideration when reviewing the IDP and developing the annual Budget for the 2017/2018 MTREF. Hereunder follows the 12 outcomes, together with examples of areas where the municipality have a role to play in either contributing directly to the realization of the outcomes or facilitating the work of national and provincial departments in realizing them.

12 Outcomes of Government-role of Local Government

No	Description	Role of Local Government
1	Improve the quality of basic education	<ul style="list-style-type: none"> Facilitate the building of new schools by: <ul style="list-style-type: none"> - Participating in needs assessments - Identifying appropriate land - Facilitating zoning and planning processes Facilitate the eradication of municipal service backlogs in schools by extending appropriate bulk infrastructure and installing connections
2	Improve health and life expectancy	<ul style="list-style-type: none"> Many municipalities perform health functions on behalf of provinces Strengthen effectiveness of health services by specifically enhancing TB treatments and expanding HIV and AIDS prevention and treatments. Municipalities must continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services.
3	All people in South Africa protected and feel safe	<ul style="list-style-type: none"> Facilitate the development of safer communities through better planning and enforcement of municipal by laws. Direct the traffic control function towards policing high risk violations-rather than revenue collection Metro police services should contribute by: <ul style="list-style-type: none"> - Increasing police personnel - Improving collaboration with SAPS - Ensuring rapid response to reported crimes
4	Decent employment through inclusive economic growth	<ul style="list-style-type: none"> Create an enabling environment for investment by streamlining planning application processes. Ensure proper maintenance and rehabilitation of essential services infrastructure. Ensure proper implementation of the EPWP at municipal level Design service delivery processes to be labour intensive Improve procurement systems to eliminate corruption and ensure value for money Utilize community structures to provide services

5	A skilled and capable workforce to support inclusive growth	<ul style="list-style-type: none"> • Develop and extend intern and work experience programmes in municipalities. • Link municipal procurement to skills development initiatives
6	An efficient, competitive and responsive economic infrastructure network	<ul style="list-style-type: none"> • Ring-fence water, electricity and sanitation functions so as to facilitate cost-reflecting pricing of these services • Ensure urban spatial plans provide for commuter rail corridors, as well as other modes of public transport • Maintain and expand water purification works and waste water treatment works in line with growing demand • Cities to prepare to receive the devolved public transport function • Improve maintenance of municipal road networks.
7	Vibrant, equitable and sustainable rural communities and food security	<ul style="list-style-type: none"> • Facilitate the development of local markets for agricultural produce • Improve transport links with urban centres so as to ensure better economic integration • Promote home production to enhance food security • Ensure effective spending of grants for funding extension of access to basic services.
8	Sustainable human settlements and improved quality of household life	<ul style="list-style-type: none"> • Cities must prepare to be accredited for the housing function. • Develop spatial plans to ensure new housing developments are in line with national policy on integrated human settlements • Participate in the identification of suitable land for social housing. • Ensure capital budgets are appropriately prioritized to maintain existing services and extend services.
9	A response and, accountable, effective and efficient local government system	<ul style="list-style-type: none"> • Adopt IDP planning processes appropriate to the capacity and sophistication of the municipality • Implement the community work programme • Ensure ward committees are representative and fully involved in community consultation processes around the IDP, budget and other strategic service delivery issues. • Improve municipal financial and administrative capacity by implementing competency norms and standards and acting against incompetence and corruption.
10	Protection and enhancement of environmental assets and natural resources	<ul style="list-style-type: none"> • Develop and implement water management plans to reduce water losses. • Ensure effective maintenance and rehabilitation of infrastructure • Run water and electricity saving awareness campaigns • Ensure proper management of municipal commonage and urban open spaces • Ensure development does not take place on wetlands.

11	A better South Africa, a better and safer Africa and world	<ul style="list-style-type: none"> • Role of Local Government is fairly limited in this area. Must concentrate on: - Ensuring basic infrastructure is in place and properly maintained. - Creating an enabling environment for investment.
12	A development-orientated public service and inclusive citizenship	<ul style="list-style-type: none"> • Continue to develop performance monitoring and management systems. • Comply with legal financial reporting requirements • Review municipal expenditures to eliminate wastage • Ensure councils behave in ways to restore community trust in Local Government.

9.2 The following budget assumptions have a major influence on the annual budget:

- It will take some time for the economic upturn to flow through to increased municipal revenues and better cash flows.
- The revenue stream of the Council will stay under pressure for the next three to four quarters in 2017 and 2018.
- The increased high cost to move waste from the refuse transfer stations, to the regional refuse site.
- The excessive increases in the tariffs of bulk electricity purchases in the next three budget years, are putting pressure on the Council's draft operating expenditure budget.
- The increases in property rates and other tariffs are likely to be counter productive, resulting in higher levels of non payment and increased bad debts.

10. Overview of Budget funding

10.1 Medium term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Description	2017/2018 Medium Term Revenue & Expenditure Framework					
	Budget Year 2017/2018	%	Budget Year 2018/2019	%	Budget Year 2019/2020	%
Property rates	55 553 600	16%	58 720 150	16%	62 008 480	16%
Service charges	69 586 970	20%	71 229 130	20%	73 254 330	19%
Investment revenue	6 898 850	2%	7 292 090	2%	7 700 450	2%
Transfers recognised-operational	164 648 430	48%	172,333,160	48%	187 496 900	49%
Other own revenue	44 853 550	13%	47 351 150	13%	49 967 420	13%
Total Operating Revenue (excluding capital transfers)	341 541 400	100	356 925 680	100	380 427 580	100
Total Operating Expenditure	384 840 230		400 008 170		425 666 500	
Surplus/(Deficit)	-43 298 830		-43 082 490		-45 238 920	

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from the provision of goods and services such as electricity, and solid waste removal. Property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc)

The revenue strategy is a function of key components such as:

- Growth in the municipality and economic development;
- Revenue management and enhancement;
- Achievement of a **95** per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirement;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004)(MPRA), and
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

The proposed tariff increases for the 2017/2018 MTREF on the different revenue categories are:

Revenue category	2017/2018 proposed tariff increase	2018/2019 proposed tariff increase	2019/2020 proposed tariff increase	2017/2018 additional revenue for each 1% tariff increase	2017/2018 additional revenue owing to % tariff increase	2017/2018 Total Budgeted revenue
Property Rates	6.4%	5.7%	5.6%	555 540	2 408 050	55 553 610
Solid Waste	6.4%	5.7%	5.6%	104 520	749 100	10 452 000
Electricity	1.88%	1.88%	1.88%	591 350	1 378 690	59 134 970
Total				1 251 410	4 535 840	125 140 580

Revenue to be generated from property rates is **R55 553 600** in the 2017/2018 financial year and increase to **R62 008 480** by 2019/2020 which represents **16** per cent of the operating revenue base of the municipality. It remains relatively constant over the medium-term. With the implementation of the Municipal Property Rates Act the basis of rating significantly changed.

Service charges relating to electricity, and refuse removal constitutes the second biggest component of the revenue basket of the municipality totaling **R69 586 970** for the 2016/2017 financial year and increasing to **R73 254 330** by 2019/2020. For the 2017/2018 financial year service charges amount to **20** per cent of the total revenue base and decreases by **1** per cent per annum over the medium-term.

Operational grants and subsidies amount to **R164 648 430**, **R172 333 160** and **R187 496 900** for each of the respective financial years of the MTREF, or **48**, **48** and **49** per cent of operating revenue. It needs to be noted that in real terms the grants receipts from national government are the biggest component of the revenue basket.

Investment revenue contributes marginally to the revenue base of the municipality with a budget allocation of **R6 898 850**, **R7 292 090** and **R7 700 450** for the respective three financial years of the 2017/2018 MTREF. It needs to be noted that these allocations have been conservatively estimated and as part of the cash backing of reserves and provisions. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

Non-cash items, such as depreciation, impairment losses and contribution to provisions contributes to the deficit before capital transfers are recognized.

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. The MTREF therefore provides for a budgeted deficit of **R43 298 830**, **R43 082 490** and **R45 238 920** in each of the financial years. Non-cash items, such as depreciation, impairment losses and contributions to provisions contributes to the deficit before capital transfers are recognized.

10.2 Medium-term outlook: capital revenue

The following table is a breakdown of the funding composition of the 2017/2018 medium-term capital programme:

Vote Description	2017/2018 Medium Term Revenue and Expenditure Framework							
	Budget Year 2016/2017	%	Budget Year 2017/2018	%	Budget Year 2018/2019	%	Budget Year 2019/2020	%
Funded By:								
National Government	53 391 200	65%	50 448 450	100%	49 163 840	88%	48 636 100.00	87%
Provincial Government	7 290 170	9%	-	0%				
Transfers recognized –capital Public contributions & donations. Borrowing internally generated funds	60 681 370	74%	50 448 450	100%	49 163 840	88%	48 636 100	87%
	21 327 020	26%	-	0%	6 800 00	12%	7 200 000	13%
Total Capital Funding	82 008 390	100	50 448 450	100	55 963 840	100	63 716 100	100%

Capital grants and receipts equates to **100%** of the total funding source, for the 2017/2018 financial year.

The following table is a breakdown of the capital transfers and grants:

Description R thousand	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
<u>Capital Transfers and Grants</u>						
National Government:	53 637	53 391	53 391	50 448	49 164	48 636
Municipal Infrastructure Grant (MIG)	36 612	36 612	36 612	38 993	41 116	43 356
Equitable Share	17 025	16 779	16 779	11 456	8 048	5 280
Other capital transfers/grants [insert desc]						
Provincial Government:	4 500	11 790	11 790	–	–	–
Cogta: Support to community service centre grant	–	200	200			
Cogta: Small town rehabilitation grant	4 500	7 348	7 348			
COGTA: Fire Stations Analysis		4 243	4 243			
Total Capital Transfers and Grants	58 137	65 181	65 181	50 448	49 164	48 636

10.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provided for as cash flow based on actual performance. In other words the actual collection rate of billed revenue, and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand								
CASH FLOW FROM OPERATING ACTIVITIES								
Receipts								
Property rates		48 179	48 958	48 958	48 958	52 776	55 784	58 908
Service charges		60 635	60 272	60 272	60 272	58 540	59 901	61 586
Other revenue		12 052	15 422	15 422	15 422	14 348	14 527	16 149
Government - operating	1	150 264	151 462	151 462	151 462	164 648	172 653	187 827
Government - capital	1	58 137	54 503	54 503	54 503	50 448	48 564	48 636
Interest		6 384	6 484	6 484	6 484	6 473	6 842	7 225
Dividends						-	-	-
Payments								
Suppliers and employees		(296 194)	(308 089)	(308 089)	(308 089)	(295 832)	(309 041)	(329 671)
Finance charges		(541)	(541)	(541)	(541)	(567)	(591)	(616)
Transfers and Grants	1	(4 302)	(5 052)	(5 052)	(5 052)	(3 891)	(2 884)	(3 022)
NET CASH FROM/(USED) OPERATING ACTIVITIES		34 614	23 420	23 420	23 420	46 944	45 755	47 023
CASH FLOWS FROM INVESTING ACTIVITIES								
Receipts								
Proceeds on disposal of PPE		130	130	130	130	155	155	155
Decrease (Increase) in non-current debtors		(18)	(77)	(77)	(77)	(5)	(6)	(4)
Decrease (increase) other non-current receivables						-	-	-
Decrease (increase) in non-current investments						-	-	-
Payments								
Capital assets		(57 966)	(61 506)	(61 506)	(61 506)	(50 390)	(45 813)	(47 637)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(57 854)	(61 453)	(61 453)	(61 453)	(50 240)	(45 664)	(47 486)
CASH FLOWS FROM FINANCING ACTIVITIES								
Receipts								
Short term loans						-	-	-
Borrowing long term/refinancing						-	-	-
Increase (decrease) in consumer deposits		105	(174)	(174)	(174)	55	650	24
Payments								
Repayment of borrowing		(343)	(343)	(343)	(343)	(343)	(343)	(343)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(238)	(517)	(517)	(517)	(288)	307	(319)
NET INCREASE/ (DECREASE) IN CASH HELD		(23 478)	(38 550)	(38 550)	(38 550)	(3 584)	398	(782)
Cash/cash equivalents at the year begin:	2	87 326	112 439	112 439	112 439	73 889	70 305	70 703
Cash/cash equivalents at the year end:	2	63 848	73 889	73 889	73 889	70 305	70 703	69 921

The above table shows that cash and cash equivalents of the municipality decreases from the 2016/2017 financial year, moving from a cash balance of **70 305 000** to a balance of **69 291 000** with the 2019/2020 forecast.

Various cost efficiencies and savings had to be realized during this period to ensure the municipality could meet its operational expenditure commitments. For the 2017/2018 MTREF the budget has been prepared to ensure high levels of cash and cash equivalents over the medium-term.

10.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (application > cash and investments) is indicative of non compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyze trends to understand the consequences, eg. The budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Cash backed reserves /accumulated surplus reconciliation

Description	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash and investments available							
Cash/cash equivalents at the year end	63 848	73 889	73 889	73 889	70 305	70 703	69 921
Non current assets - Investments	1	1	1	1	1	1	1
Cash and investments available:	63 849	73 890	73 890	73 890	70 306	70 704	69 922
Application of cash and investments							
Unspent conditional transfers	13 500	13 500	13 500	13 500	13 000	10 000	12 000
Unspent borrowing	–	–	–	–	–	–	–
Statutory requirements	700	700	700	700	600	550	600
Other working capital requirements	7 632	13 059	13 059	13 059	8 490	12 057	13 147
Other provisions	910	910	910	910	920	900	1 100
Long term investments committed	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	12 416	12 416	12 416	12 416	10 135	10 625	11 165
Total Application of cash and investments:	35 158	40 585	40 585	40 585	33 145	34 132	38 012
Surplus(shortfall)	28 691	33 305	33 305	33 305	37 161	36 572	31 910

From the above table it can be seen that the cash and investments available total in the 2017/2018 financial year is **R70 306 000** and progressively decreases to **R69 922 000** by 2019/2020, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued. During the 2016/2017 financial year the municipality was required to supply National Treasury with a detailed analysis of the unspent grants. For the 2017/2018 financial year provision has been made for this liability.
- Provisions for statutory requirements include VAT owing to timing differences resulting from year-end obligations. The liability in this regard totaled **R600 000** for the 2017/2018 financial year.
- Against other provisions an amount **R920 000** has been provided for the 2017/2018 financial year and this increases to **R1 100 000** by 2019/2020. This liability is informed by, amongst others, the commuting of staff leave.
- A key challenge is often the mismatch between the timing of receipts of funds from debtors and payments due to employees and creditors. For the purpose of the cash backed reserves and accumulated surplus reconciliation a provision equivalent to one month's operational expenditure has been provided for. It needs to be noted that although

this can be considered prudent, the desired cash levels should be 60 days to ensure continued liquidity of the municipality. Any underperformance in relation to collections could place upward pressure on the ability of the municipality to meet its creditor obligations.

It can be concluded that the municipality's level of non cash-backing progressively improved in the period 2016/2017. The 2017/2018 MTREF has been informed by ensuring the financial plan meets the minimum requirements of the MFMA. However, from a practical perspective it would not be possible to eradicate this deficit in one financial year hence the phased approach over the MTREF. Nevertheless from a pure cash flow perspective (cash out flow versus cash inflow) the budget is funded and is therefore credible. The challenge for the municipality will be to ensure that the underlying planning and cash flow assumptions are meticulously managed, especially the performance against the collection rate.

10.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are obtained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Description	Ref	Current Year 2016/17				2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Funding measures								
Cash/cash equivalents at the year end - R'000	1	63 848	73 889	73 889	73 889	70 305	71 023	70 571
Cash + investments at the yr end less applications - R'000	2	28 691	33 305	3 305	33 305	37 161	36 892	32 560
Cash year end/monthly employee/supplier payments	3	2.7	2.9	2.9	2.9	2.7	2.6	2.4
Surplus/(Deficit) excluding depreciation offsets: R'000	4	21 012	7 956	7 956	7 956	7 150	5 801	3 727
Service charge rev % change - macro CPIX target exclusive	5	(1.3%)	(5.4%)	(6.0%)	(6.0%)	(2.3%)	(2.2%)	(1.9%)
Cash receipts % of Ratepayer & Other revenue	6	75.4%	73.3%	73.3%	73.3%	74.3%	73.8%	74.2%
Debt impairment expense as a % of total billable revenue	7	20.5%	34.8%	34.8%	34.8%	35.7%	36.4%	36.9%
Capital payments % of capital expenditure	8	75.0%	75.0%	75.0%	75.0%	99.9%	81.9%	85.6%
Borrowing receipts % of capital expenditure (excl. transfers)	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	10					0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	11	0.0%	0.0%	0.0%	0.0%	(10.4%)	(13.5%)	15.9%
Long term receivables % change - incr(decr)	12	0.0%	0.0%	0.0%	0.0%	0.3%	0.4%	0.3%
R&M % of Property Plant & Equipment	13	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
Asset renewal % of capital budget	14	38.4%	0.0%	0.0%	0.0%	28.3%	26.0%	27.0%

10.5.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirement.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet the MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. The forecasted cash and cash equivalents for the 2017/2018 MTREF shows **R70 306 000, R70 704 000 and R69 922 000** for each respective financial year.

10.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in section 10.4 The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

10.5.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. It is especially important to consider the position should the municipality be faced with an unexpected disaster that threatens revenue collection such as rate boycotts. The ratio for the period 2016/2017 is **2.9**. As part of the 2017/2018 MTREF the municipality's cash position causes the ratio to move downwards to **2.1** for the outer years. The municipality aims to achieve at least one month's cash coverage in the medium term, and then gradually towards two months coverage. This measure will have to be carefully monitored going forward.

10.5.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are sufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2017/2018 MTREF the indicative outcome is a surplus of **R812 000** , **R 711 000** and **R18 000**. It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

10.5.5 Property Rates/service charge revenue as a percentage increase less macro inflation target.

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the tariff as well as any assumption about real growth such as new property development, services consumption growth etc. The factor is calculated by deducting the maximum macro-economic inflation target increase (which is currently 3-6 per cent). The result is intended to be approximation of the real increase in revenue. From the table above it can be seen that the percentage decline totals **2.3**, **2.2** and **1.9** per cent for the respective financial years of the 2017/2018 MTREF. Considering the lowest percentage tariff increase in relation to revenue generated from rates and services charges is **6.4** per cent, with the increase in electricity at **1.88** per cent it is to be expected that the increase in revenue will exceed the inflation target figures. However, the outcome is lower than it might be due to the slowdown in the economy and a reduction in consumption patterns. This trend will have to be carefully monitored and managed with the implementation of the budget.

10.5.6 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyze the underlying assumed collection rate for the MTREF to determine the relevance and creditability of the budget assumptions contained in the budget. It can be seen that the outcome is at **74.3**, **73.8** and **74.2** per cent for each of the respective financial years. Given that the assumed collection rate was based on a **95** per cent performance target, the cash flow statement has been conservatively determined. In addition the risks associated with objections to the valuation roll need to be clarified and hence the conservative approach, also taking into consideration the cash flow challenges experienced in the current financial year. This measure and performance objective will have to be meticulously managed. Should performance with the mid-year review and adjustments be positive in relation to actual collections of billed revenue, the adjustments budget will be amended accordingly.

10.5.7 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. It can be seen that a **75** per cent timing discount has been factored into the cash position forecasted over the entire financial year. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

10.5.8 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for.

10.5.9 Consumer debtors change (Current and non-current)

The purpose of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic. These are 2 measures shown for this factor; the change in current debtors and the change in long term receivable, both from the Budgeted Financial Position. Both measure show a relatively stable trend in line with the Municipality's policy of settling debtors accounts within 30 days.

10.5.10 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because that a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected.

10.5.11 Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget since MFMA Circular 28 which was issued in December 2005) is to categorise each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. A declining or low level of renewal funding may indicate that a budget is not credible and/or sustainable and future revenue is not being protected, similar to the justification for 'repairs and maintenance' budgets.

10.6 Particulars of rates, refuse, electricity tariffs and other charges:

When the rates, electricity and refuse tariffs and other charges were revised, the following were taken into account:

- The wage agreements with unions.
- Other input costs of services provided by the Council
- The need to ensure financial sustainability
- Local economic conditions
- The affordability of services, taking into consideration the Council's indigent policy
- Relevant policy developments in the different sectors.

10.6.1 The tariffs for consideration are attached as Annexure 2.

10.7 EFFECT OF TARIFF INCREASES ON CUSTOMERS ACCOUNTS													
2017/2018		0.0117				0.0105						0.0111	0.0118
SMALL RESIDENTIAL MTUNZINI													
ERF 140/6 MTZ	2015/2016 FINANCIAL YEAR				ERF 140/6 MTZ	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	615 000	424.96		424.96	Rates	615 000			452.17		452.17	6.40%	477.94
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				576.06							612.94	6.40%	648.03
													683.81
MEDIUM RESIDENTIAL MTUNZINI													
ERF 347 MTZ	2015/2016 FINANCIAL YEAR				ERF 347 MTZ	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	1 305 000	994.33		994.33	Rates	1 305 000			1 057.99		1 057.99	6.40%	1 118.30
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				1 145.43							1 218.76	6.40%	1 288.39
													1 360.02
LARGE RESIDENTIAL MTUNZINI													
ERF 1041 MTZ	2015/2016 FINANCIAL YEAR				ERF 1041 MTZ	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	3 645 000	2 925.22		2 925.22	Rates	3 645 000			3 112.51		3 112.51	6.40%	3 289.92
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				3 076.32							3 273.28	6.40%	3 460.01
													3 653.26
SMALL RESIDENTIAL GINGINDLOVU													
ERF 125 GING	2015/2016 FINANCIAL YEAR				ERF 125 GING	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	200 000	82.52		82.52	Rates	200 000			87.80		87.80	6.40%	92.80
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				233.62							248.57	6.40%	262.89
													277.11
MEDIUM RESIDENTIAL GINGINDLOVU													
ERF 35 GING	2015/2016 FINANCIAL YEAR				ERF 35 GING	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	400 000	247.55		247.55	Rates	400 000			263.40		263.40	6.40%	278.41
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				398.65							424.17	6.40%	448.50
													473.11
LARGE RESIDENTIAL GINGINDLOVU													
ERF 93 GING	2015/2016 FINANCIAL YEAR				ERF 93 GING	2016/2017 FINANCIAL YEAR					2017/2018	2018/2019	
DETAILS	M/VALUE	TOTAL	VAT	TOTAL	DETAILS	M/VALUE			TOTAL	VAT	TOTAL	% INCREASE	
Rates	1 455 000	1 118.10		1 118.10	Rates	1 455 000			1 189.69		1 189.69	6.40%	1 257.50
Refuse		132.54	18.56	151.10	Refuse				141.02	19.74	160.77	6.40%	170.09
				1 269.20							1 350.46	6.40%	1 427.59
													1 507.03

2017/2018 EFFECT OF TARIFF INCREASES ON CUSTOMERS ACCOUNTS																
	0.009902								0.0105							
SMALL RESIDENTIAL ESHOWE																
ERF 1172 ESH	2016/2017 FINACIAL YEAR							ERF 1172 ESH	2017/2018 FINACIAL YEAR							
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	% INCREASE
Unit Cost Per KWH	0.84	1.08	1.50	1.52				Unit Cost Per KWH	0.86	1.10	1.53	1.55				
Consumption (600 Units)	50	300	250	0				Consumption (600 Units)	50	300	250	0				
	42.00	324.00	375.00	0.00	741.00	103.74	844.74		43.00	330.00	382.50	0.00	755.50	105.77	861.27	1.96%
Service Charge					230.67	32.29	262.96	Service Charge					235.01	32.90	267.91	1.88%
Rates	460 000				297.06		297.06	Rates	460 000				316.08		316.08	6.40%
Refuse					132.54	18.55	151.09	Refuse					141.02	19.74	160.76	6.40%
							1 555.85								1 606.02	3.22%
MEDIUM RESIDENTIAL ESHOWE																
ERF 1207 ESH	2016/2017 FINACIAL YEAR							ERF 1207 ESH	2017/2018 FINACIAL YEAR							
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	% INCREASE
Unit Cost Per KWH	0.84	1.08	1.5	1.52				Unit Cost Per KWH	0.86	1.10	1.53	1.55				
Consumption (1500 Units)	50	300	250	900				Consumption (1500 Units)	50	300	250	900				
	42.00	324.00	375.00	1 368.00	2 109.00	295.26	2 404.26		43.00	330.00	382.50	1 395.00	2 150.50	301.07	2 451.57	1.97%
Service Charge					230.67	32.29	262.96	Service Charge					235.01	32.90	267.91	1.88%
Rates	870 000				635.38		635.38	Rates	870 000				676.06		676.06	6.40%
Refuse					132.54	18.55	151.09	Refuse					141.02	19.74	160.76	6.40%
							3 453.69								3 556.30	2.97%
LARGE RESIDENTIAL ESHOWE																
ERF 467 ESH	2016/2017 FINACIAL YEAR							ERF 467 ESH	2017/2018 FINACIAL YEAR							
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL	% INCREASE
Unit Cost Per KWH	0.84	1.08	1.5	1.52				Unit Cost Per KWH	0.86	1.10	1.53	1.55				
Consumption (2100 Units)	50	300	250	1500				Consumption (2100 Units)	50	300	250	1500				
	42.00	324.00	375.00	2 280.00	3 021.00	422.94	3 443.94		43.00	330.00	382.50	2 325.00	3 080.50	431.27	3 511.77	1.97%
Service Charge					230.67	32.29	262.96	Service Charge					235.01	32.90	267.91	1.88%
Rates	1 170 000				882.93		882.93	Rates	1 170 000				939.46		939.46	6.40%
Refuse					132.54	18.55	151.09	Refuse					141.02	19.74	160.76	6.40%
							4 740.92								4 879.90	2.93%

2017/2018 EFFECT OF TARIFF INCREASES ON CUSTOMERS ACCOUNTS																
SMALL RESIDENTIAL KING DINUZULU																
ERF 568 KDS	2016/2017 FINANCIAL YEAR								ERF 568 KDS	2017/2018 FINANCIAL YEAR						
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL		DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL
Unit Cost Per KWH	0.84	1.08	1.50	1.52					Unit Cost Per KWH	0.86	1.10	1.53	1.55			
Consumption (350 Units)	50	300							Consumption (350 Units)	50	300					
	42.66	324.00	0.00	0.00	366.66	51.33	417.99			43.00	330.00	0.00	0.00	373.00	52.22	425.22
Service Charge					231.44	32.40	263.85		Service Charge					249.96	34.99	284.95
Rates	320 000				181.54		181.54		Rates	320 000				193.16		193.16
Refuse					132.54	18.56	151.10		Refuse					141.03	19.74	160.77
							1 014.47									1 064.10
																4.89%
MEDIUM RESIDENTIAL KING DINUZULU																
ERF 888 KDS	2016/2017 FINANCIAL YEAR								ERF 888 KDS	2017/2018 FINANCIAL YEAR						
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL		DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL
Unit Cost Per KWH	0.84	1.08	1.5	1.52					Unit Cost Per KWH	0.86	1.10	1.53	1.55			
Consumption (599 Units)	50	300	249	0					Consumption (599 Units)	50	300	249				
	42.00	324.00	373.50	0.00	739.50	103.53	843.03			43.00	330.00	380.97	0.00	753.97	105.56	859.53
Service Charge					231.44	32.40	263.85		Service Charge					249.96	34.99	284.95
Rates	415 000				259.93		259.93		Rates	415 000				276.57		276.57
Refuse					132.54	18.56	151.10		Refuse					141.03	19.74	160.77
							1 517.90									1 581.82
																4.21%
LARGE RESIDENTIAL KING DINUZULU																
ERF 904 KDS	2016/2017 FINANCIAL YEAR								ERF 904 KDS	2017/2018 FINANCIAL YEAR						
DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL		DETAILS	0-50KWH	51-350KWH	351-600KWH	600>KWH	TOTAL	VAT	TOTAL
Unit Cost Per KWH	0.84	1.08	1.5	1.52					Unit Cost Per KWH	0.86	1.10	1.53	1.55			
Consumption (1050 Units)	50	300	250	450					Consumption (1050 Units)	50	300	250	450			
	42.00	324.00	375.00	684.00	1 425.00	199.50	1 624.50			43.00	330.00	382.50	697.50	1 453.00	203.42	1 656.42
Service Charge					231.44	32.40	263.85		Service Charge					249.96	34.99	284.95
Rates	555 000				375.45		375.45		Rates	555 000				399.49		399.49
Refuse					132.54	18.56	151.10		Refuse					141.03	19.74	160.77
							2 414.90									2 501.63
																3.59%

10.8 Debtor's collection levels

The Finance Department endeavors to improve the collection levels of the outstanding debtor accounts by implementing the following:

- To execute termination of electricity supply by looking at the total outstanding account on the premises. This means that the electricity supply will be terminated if property rates is outstanding on the property
- To block the sale of pre paid electricity by looking at the total outstanding account, including property rates on the premises.
- An improved structure for arrangements and extensions of time for payment of outstanding debt.
- Quarterly meetings with the Council's attorneys to discuss problem areas on handed over cases.

10.9 Planned savings and efficiencies over the medium term revenue and expenditure framework

The following savings and efficiencies were discussed at management and Executive Committee level:

- Cut down on nice to have items in the operating expenditure and capital budgets.
- Cut down on unnecessary subsistence and travel to workshops and meetings that do not add value to the Council's operations.
- Managers of departments are instructed to improve the control of the overtime of their staff.
- The implementation plans in terms of the IDP must be developed and implemented in house by the relevant departments. Avoid the appointment of consultants.
- The Director: Community Services must ensure the productive utilization of the speeding camera/cameras
- To enhance the revenue on waste management, the Director: Community Services must identify which consumers are placing a burden on the waste transfer station.

10.10 Investments

At present the Council does not have investments to fund the operating or capital expenditure. The investment portfolio for the Council is investments for conditional grants received from National Treasury.

10.11 Planned proceeds from the lease of assets

Rental Facilities	
Description	Budgeted Amount for 2017/2018
Hire of Halls & Equipment	177 160
Hire of Building(Sportsclub)	13 000
Sugar cane leases	984 340
Rent Received (Staff housing)	134 180
Total Budgeted for Rental Facilities	1 308 680

10.12 Planned use of bank overdraft

- The Council's primary bank account is with First National Bank in Eshowe
- The overdraft facility at the bank is **R5 000 000**.
- It is envisaged that use will be made of the bank overdraft facility during the 2017/2018 budget year, due to payment of large amounts for capital projects while waiting for transfer of government grants

10.13 New borrowing proposed to be raised.

There is no capital project in the 2017/2018 budget year that requires external funding.

11. EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

11.1 The Expenditure on allocation and grant programmes are as follows:

Description	Ref	Current Year 2016/17			17/18 Medium Term Rev & Exp Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand							
EXPENDITURE:	1						
<u>Operating expenditure of Transfers and Grants</u>							
National Government:		–	146 806	146 806	160 511	168 616	183 598
Local Government Equitable Share		–	131 638	131 638	145 544	156 497	164 361
Finance Management		–	1 625	1 625	1 700	1 955	1 955
Integrated National Electrification Programme		–	8 000	8 000	8 000	8 000	15 000
EPWP Incentive		–	2 924	2 924	2 985		
Project Management Unit (MIG Projects)		–	1 927	1 927	2 052	2 164	2 282
LGSETA: Training			693	693	231		
Provincial Government:		4 396	4 396	4 396	4 137	4 037	4 229
Museum Subsidy		1 062	334	334	350	368	386
PT: Provincialisation of Libraries		2 968	2 968	2 968	3 087	3 249	3 411
Community Library Services Grant		366	531	531	400	420	432
Dept of Sport and Rec: Maintenance of facilities			300	300	300		
COGTA: Fire Stations Analysis			263	263			
District Municipality:		–	260	260	–	–	–
Informal traders training grant			80	80			
Coastal management programme grant			180	180			
Other grant providers:		–	–	–	–	–	–
[insert description]							
Total operating expenditure of Transfers and Grants:		4 396	151 462	151 462	164 648	172 653	187 827
<u>Capital expenditure of Transfers and Grants</u>							
National Government:		–	53 391	53 391	50 448	49 164	48 636
Municipal Infrastructure Grant (MIG)		–	36 612	36 612	38 993	41 116	43 356
Equitable Share		–	16 779	16 779	11 456	8 048	5 280
Other capital transfers/grants [insert desc]							
Provincial Government:		–	11 790	11 790	–	–	–
Cogta: Support to community service centre grant		–	200	200			
Cogta: Small town rehabilitation grant		–	7 348	7 348			
COGTA: Fire Stations Analysis			4 243	4 243			
District Municipality:		–	–	–	–	–	–
Informal traders training grant							
Other grant providers:		–	–	–	–	–	–
[insert description]							
Total capital expenditure of Transfers and Grants		–	65 181	65 181	50 448	49 164	48 636
		4 396	216 644	216 644	215 097	221 817	236 463
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		208 401	216 644	216 644	215 097	221 830	236 473

11.2 Hereunder follows the proposed equitable share allocations for the next 3 budget years

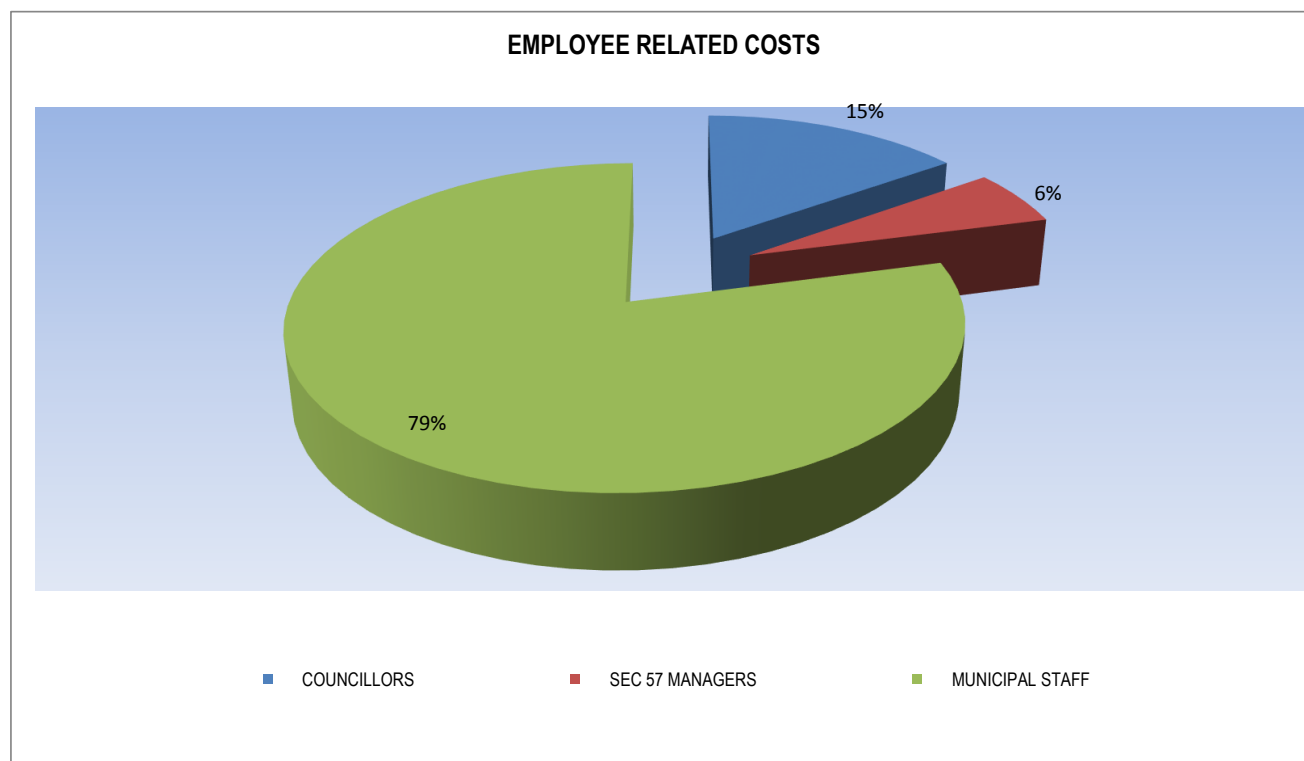
DETAILS	BUDGET 2017/2018 (R)	BUDGET 2018/2019 (R)	BUDGET 2019/2020 (R)
Care taking: rural buildings	150,000	200,000	567,880
Youth development	700,000	700,000	750,000
Early childhood development	338,800	372,680	380,000
Community support programme	700,000	700,000	700,000
Local economic development (LED)	2,177,950	800,000	1,000,000
Youth business advisory centre	200,000	200,000	200,000
Ceremonial events	130,000	140,000	140,000
Commemorative celebrations	270,000	280,000	280,000
Rates relief	84,402,360	94,160,900	104,066,710
Depreciation on assets contribution	7,714,750	8,169,920	3,169,950
Poverty alleviation	2,550,000	2,200,000	2,500,000
Ward committee expenses	1,000,000	1,000,000	1,000,000
Councillor's remuneration	10,602,000	11,132,000	11,665,000
Councillors funeral assistance	150,000	150,000	150,000
Animal pound facility	675,040	718,990	760,690
Rural fire prevention	200,000	200,000	200,000
Disaster assistance	500,000	600,000	600,000
Humanitarian assistance	950,000	950,000	950,000
Sport development	1,000,000	1,000,000	1,000,000
Cultural development	200,000	200,000	200,000
Special programmes	450,000	450,000	450,000
Operation Sukuma Sakhe	200,000	200,000	200,000
Local Aids Council	450,000	450,000	500,000
Work creation projects	1,300,000	1,300,000	1 500,000
Sports fields – security	562,910	596,120	630,690
Rural grounds maintenance	200,000	250,000	250,000
Rural roads: Grader programme	10,562,820	11,186,030	11,834,820
Free refuse	2,001,950	2,116,070	2,234,570
Solid waste relief	2,884 960	2,996,170	2,611,950
Free electricity	2,519 500	2,673,190	2,836,250
Electricity relief	9,400 460	9,955,090	10,532,490
Electricity metering audit	400,000	450,000	500,000
Capital projects contribution	11,455,500	8,047,840	5,280,000
	156,999,000	164,545,000	169,641,000

12. COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

12.1 Summary of Councillor and Staff Benefits

Summary of Employee and Councillor remuneration R thousand	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
	1	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)							
Basic Salaries and Wages		10 777	10 693	10 693	15 096	16 153	17 284
Pension and UIF Contributions		705	648	648	697	745	798
Medical Aid Contributions		400	368	368			
Motor Vehicle Allowance		2 052	1 886	1 886	2 528	2 705	2 894
Cellphone Allowance		1 167	1 073	1 073	1 794	1 919	2 054
Housing Allowances		—	—	—			
Other benefits and allowances		4 233	3 892	3 892			
Sub Total - Councillors		19 335	18 560	18 560	20 115	21 523	23 029
% increase	4	—	(4.0%)	—	8.4%	7.0%	7.0%
Senior Managers of the Municipality	2						
Basic Salaries and Wages		4 891	3 986	3 986	5 546	5 924	6 213
Pension and UIF Contributions		265	209	209	185	197	207
Medical Aid Contributions		—	—	—	—	—	—
Overtime		—	—	—	—	—	—
Performance Bonus		848	848	848	930	976	1 025
Motor Vehicle Allowance	3	858	719	719	912	912	912
Cellphone Allowance	3	—	—	—	108	108	108
Housing Allowances	3	—	—	—	—	—	—
Other benefits and allowances	3	—	—	—	—	—	—
Payments in lieu of leave		—	—	—	—	—	—
Long service awards		—	—	—	—	—	—
Post-retirement benefit obligations	6	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		6 862	5 761	5 761	7 680	8 117	8 465
Sub Total - Councillors	0	—	(16.0%)	—	33.3%	5.7%	4.3%
Other Municipal Staff							
Basic Salaries and Wages		71 080	67 708	67 708	69 447	74 257	79 510
Pension and UIF Contributions		12 017	10 599	10 599	12 271	13 129	14 048
Medical Aid Contributions		5 051	5 175	5 175	4 548	4 628	4 709
Overtime		3 607	4 351	4 351	2 832	3 030	3 209
Performance Bonus		4 939	2 923	2 923	0	0	0
Motor Vehicle Allowance	3	754	1 569	1 569	3 421	3 661	3 917
Cellphone Allowance	3	540	549	549	499	534	572
Housing Allowances	3	783	640	640	629	673	720
Other benefits and allowances	3	5 138	3 780	3 780	7 925	8 470	9 019
Payments in lieu of leave		1 644	2 557	2 557	4 226	4 522	4 839
Long service awards		924	774	774	90	96	103
Post-retirement benefit obligations	6	1 386	1 395	1 395	388	415	444
Sub Total - Other Municipal Staff		107 862	102 021	102 021	106 276	113 415	121 089
Sub Total - Councillors	0	—	(5.4%)	—	4.2%	6.7%	6.8%
Total Parent Municipality		134 058	126 343	126 343	134 071	143 055	152 583
		—	(5.8%)	—	6.1%	6.7%	6.7%
TOTAL SALARY, ALLOWANCES & BENEFITS		134 058	126 343	126 343	134 071	143 055	152 583
Sub Total - Councillors	0	—	(5.8%)	—	6.1%	6.7%	6.7%
TOTAL MANAGERS AND STAFF	5,7	114 723	107 783	107 783	113 956	121 532	129 554

BUDGET - EMPLOYEE RELATED COSTS	
2017/2018 MTREF	
DESCRIPTION	BUDGET YEAR 2017/2018 R'000
COUNCILLORS	20 115
SEC 57 MANAGERS	7 680
MUNICIPAL STAFF	105 089
TOTAL EXPENDITURE	132 884



12.2 Salaries, allowances and benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4		423 170	63 480	190 460			677 110
Chief Whip			396 720	46 280	180 330			623 330
Executive Mayor			528 960	79 340	231 020			839 320
Deputy Executive Mayor			603 590	45 270	28 250			677 110
Executive Committee			3 723 800	230 190	1 138 480			5 092 470
Total for all other councillors			9 419 970	232 040	2 553 380			12 205 390
Total Councillors	8	–	15 096 210	696 600	4 321 920			20 114 730
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)			1 349 490	28 770	198 000	220 680		1 796 940
Chief Finance Officer			791 530	125 650	198 000	141 000		1 256 180
Director Corporate Services			883 640	1 780	138 000	143 280		1 166 700
Director Community Services			860 030	1 780	162 000	143 330		1 167 140
Director Engineering Services			830 420	13 400	162 000	140 810		1 146 630
Director Planning and Development			830 420	13 400	162 000	140 810		1 146 630
List of each official with packages >= senior manager								
Total Senior Managers of the Municipality	8,10	–	5 545 530	184 780	1 020 000	929 910		7 680 220
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	20 641 740	881 380	5 341 920	929 910		27 794 950

12.3 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	Current Year 2016/17			Budget Year 2017/18		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities							
Councillors (Political Office Bearers plus Other Councillors)		52	12	40	54	12	42
Board Members of municipal entities	4						
Municipal employees	5						
Municipal Manager and Senior Managers	3	7	1	6	6		6
Other Managers	7	20	20				
Professionals		163	163	–	185	118	45
Finance		36	36		36	36	
Spatial/town planning							
Information Technology							
Roads		1	1		1	1	
Electricity							
Water							
Sanitation							
Refuse							
Other		126	126		148	81	45
Technicians		200	200	–	193	193	–
Finance							
Spatial/town planning							
Information Technology							
Roads		1	1		1	1	
Electricity		4	4		4	4	
Water							
Sanitation							
Refuse							
Other		195	195		188	188	
Clerks (Clerical and administrative)							
Service and sales workers							
Skilled agricultural and fishery workers							
Craft and related trades							
Plant and Machine Operators							
Elementary Occupations							
TOTAL PERSONNEL NUMBERS	9	442	396	46	438	323	93
% increase		–	–	–	(0.9%)	(18.4%)	102.2%
Total municipal employees headcount	6, 10						
Finance personnel headcount	8, 10						
Human Resources personnel headcount	8, 10						

13. MONTHLY TARGETS FOR REVENUE AND CASHFLOW

13.1 Hereunder follows a consolidation for revenue by source and expenditure by type

MONTHLY CASH FLOWS		Budget Year 2017/18												Medium Term Rev and Exp Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
Cash Receipts By Source														1		
Property rates		3 537	5 658	12 388	7 093	3 861	2 916	3 118	2 650	2 801	2 448	3 025	3 282	52 776	55 784	58 908
Service charges - electricity revenue		4 112	4 257	3 705	5 442	4 381	3 140	4 996	3 569	3 802	3 398	2 858	5 995	49 655	50 510	51 670
Service charges - water revenue													-	-	-	-
Service charges - sanitation revenue													-	-	-	-
Service charges - refuse revenue		762	771	727	639	756	594	656	709	689	309	486	1 787	8 885	9 391	9 916
Service charges - other													-	-	-	-
Rental of facilities and equipment				800							443		-	1 243	1 315	1 389
Interest earned - external investments		379	379	681	448	310	724	427	468	495	606	300	649	5 864	6 198	6 545
Interest earned - outstanding debtors		51	51	51	51	51	51	51	51	51	51	51	51	609	644	680
Dividends received													-	-	-	-
Fines, penalties and forfeits		14	41	266	257	840	530	467	660	496	716	646	578	5 509	5 823	6 149
Licences and permits		8	6	6	6	6	6	6	6	7	5	4	7	73	77	82
Agency services		384	307	322	318	305	310	300	325	354	246	220	344	3 737	3 950	4 171
Transfer receipts - operational		56 403	3 311	3 544	3 904	49 686	1 239	1 828	1 770	38 725			4 238	164 648	172 653	187 827
Other revenue		312	312	312	312	312	312	312	312	312	312	312	349	3 786	3 362	4 359
Cash Receipts by Source		65 962	15 093	22 803	18 470	60 509	9 823	12 161	10 520	47 731	8 534	7 902	17 279	296 786	309 707	331 696
Other Cash Flows by Source																
Transfer receipts - capital		25 982	-	-	-	-	-	-	-	33 205			(8 738)	50 448	48 564	48 636
Transfers and subsidies - capital (monetary allocations)													-	-	-	-
Proceeds on disposal of PPE		13	13	13	13	13	13	13	13	13	13	13	13	155	155	155
Short term loans													-	-	-	-
Borrowing long term/refinancing													-	-	-	-
Increase (decrease) in consumer deposits		5	5	5	5	5	5	5	5	5	5	5	5	55	650	24
Decrease (Increase) in non-current debtors						(1)	(1)	(3)					-	(5)	(6)	(4)
Decrease (increase) other non-current receivables													-	-	-	-
Decrease (increase) in non-current investments													-	-	-	-
Total Cash Receipts by Source		91 961	15 110	22 820	18 487	60 525	9 839	12 175	10 538	80 953	8 552	7 920	8 559	347 439	359 070	380 507
Cash Payments by Type																
Employee related costs		9 176	9 094	9 531	9 394	9 032	9 182	8 869	9 620	10 468	7 288	6 512	13 511	111 677	119 101	126 963
Remuneration of councillors		1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	1 676	20 115	21 523	23 029
Finance charges				283						283			-	567	591	616
Bulk purchases - Electricity				4 097	4 097	4 097	4 097	4 097	4 097	4 097	4 097	4 097	12 042	48 916	49 998	51 103
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		948	948	948	948	948	948	948	948	948	948	948	243	10 671	11 273	11 414
Contracted services		5 134	5 134	5 134	5 134	5 134	5 134	5 134	5 134	5 134	5 134	5 134	9 194	65 669	64 913	75 700
Transfers and grants - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other		266	266	266	266	266	266	266	266	266	266	266	964	3 891	2 884	3 022
Other expenditure		3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 232	3 228	38 784	42 233	41 462
Cash Payments by Type		20 433	20 350	25 168	24 748	24 386	24 536	24 223	24 974	26 105	22 642	21 866	40 859	300 290	312 516	333 309
Other Cash Flows/Payments by Type																
Capital assets				13	993	5 301	2 302	687	3 018	5 526	3 835	2 240	26 476	50 390	45 813	47 637
Repayment of borrowing													343	343	343	343
Other Cash Flows/Payments													-	-	-	-
Total Cash Payments by Type		20 433	20 350	25 181	25 741	29 687	26 838	24 910	27 992	31 631	26 477	24 106	67 677	351 023	358 672	381 289
NET INCREASE/(DECREASE) IN CASH HELD		71 528	(5 240)	(2 361)	(7 254)	30 838	(16 999)	(12 734)	(17 454)	49 322	(17 925)	(16 186)	(59 119)	(3 584)	398	(782)
Cash/cash equivalents at the month/year begin:		73 889	145 417	140 177	137 816	130 562	161 400	144 401	131 667	114 213	163 535	145 610	129 424	73 889	70 305	70 703
Cash/cash equivalents at the month/year end:		145 417	140 177	137 816	130 562	161 400	144 401	131 667	114 213	163 535	145 610	129 424	70 305	70 305	70 703	69 921

13.2 Hereunder follows a consolidation for revenue by source and expenditure by type

Description	Ref	Budget Year 2017/18												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand																
Revenue - Functional																
Governance and administration		18 884	18 884	18 884	18 884	18 884	18 884	18 884	18 884	18 884	18 884	18 884	16 331	224 058	237 217	245 970
Executive and council		13 270	13 270	13 270	13 270	13 270	13 270	13 270	13 270	13 270	13 270	13 270	11 443	157 412	166 882	171 805
Finance and administration		5 614	5 614	5 614	5 614	5 614	5 614	5 614	5 614	5 614	5 614	5 614	4 888	66 647	70 336	74 165
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		765	765	765	765	765	765	765	765	765	765	765	1 869	10 281	10 555	11 291
Community and social services		501	501	501	501	501	501	501	501	501	501	501	351	5 860	6 181	6 396
Sport and recreation		175	175	175	175	175	175	175	175	175	175	175	1 429	3 353	3 250	3 719
Public safety		74	74	74	74	74	74	74	74	74	74	74	884	928	970	970
Housing		15	15	15	15	15	15	15	15	15	15	15	185	195	206	206
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		4 602	4 602	4 602	4 602	4 602	4 602	4 602	4 602	4 602	4 602	4 602	5 738	56 364	58 079	61 494
Planning and development		351	351	351	351	351	351	351	351	351	351	351	1 486	5 344	4 130	4 502
Road transport		4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	4 252	51 019	53 949	56 992
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		8 789	8 789	8 789	8 789	8 789	8 789	8 789	8 789	8 789	8 789	8 789	4 603	101 287	100 558	110 638
Energy sources		6 788	6 788	6 788	6 788	6 788	6 788	6 788	6 788	6 788	6 788	6 788	4 253	78 917	80 691	89 906
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		1	1	1	1	1	1	1	1	1	1	1	7	7	7	8
Waste management		2 001	2 001	2 001	2 001	2 001	2 001	2 001	2 001	2 001	2 001	2 001	349	22 363	19 860	20 724
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue - Functional		33 041	33 041	33 041	33 041	33 041	33 041	33 041	33 041	33 041	33 041	33 041	28 541	391 990	406 410	429 394
			53 950	53 950	53 950	53 950	53 950	53 950	53 950	53 950	53 950	53 950				
Expenditure - Functional																
Governance and administration		9 986	9 986	9 986	9 986	9 986	9 986	9 986	9 986	9 986	9 986	9 986	37 273	147 123	155 625	162 348
Executive and council		5 379	5 379	5 379	5 379	5 379	5 379	5 379	5 379	5 379	5 379	5 379	46 921	106 090	111 868	117 248
Finance and administration		4 468	4 468	4 468	4 468	4 468	4 468	4 468	4 468	4 468	4 468	4 468	(10 521)	38 629	41 196	42 373
Internal audit		139	139	139	139	139	139	139	139	139	139	139	873	2 404	2 561	2 728
Community and public safety		3 251	3 251	3 251	3 251	3 251	3 251	3 251	3 251	3 251	3 251	3 251	6 485	42 242	45 051	48 165
Community and social services		1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	1 219	2 171	15 583	16 627	17 564
Sport and recreation		1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 286	1 854	16 002	16 967	18 450
Public safety		646	646	646	646	646	646	646	646	646	646	646	2 361	9 469	10 185	10 789
Housing		99	99	99	99	99	99	99	99	99	99	99	99	1 187	1 272	1 362
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		10 548	10 548	10 548	10 548	10 548	10 548	10 548	10 548	10 548	10 548	10 548	(19 042)	96 984	101 084	106 224
Planning and development		1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	1 164	2 683	15 490	14 828	15 703
Road transport		9 384	9 384	9 384	9 384	9 384	9 384	9 384	9 384	9 384	9 384	9 384	(21 725)	81 494	86 257	90 521
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		7 837	7 837	7 837	7 837	7 837	7 837	7 837	7 837	7 837	7 837	7 837	12 273	98 477	98 233	108 913
Energy sources		5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	5 840	7 573	71 813	73 708	82 723
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		32	32	32	32	32	32	32	32	32	32	32	32	385	411	439
Waste management		1 965	1 965	1 965	1 965	1 965	1 965	1 965	1 965	1 965	1 965	1 965	4 668	26 278	24 114	25 751
Other		–	–	–	–	–	–	–	–	–	–	–	15	15	16	17
Total Expenditure - Functional		31 622	31 622	31 622	31 622	31 622	31 622	31 622	31 622	31 622	31 622	31 622	37 004	384 840	400 008	425 667
Surplus/(Deficit) before assoc.		1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	(8 463)	7 150	6 401	3 727
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	1 419	(8 463)	7 150	6 401	3 727

14. Contract having future budgets implications

There is no contract which will impose financial obligations on the municipality beyond the three years covered in the annual budget:

15. CAPITAL EXPENDITURE DETAILS

15.1 Capital expenditure on new assets by asset class

KZN284 uMlalazi - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20
R thousand	1						
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>							
<u>Infrastructure</u>		25 997	10 743	10 743	38 080	32 187	40 081
Roads Infrastructure		25 147	9 904	9 904	22 191	4 405	566
Roads		25 147	9 904	9 904	-	-	-
Attenuation					910	410	260
Electrical Infrastructure		750	750	750	-	-	-
HV Transmission Conductors					350	-	-
LV Networks					560	410	260
Capital Spares		750	750	750	-	-	-
Capital Spares					350	-	-
Solid Waste Infrastructure		100	89	89	350	-	-
Waste Drop-off Points		100	89	89	-	-	-
					4 280	4 150	-
<u>Community Assets</u>		16 225	11 260	11 260	900	650	-
Community Facilities		7 825	5 303	5 303	-	-	-
Halls		3 785	3 943	3 943	-	-	-
Centres					-	-	-
Crèches		1 500			-	-	-
Libraries					350	150	-
Cemeteries/Crematoria		650	300	300	-	-	-
Public Ablution Facilities					550	500	-
Markets					-	-	-
Capital Spares		1 890	1 060	1 060	3 380	3 500	-
Sport and Recreation Facilities		8 400	5 957	5 957	-	-	-
Indoor Facilities					3 380	3 500	-
Outdoor Facilities		8 400	5 957	5 957			
Capital Spares							
					2 360	-	-
<u>Other assets</u>		1 991	2 171	2 171	2 360	-	-
Operational Buildings		1 991	2 171	2 171	2 360	-	-
Municipal Offices		1 991	2 171	2 171	-	-	-
					-	-	-
<u>Intangible Assets</u>		-	168	168	-	-	-
Servitudes					-	-	-
Licences and Rights		-	168	168	-	-	-
Water Rights					-	-	-
Effluent Licenses					-	-	-
Solid Waste Licenses					-	-	-
Computer Software and Applications			168	168	-	-	-
Load Settlement Software Applications					-	-	-
Unspecified					-	-	-
					-	-	-
<u>Computer Equipment</u>		650	7	7	-	-	-
Computer Equipment		650	7	7	-	-	-
					1 200	402	268
<u>Furniture and Office Equipment</u>		1 266	1 138	1 138	1 200	402	268
Furniture and Office Equipment		1 266	1 138	1 138			
					1 219	314	256
<u>Machinery and Equipment</u>		1 049	671	671	1 219	314	256
Machinery and Equipment		1 049	671	671			
					850	-	-
<u>Transport Assets</u>		400	2 479	2 479	850	-	-
Transport Assets		400	2 479	2 479			
					-	-	-
<u>Libraries</u>		-	-	-	-	-	-
Libraries		-	-	-	-	-	-
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-			
					33 359	9 681	1 350
Total Capital Expenditure on new assets	1	47 577	28 636	28 636	48 164	45 232	46 396

15.2 Capital expenditure on the renewal of existing assets by class

Description R thousand	Ref 1	Current Year 2016/17			2017/18 Medium Term Revenue &		
		Original	Adjusted	Full Year	Budget Year	Budget Year	Budget Year
Capital expenditure on renewal of existing assets by Asset Class/Sub-class							
Infrastructure		25360	41545	41545	14 544	450	450
Roads Infrastructure		18 750	40 167	40 167	14 544	450	450
Roads		18 750	40 167	40 167	-	-	-
Storm water Infrastructure		2 000	1 271	1 271	-	-	-
Storm water Conveyance		2 000	1 271	1 271	-	-	-
Attenuation					150	120	120
Electrical Infrastructure		110	107	107	-	-	-
MV Networks					150	120	120
LV Networks					-	-	-
Capital Spares		110	107	107	-	-	-
Capital Spares					-	-	-
Solid Waste Infrastructure		4 500	-	-	-	-	-
Landfill Sites		4 500			-	-	-
Community Assets		200	2 347	2 347	-	-	-
Community Facilities		200	2 192	2 192	-	-	-
Halls					-	-	-
Fire/Ambulance Stations			2 192	2 192	-	-	-
Capital Spares		200			-	-	-
Sport and Recreation Facilities		-	155	155			
Indoor Facilities							
Outdoor Facilities			155	155			
Capital Spares							
Other assets		1000	2073	2073	1 945	3 120	1 730
Operational Buildings		1 000	2 073	2 073	1 945	3 120	1 730
Municipal Offices		1 000	2 073	2 073	-	-	-
					-	-	-
Computer Equipment		1 200	5 703	5 703	-	-	-
Computer Equipment		1 200	5 703	5 703			
					40	50	60
Furniture and Office Equipment		30	30	30	40	50	60
Furniture and Office Equipment		30	30	30			
					410	420	430
Machinery and Equipment		550	100	100	410	420	430
Machinery and Equipment		550	100	100			
					-	-	-
Transport Assets		1 370	1 573	1 573	-	-	-
Transport Assets		1 370	1 573	1 573			
					-	-	-
Libraries		-	-	-	-	-	-
Libraries							
					-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals							
					17 089	4 160	2 790
Total Capital Expenditure on renewal of existing assets	1	29710	53372	53372			
					0	0	0
Renewal of Existing Assets as % of total capex		38.4%	65.1%	65.1%	41.6%	9.5%	6.1%
Renewal of Existing Assets as % of deprecn"		76.3%	129.9%	129.9%	0.0%	0.0%	0.0%

15.3 Repairs and maintenance expenditure by asset class

Description	Ref 1	2013/14	2014/15	2015/16	Current Year 2016/17			2017/18 Medium Term Revenue & Expenditure		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year	Budget Year +1	Budget Year +2
R thousand										
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		-	-	-	2376	2626	2626	2588	2716	2750
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	2 376	2 626	2 626	2 588	2 716	2 750
Capital Spares		-	-	-	2 376	2 626	2 626	2 588	2 716	2 750
		1	1	1	1	1	1	1	1	1
Other assets		-	-	-	1782	1970	1970	1941	2037	2062
Operational Buildings		-	-	-	1 782	1 970	1 970	1 941	2 037	2 062
Municipal Offices		-	-	-	1 782	1 970	1 970	1 941	2 037	2 062
Transport Assets		-	-	-	1 782	1 970	1 970	1 941	2 037	2 062
Transport Assets		-	-	-	1 782	1 970	1 970	1 941	2 037	2 062
Total Repairs and Maintenance Expenditure	1	-	-	-	5940	6565	6565	6469	6790	6875
R&M as a % of PPE		0.0%	0.0%	0.0%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%
R&M as % Operating Expenditure		0.0%	0.0%	0.0%	1.7%	1.7%	1.7%	1.7%	1.8%	1.7%

15.4 Future financial implications of the capital budget

Vote Description R thousand	Ref	2017/18 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2017/18	Budget Year +1 2018/19	Budget Year +2 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Present value
Capital expenditure	1							
Vote 1 - Executive and council		500	70	50	30	150		
Vote 2 - Finance and administration		3 790	3 435	1 960	6 215	6 520		
Vote 3 - Internal audit		–	–	–				
Vote 4 - Community and social services		758	16 118	7 264	15 097	7 730		
Vote 5 - Sport and recreation		4 530	9 650	6 150	9 300	800		
Vote 6 - Public safety		65	65	30	75	200		
Vote 7 - Housing		–	–	–				
Vote 8 - Planning and development		550	550	30	20	50		
Vote 9 - Road transport		38 065	24 756	39 142	40 134	11 272		
Vote 10 - Waste management		650	270	65	115	850		
Vote 11 - Energy sources		1 540	1 050	945	1 950	1 150		
Vote 12 - Other		–	–	–				
Vote 13 - Waste water management		–	–	–				
Vote 14 -		–	–	–				
Vote 15 -		–	–	–				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		50 448	55 964	55 636	72 936	28 722	–	–
Net Financial Implications		50 448	55 964	55 636	72 936	28 722	–	–

16. LEGISLATION COMPLIANCE STATUS

The Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003) became effective on 1 July 2004. Elements of the act have been phased in according to capacity of each municipality – high, medium and low.

The LG:MFMA has introduced significant changes to the financial management of local government. One of the main changes in budget preparation is that the single year, line item budgeting – which was a common feature of the previous practices – has been replaced by multi-year budgeting at a more strategic level.

The LG: MFMA aim to modernize budget and financial practices at all spheres of government, thereby facilitating effective service delivery.

The general public plays an important role in ensuring a budget is set to reflect targeted service delivery. For example, during the budget preparation process, Section 21 of the LG: MFMA requires communities and residents within the municipal jurisdiction to be part

of the Budget and Integrated Development Planning (IDP) processes. Section 8 of this report describes how this has been achieved.

Communities can also monitor the performance of the approved budget through regular reporting of the Service Delivery & Budget Implementation Plan (SDBIP) and the performance contracts of senior manager. These are prepared at the same time as the budget, thus ensuring alignment at the start of the financial year. Section 15 of this report provides some detail of the departmental SDBIP's that have been prepared. These highlight the key service delivery and performance targets that senior managers are accountable for.

Some of the key budget reforms encapsulated within the LG: MFMA, that uMlalazi has applied, are:

- Forward looking, multi-year budgets with strategic focus;
- Clear links between budget allocations and agreed policies;
- Improved integration of budget and planning processes;
- New budget process timetable with earlier adoption of budgets by council and earlier audits of Annual Financial Statements;
- Improved in-year reporting according to vote/function;
- Improved financial management information;
- Service Delivery and Budget Implementation Plans (SDBIP) developed and approved with budgets;
- New accounting norms and standards;
- Improvements to procurement and Supply Chain Management policies and processes;
- Establishment of a new audit committee and oversight process reforms and;
- Focus on performance measurement,

The LG: MFMA implementation is monitored through regular reporting including:

- Quarterly reviews of LG: MFMA implementation plans and 12 urgent implementation priorities checklist;
- Monthly returns to National Treasury and monthly reports to Mayor and Council, as required by Section 71;
- Publication of information on the municipalities website (www.umlalazi.org.za) and
- Mid-year budget and performance assessment as required by Section 72

The Budget and Medium Term Revenue and Expenditure Framework (MTREF) was prepared taking cognizance of the contents of the Municipal budget and reporting regulations, Local Government: Municipal Finance Management Act No 56 of 2003, Circular No. 78 and the LG:MFMA Budget Formats Guide received from National Treasury.

The objective of the regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities

and municipal entities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting processes of those institutions and other relevant matters as required by the Act.

OTHER LEGISLATION

The other important pieces of legislation when considering the budget processes are:

- The Division of Revenue Bill 2017 and
- The Municipal Systems Act (Act no. 32 of 2000), together with the Municipal Systems Amendment Act (Act No. 44 of 2003)

Division of Revenue Bill 2017

This Bill issued in February annually, provides the three year allocations from national government to local government. It sets out all the reporting requirements and conditions relating to the grants. Alongside this Provincial Departments allocate funding to local government by means of a provincial gazette.

These allocations are used when preparing the three year budget in order to comply with Section 18 of the LG: MFMA (relating to reasonably anticipated revenues to be collected). Additional allocations – both nationally and provincially – are sometimes made to municipalities. However, these are not included in the original budget as the allocations are not certain. When confirmed they will be included in an adjustments budget in accordance with Section 28 of the LG: MFMA.

The Municipal Systems Act (Act no. 32 of 2000) and the Municipal Systems Amendment Act (Act No. 44 of 2003)

These acts form the basis of the links between the budget and the Integrated Development Plan (IDP). In particular, the aspects that have been considered in preparing the budget are:

- Community participation (Chapters 4 & 5);

Performance management (Chapter 6) providing also the basis for measurable performance objectives in the Service Delivery and Budget Implementation Plan (SDBIP); and Tariff Policy (Chapter 8).

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I Thembinkosi Simon Mashabane, Municipal Manager of the uMlalazi Municipality,

Hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act to a certain extent with the budget document as set out in schedule A of the regulations including the main tables (A1-A10), and that the annual budget and supporting documents are consistent with the

Integrated Development Plan of the municipality.

Print Name..... THEMBINKOSI SIMON MASHABANE.....

Municipal Manager ofUMLALAZI MUNICIPALITY.....

Signature..........

Date..... 23/05/2017

CONTACT DETAILS

uMlalazi Municipality

P O Box 37
Eshowe
3815

Hutchinson Street
Eshowe

Contact Person: Buks Koster

Telephone: 035 473 3319 Fax: 035 474 4733

Website: www.umlalazi.gov.za

Email: cfo@umlalazi.org.za

uMLALAZI MUNICIPALITY



IMPLEMENTATION PLAN

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	NG	Directorate (A)	Regional Outcome (B)	National KPA (B)	Pre-determined Objective (B)	NOP Objective (B)	Strategic Objective (B)	Municipal KPA (B)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
1																						
4	1	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To improve Service Delivery and the image of uMlalazi Municipality	Developing a capable and Development State	To improve Service Delivery and the image of uMlalazi Municipality	Municipal Transformation and Institutional Development	EMPLOYEE ASSISTANCE PROGRAMME	Conduct 2 Employee Wellness programmes by 30 June	Number of Employee Wellness programmes conducted	ALL	2 Employee Wellness programmes conducted	0	1 Employee Wellness programme conducted	0	1 Employee Wellness programme conducted	R 434 670.00				
5	2	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To improve Service Delivery and the image of uMlalazi Municipality	Developing a capable and Development State	To improve Service Delivery and the image of uMlalazi Municipality	Municipal Transformation and Institutional Development	EMPLOYEE MEDICAL EXAMINATION	Ensure new employees are sent for medical examinations within 1 month after appointment	Percentage of new employees sent on medical examinations within 1 month of their appointment	ALL	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	R 87 530.00				
6	3	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Developing a capable and Development State	Organisational skills development and capacity building	Municipal Transformation and Institutional Development	EMPLOYEE RELATED COST	Submit quarterly reports to EXCO in terms of Section 66(a) - (g) of MFMA on staff salaries, wages, allowances and benefits	Number of reports submitted to EXCO by 30 June on Employee related costs on staff salaries, wages, allowances and benefits	ALL	4 reports submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	R 81 056 280.00				
7	4	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	SUBSISTENCE & TRAVEL COUNCILLORS MAYOR	Submit monthly reports to Finance Portfolio Committee on S & T Claims processed for Councilors	Number of reports submitted to Finance Portfolio Committee by 30 June on S & T Claims processed for Councilors	ALL	12 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councilors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councilors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councilors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councilors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councilors	R 2 212 080.00				
8	5	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	SUBSISTENCE & TRAVEL	Submit monthly reports to Finance Portfolio Committee on S & T Claims processed for staff	Number of reports submitted to Finance Portfolio Committee by 30 June on S & T Claims processed for staff	ALL	12 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	R 1 194 160.00				
9	6	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Organisational skills development and capacity building	Municipal Transformation and Institutional Development		All funded positions on the organogram to be prioritized and filled by 30 June	Date of filling of vacant post	ALL	Prioritized vacant posts to be filled by 31 March	Vacant posts submitted to MANCO for prioritization by 30 September	0	Prioritized vacant posts to be filled by 31 March	0					
10	7	Office of the MM	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Effective Municipal Oversight	Developing a capable and Development State	Effective Municipal Oversight	Municipal Transformation and Institutional Development	PERFORMANCE MANAGEMENT	Ensure monthly departmental performance reports are generated and submitted to Portfolio Committee for oversight	Number of PMS reports generated by 30 June and submitted to Portfolio Committee for oversight	ALL	12 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	R 246 150.00	R 246 150.00			
11	8	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Improving Education, training and innovation	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	TRAINING COST : STAFF	Provide training to staff in terms of skills development plan and ensure 100% expenditure on staff training costs	Percentage expenditure on staff training costs budget by 30 June	ALL	100% expenditure on staff training costs budget in terms of skills development plan	25% expenditure on staff training costs budget in terms of skills development plan	50% expenditure on staff training costs budget in terms of skills development plan	75% expenditure on staff training costs budget in terms of skills development plan	100% expenditure on staff training costs budget in terms of skills development plan	R 1 016 360.00				
12	9	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Improving Education, training and innovation	Undertake training for staff and Councilors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	TRAINING : COUNCILLORS	Provide training to 54 Councilors by 30 June in terms of skills development audit undertaken	Number of Councilors trained by 30 June	ALL	54 Councilors trained by 30 June in terms of skills development audit undertaken	0	0	0	54 Councilors trained by 30 June in terms of skills development audit undertaken	R 129 850.00				
13	10	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To implement and support Internship, learnership and in-service training programmes	Developing a capable and Development State	To implement and support Internship, learnership and in-service training programmes	Municipal Transformation and Institutional Development	INTERNSHIP PROGRAMME	Submit quarterly reports to the LLF on Internship, learnership and in-service trainings/programmes implemented	Number of reports submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	ALL	4 reports submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on Internship, learnership and in-service trainings/programmes implemented	R 162 970.00				
14	11	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Municipal Transformation and Institutional Development	LICENSE FEE - REGISTRY DOCUMENT SYSTEM	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	Renew annual licence by 30 June	R 59 420.00				
15	12	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Municipal Transformation and Institutional Development	ARCHIVE STORAGE CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on compliance with Archives Act	Number of reports submitted to the Portfolio Committee by 30 June on compliance with archives act	ALL	4 reports submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	R 59 630.00				
16	13	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Organisational skills development and capacity building	Municipal Transformation and Institutional Development	POST EMPLOYMENT REPORT CONTRACTED SERVICES	Submit 2 post employment reports to LLF	Number of reports submitted to LLF on post employment	ALL	2 reports submitted to LLF on Post Employment	0	1 report submitted to LLF on Post Employment	0	1 report submitted to LLF on Post Employment	R 33 740.00				
17	14	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	To develop the Institution and to facilitate institutional transformation	Municipal Transformation and Institutional Development	Implementation of staff retention Policy	Review staff retention Policy and submit to EXCO for approval by 30 June	Date of Review of staff retention Policy	ALL	Staff retention Policy reviewed and submitted to EXCO by 31 March for approval	0	0	0	Staff retention Policy reviewed and submitted to EXCO by 31 March for approval					

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NOP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
18	15	Community Services	Improve the quality of basic education	Basic Service Delivery	Ensure an healthy environment for childhood development	Improving Education, training and innovation	Ensure an healthy environment for childhood development	Basic Service Delivery and Infrastructure Development	EQUIT SHARE RURAL EDUCATION	Undertake monthly visits to creches to ensure the healthiness of the environment for early childhood development	Number of monthly creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	ALL	12 creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthiness of the environment for early childhood development	R 60 000.00				
19	16	Community Services	Vibrant, equitable and sustainable rural communities and food security	Basic Service Delivery	Ensure the effectiveness of waste management services in all areas	Environmental Sustainability and Resilience	Ensure the effectiveness of waste management services in all areas	Basic Service Delivery and Infrastructure Development	EQUIT SHARE POVERTY ALLEVIATION	Provide free basic refuse removal services to 14388 rural households by 30 June	Number of rural households provided with free basic refuse removal services	ALL	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	R 900 000.00				
20	17	Community Services	Vibrant, equitable and sustainable rural communities and food security	Basic Service Delivery	To Provide Basic Services to all households and address Service Delivery Backlogs	Environmental Sustainability and Resilience	To provide Free Basic Services to all Indigent households	Basic Service Delivery and Infrastructure Development		Compile an Indigent Register to cover all Municipal Wards by 30 June	Date of finalization of indigent register	ALL	Indigent Register compiled by 30 June	0	0	0	Indigent Register compiled by 31 June					
21	18	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	BONGELA COMMUNITY HALL (WARD 1)	Ensure the Construction of Bongela Community Hall by 31 March	Date of completion of construction of Bongela Community Hall	1	0	0	0	Bongela Community Hall constructed by 31 March	0	R 0.00	R 1 500 000.00	R 0.00	R 0.00	R 0.00
22	19	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MBIZA COMMUNITY HALL (WARD 9)	Ensure the Construction of Mbiza Community Hall by 31 March	Date of completion of construction of Mbiza Community Hall	9	0	0	0	Mbiza Community Hall constructed by 31 March	0			R 2 100 000.00		
23	20	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EMANYAMENI COMMUNITY HALL (WARD 21)	Ensure the Construction of Emanyameni Community Hall by 31 March	Date of completion of construction of Emanyameni Community Hall	21	0	0	0	Emanyameni Community Hall constructed by 31 March	0			R 1 750 000.00		
24	21	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MCONGWENI COMMUNITY HALL (WARD 13)	Ensure the Construction of Mcongweni Community Hall by 31 March	Date of completion of construction of Mcongweni Community Hall	13	0	0	0	Mcongweni Community Hall constructed by 31 March	0	R 1 500 000.00				
25	22	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	BASAMILLO HALL (WARD 25)	Ensure the Construction of Basamillo Community Hall by 31 March	Date of completion of construction of Basamillo Community Hall	25	0	0	0	Basamillo Community Hall constructed by 31 March	0			R 1 800 000.00		
26	23	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EMUTSHINI SPORTS FIELD (WARD 16)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	16	Sportsfield constructed by 30 May	0	0	0	Sportsfield constructed by 30 May	R 3 500 000.00				
27	24	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MACHANCA SPORTS FIELD (WARD 8)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	8	0	0	0	Sportsfield constructed by 30 May		R 1 800 000.00				
28	25	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EZIQWAQWENI SPORTS FIELD (WARD 10)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	10	0	0	0	Sportsfield constructed by 30 May			R 2 100 000.00			
29	26	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	VELESHOWE SPORTS FIELD (WARD 19)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	19	0	0	0	Sportsfield constructed by 30 May		R 1 700 000.00				
30	27	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MANZAMNYAMA SPORTS FIELD (WARD 22)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	22	0	0	0	Sportsfield constructed by 30 May			R 1 500 000.00			
31	28	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	ENTHSITHI SPORTS FIELD (WARD 22)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	22	0	0	0	Sportsfield constructed by 30 May		R 2 000 000.00				
32	29	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MANDLOU SPORTS FIELD (WARD 24)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	24	0	0	0	Sportsfield constructed by 30 May		R 1 700 000.00		R 0.00		
33	30	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	BIVELA SPORTS FIELD (WARD 1)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	1	0	0	0	Sportsfield constructed by 30 May			R 2 000 000.00			
34	31	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	KWANDLOU SPORTS FIELD (WARD 2)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	2	0	0	0	Sportsfield constructed by 30 May			R 2 000 000.00			
35																						

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX	
	No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	RDP Objective (R)	Strategic Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
36	32	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	NTENESHANE SPORTS FIELD (WARD 23)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	22	0	0	0	0	Sportsfield constructed by 30 May				R 1 800 000.00		
37	33	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	KWANOMZANSI SPORTS FIEL (21)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	31	0	0	0	0	Sportsfield constructed by 30 May				R 1 700 000.00		
38	34	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	INCISILI SPORTS FIELD (WARD 19)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	19	0	0	0	0	Sportsfield constructed by 30 May				R 2 100 000.00		
39	35	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	MAWUSHENI SPORTS FIELD (WARD 7)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	7	0	0	0	0	Sportsfield constructed by 30 May				R 1 930 000.00		
40	36	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	STORM WATER MANAGEMENT	Ensure the Construction of stormwater management facilities by 30 May	Date of completion of construction of stormwater management facilities	11, 12, 18, 19	stormwater management facilities constructed by 30 May	0	0	0	0	stormwater management facilities constructed by 30 May	R 800 000.00	R 500 000.00	R 500 000.00	R 600 000.00	R 700 000.00
41	37	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	SIDEWALKS	Spend 100% on Sidewalks budget by 30 June	Percentage of budget for sidewalks spent by 30 June	11, 12, 18, 19	100% of Sidewalks budget spent by 30 June	0	0	0	0	100% of Sidewalks budget spent by 30 June	R 500 000.00	R 700 000.00	R 500 000.00	R 600 000.00	R 700 000.00
42	38	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	PAVEMENT MANAGEMENT (KERBING)	Spend 100% on pavements budget by 30 June	Percentage of budget for pavements spent by 30 June	11, 12, 18, 19	100% of Pavements budget spent by 30 June	0	0	0	0	100% of Pavements budget spent by 30 June	R 310 000.00	R 320 000.00	R 330 000.00	R 340 000.00	R 350 000.00
43	39	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	REHABILITATION OF URBAN ROADS	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11, 12, 18, 19	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 5 400 000.00	R 5 400 000.00	R 6 400 000.00	R 6 916 770.00	R 8 322 360.00	
44	40	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	UPGRADE OF INTERSECTION - SUNNYDALE LOW COST HOUSING	Ensure the Upgrade of Sunnydale intersection by 30 May	Date of completion of Upgrade of Sunnydale intersection	11	Upgrade of Sunnydale intersection completed by 30 May	0	0	0	0	Upgrade of Sunnydale intersection completed by 30 May	R 500 000.00		R 0.00		
45	41	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MITCHELL STREET EXTENSION	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 2 600 000.00					
46	42	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	LINK ROAD: TAXI RANK AND INDUSTRIAL AREA	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 4 500 000.00					
47	43	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MATHUNJANA ROAD (WARD 5)	Construct ____km of road causeways as per MIG budget by 30 June	Km of roads upgraded by 30 June		0	0	0	0	____km of road to be constructed by 30 June	R 0.00	R 0.00	R 200 000.00	R 1 300 000.00		
48	44	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MPOFANA ROAD (WARD 5)	Construct ____km of road causeways as per MIG budget by 30 June	Km of roads upgraded by 30 June		0	0	0	0	____km of road to be constructed by 30 June	R 0.00	R 0.00	R 2 000 000.00			
49	45	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	ESHOWE BUS RANK/INDUSTRIAL AREA LINK ROAD (WARD 11)	Construct ____km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	11	0	0	0	0	____km of road to be constructed by 30 June	R 0.00	R 16 472 740.00	R 463 110.00			
50																							

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

				M	O	O	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
No	Directorate (H)	National Outcome (H)	National KPA (H)	Pre-determined Objective (H)	NDP Objective (H)	Strategic Objective (H)	Municipal KPA (H)	Project	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
51	46	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MAKHUMALO ROAD (WARD 13)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road to be constructed by 30 June	R 0.00	R 0.00	R 7 000 000.00		
52	47	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EDUKANENI ROAD (WARD 26)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road to be constructed by 30 June	R 0.00	R 0.00	R 3 000 000.00		
53	48	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMAHUMBE ROAD (WARD 16)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road to be constructed by 30 June	R 0.00	R 0.00	R 1 500 000.00		
54	49	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MTHETHWA ROAD (WARD 17)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road to be constructed by 30 June	R 0.00	R 0.00	R 1 500 000.00		
55	50	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	ESIPHEZI ROAD (WARD 9)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road to be constructed by 30 June	R 0.00	R 0.00	R 2 500 000.00		
56	51	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KDS BUS ROUTE ROAD REHAB (WARD 12)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	_____ km of road to be constructed by 30 June	0	0	0	_____ km of road to be constructed by 30 June	R 11 000 000.00	R 0.00			
57	52	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MBANGAYIYA CAUSEWAY AND ROAD (WARD 14)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 6 000 000.00	R 0.00	R 0.00		
58	53	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	ETHENI ROAD (WARD 21)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00	R 2 864 410.00			
59	54	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MFOFOLOZI CAUSEWAY (WARD 1)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 5 000 000.00				
60	55	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMADIDIMA CAUSEWAY AND BRIDGE (WARD 1)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00		R 3 000 000.00		
61	56	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MBABHA CAUSEWAY (WARD 2)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 1 500 000.00	R 0.00			
62	57	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KWANTOMBELA ROAD (WARD 2)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road/causeway to be constructed by 30 June		R 0.00	R 3 304 300.00		
63	58	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	OYEMENI ROAD (WARD 22)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	0	0	0	0	_____ km of road/causeway to be constructed by 30 June			R 529 480.00	R 2 886 800.00	
64																					

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	No	Department (D)	National Outcome (N)	National KPA (K)	Pre-Determined Objective (P)	Key Objective (K)	Strategic Objective (S)	Municipal KPA (M)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
65	59	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	NDONGANE ROAD (WARD 26)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	26	0	0	0	_____ km of road/causeway to be constructed by 30 June		R 0.00			R 4 000 000.00	
66	60	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	HLUNGWINI CAUSEWAY/ROAD (WARD 5)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	5	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 6 212 110.00	R 3 135 590.00			
67	61	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMTILOMBO CAUSEWAY (WARD 10)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	10	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 1 373 480.00	R 0.00			
68	62	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	ENEMBE ROAD - A1662 (WARD 6)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	6	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00	R 3 358 110.00		R 0.00		
69	63	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	ENEMBE CAUSEWAY (WARD 6)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	6	0	0	0	_____ km of road/causeway to be constructed by 30 June		R 0.00	R 3 500 000.00			
70	64	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MANYATHI CAUSEWAY (WARD 23)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	23	0	0	0	_____ km of road/causeway to be constructed by 30 June		R 0.00	R 2 859 210.00			
71	65	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	YIMBA PEDESTRIAN CAUSEWAY (WARD 19)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	19	0	0	0	_____ km of road/causeway to be constructed by 30 June		R 2 065 190.00		R 0.00		
72	66	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	UMKHUZE RD CAUSEWAY (WARD 17)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	17	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00	R 0.00	R 3 000 000.00			
73	67	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KWA S'BHAMU ROAD (WARD 20)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	20	0	0	0	_____ km of road/causeway to be constructed by 30 June			R 2 850 000.00			
74	68	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	QHIKA ROAD (WARD 24)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	24	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 4 644 860.00	R 0.00			
75	69	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	GINGINDLOVU STORM WATER (WARD 18)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	18	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00	R 2 000 000.00		R 0.00		
76	70	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KWNGUQU ROAD (WARD 20)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	20	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 0.00	R 0.00	R 950 000.00			
77	71	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	NGILANDELA ROAD (WARD 5)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	5	0	0	0	_____ km of road/causeway to be constructed by 30 June					R 2 000 000.00	
78																						

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

				M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDF Objective (R)	Strategic Objective (R)	Municipal KPA (R)	Practices	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
72	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MATSHEKAZANA ROAD (WARD 1)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	1	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 1 600 000.00	
73	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMVINI ROAD (WARD 26)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	18	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 3 600 000.00	
74	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMASUNDWINI ROAD (WARD 19)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	18	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 3 000 000.00	
75	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MABHOKO ROAD (WARD 17)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	17	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 2 500 000.00	
76	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMACHANCA CAUSEWAY (WARD 8)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	8	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 6 787 200.00	
77	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KWABHDWENI ROAD (WARD 22)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	13	0	0	0	0	_____ km of road/causeway to be constructed by 30 June				R 1 200 000.00	
78	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	COMMUNITY HALLS AND OFFICE BUILDINGS	Ensure the Construction of Community Hall by 31 March	Date of completion of construction of Community Hall	ALL	0	0	0	0	Community Hall constructed by 31 March	R 0.00	R 4 271 700.00	R 7 100 000.00	R 9 300 000.00	R 7 900 000.00
79	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EQUIT SHARE CARETAKING OF RURAL BUILDINGS	Appoint 27 (1 per ward) caretakers for rural facilities by 30 June	Number of caretakers appointed	ALL	0	0	0	0	27 Caretaker to be appointed to caretake rural facilities by 30 June	R 150 000.00	R 200 000.00	R 567 880.00		
80	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE RURAL FIRE PREVENTION	Submit quarterly reports to the Portfolio Committee on the fire prevention services	Number of reports submitted to the Portfolio Committee by 30 June on the fire prevention services	ALL	4 reports submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	R 200 000.00				
81	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE DISASTER ASSISTANCE	Submit quarterly reports to Portfolio Committee on disaster assistance and departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on disaster assistance and departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	R 975 000.00				
82	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE HUMANITARIAN ASSISTANCE	Mitigate the effect of disasters	Number of reports submitted to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	ALL	12 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	R 950 000.00	R 950 000.00	R 950 000.00		
83	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate cultural Development Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate cultural Development Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE CULTURAL DEVELOPMENT	Facilitate 2 arts and culture activities and annual programmes by 30 June	No of arts and cultural activities facilitated by 30 June	ALL	2 arts and culture activities facilitated by 30 June	0	1 arts and culture activities facilitated by 30 June	0	1 arts and culture activities facilitated by 30 June	R 290 000.00				
84	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate Sports Development Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate Sports Development Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE SPORTS DEVELOPMENT	Facilitate 2 sports codes activities and sports programmes by 30 June	No of sports programmes facilitated by 30 June	ALL	2 sports codes and programmes facilitated by 30 June	0	1 sports codes and programmes facilitated by 30 June	0	1 sports codes and programmes facilitated by 30 June	R 441 000.00				
85	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate Special Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate Special Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE SPECIAL PROGRAMMES	Conduct 10 special programmes by 30 June	No of special programmes conducted at schools by 30 June	ALL	10 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	1 special programmes conducted at schools by 30 June	R 1 000 000.00				

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

				M	O	O	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
No	Directorate (K)	National Outcome (K)	National KPA (K)	Pre-determined Objective (K)	IDP Objective (K)	Strategic Objective (K)	Municipal KPA (K)	Project	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
86	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To ensure the maintenance of municipal open spaces, roads & verges	Environmental Sustainability and Resilience	To ensure the maintenance of municipal open spaces, roads & verges	Basic Service Delivery and Infrastructure Development	WEED ERADICATION	Monitor the performance of all Service Providers and ensure that monthly reports are attached to invoices	Number of performance assessments reports completed by 30 June on the assessment for Weed eradication	ALL	12 reports completed on the performance assessment on the service provider for weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	R 563 390.00				
87	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To ensure the maintenance of municipal open spaces, roads & verges	Environmental Sustainability and Resilience	To ensure the maintenance of municipal open spaces, roads & verges	Basic Service Delivery and Infrastructure Development	GRASS CUTTING - ESHOWE CONTRACTED SERVICES	Monitor the performance of all Service Providers and ensure that monthly reports are attached to invoices	Number of performance assessments reports completed on the assessment for grass cutting in Eshowe, Ging & Mtz	11, 18, 19	12 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	R 2 347 110.00				
88	Planning and Development	A development-orientated public service and inclusive citizenship	Local Economic Development	To contribute towards the reduction of unemployment	Economy and Development	To contribute towards the reduction of unemployment	Local Economic Development	EQUIT SHARE YOUTH DEVELOPMENT	Submit quarterly reports to Portfolio Committee on Youth Development initiatives implemented	Number of reports submitted to the Portfolio Committee on Youth Development initiatives implemented by 30 June	ALL	4 reports submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	R 351 000.00				
89	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development		Construct 15 Informal Traders facilities in KDS by 31 March	Number of Informal Traders facilities constructed by 31 March	11	15 informal traders shelters constructed by 31 March	0	0	0	15 informal traders shelters constructed by 31 March	R 517 880.00				
90	Planning and Development	Decent employment through inclusive economic growth	Local Economic Development	To contribute towards the reduction of unemployment	Economy and Development	To create 650 jobs through various municipal projects / EPWP programmes	Local Economic Development	EQUIT SHARE POVERTY ALLEVIATION	Enhance expanded public works programmes (EPWP) and facilitate the creation of 650 jobs by 30 June	Number of jobs created by 30 June	ALL	650 Job created through EPWP and municipal capital projects	0	0	0	650 Job created through EPWP and municipal capital projects	R 2 035 420.00				
91	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	LIVESTOCK PENS	Ensure the provision of livestock pens for SMMEs by 31 March	Ensure the provision of livestock pens for SMMEs by 31 March	11	livestock pens provided for SMMEs by 31 March	0	0	0	livestock pens provided for SMMEs by 31 March	R 500 000.00				
92	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	IRRIGATION SYSTEMS	Ensure the provision of irrigation systems at identified areas by 31 March	Date of provision of irrigation systems at identified areas	ALL	Irrigation systems provided to identified areas by 31 March	0	0	0	Irrigation systems provided to identified areas by 31 March	R 547 950.00				
93	Planning and Development	Decent employment through inclusive economic growth	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	EQUIT SHARE WORK CREATION PROJECTS	Enhance expanded public works programmes (EPWP) and facilitate the creation of 650 jobs by 30 June	Number of job created by 30 June	ALL	650 Jobs created through EPWP by 30 June	0	0	0	650 Jobs created through EPWP by 30 June	R 1 325 000.00				
94	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Economy and Development	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE LOCAL ECONOMY DEVELOP	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 850 000.00				
95	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Economy and Development	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE YOUTH BUSINESS ADVISORY CENTRE	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 100 000.00				
96	ALL	A responsive and accountable, effective and efficient local government	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	OFFICE EQUIPMENT / TRANSPORT	Submit quarterly reports to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	Number of reports submitted to the Portfolio Committee by 30 June on the departmental budget expenditure on Repairs and maintenance	11	4 reports submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	R 444 225.00				

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	No	Directorate (P)	National Outcome (N)	National SPG (R)	Pre-determined Objective (N)	IDP Objective (R)	Strategic Objective (R)	Municipal SPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
106	97	Protection Services	All people in south Africa protected and feel safe	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SECURITY CONTRACTED SERVICES	Appoint a panel of security services by 31 December to undertake security services in uMlalazi Municipality when required to guard Councilors and Council property	Date of appointment of panel of security services	ALL	Panel of Security Services appointed by 31 December	0	Panel of Security Services appointed by 31 December	0	0	R 3 384 900.00				
107	98	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CIVIC EXPENSES	Submit quarterly reports to the Portfolio Committee on all catering procured through civic expenses	Number of reports submitted to the Portfolio Committee on all catering procured through civic expenses	ALL	4 reports submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	R 315 210.00				
108	99	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE COMMUNITY SUPPORT PROG	Submit quarterly reports to EXCO on Community support provided by the municipality through the Community support programme	Number of reports submitted to EXCO on Community support provided by the municipality through the Community support programme	ALL	4 reports submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	R 673 800.00				
109	100	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE CEREMONIAL EVENTS	Submit quarterly reports to EXCO on events undertaken by the municipality through the Ceremonial Events budget	Number of reports submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	ALL	4 reports submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	1 report submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	1 report submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	1 report submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	1 report submitted to EXCO on events undertaken by the municipality through the Ceremonial Events budget	R 137 000.00				
110	101	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE COMMEMORATIVE CELEBRATION	Submit quarterly reports to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	Number of reports submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	ALL	4 reports submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	1 report submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	1 report submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	1 report submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	1 report submitted to EXCO on ceremonial events undertaken by the municipality through the Commemorative Celebrations budget	R 423 000.00				
111	102	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	VALUATION EXPENSES CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on Valuation expenses	Number of reports submitted to Portfolio Committee by 30 June on Valuation expenses	ALL	4 reports submitted to Portfolio Committee June on Valuation expenses	1 report submitted to Portfolio Committee June on Valuation expenses	1 report submitted to Portfolio Committee June on Valuation expenses	1 report submitted to Portfolio Committee June on Valuation expenses	1 report submitted to Portfolio Committee June on Valuation expenses	R 229 710.00				
112	103	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CLEANING MATERIALS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 109 395.00				
113	104	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	OFFICE EQUIPMENT	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget expenditure	11	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 18 190.00				
114	105	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	BUILDINGS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget expenditure	11, 18, 19	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 804 664.00				
115	106	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PRINTING AND STATIONARY	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 1 026 356.00				
116	107	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	FUEL AND OIL	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 1 933 800.00				
117																						

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y	Z	AA	AB	AC	AD	AE	AF	AG	AH	AI	AJ	AK	AL	AM	AN	AO	AP	AQ	AR	AS	AT	AU	AV	AW	AX																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
	No	Directorate (N)	National Outcome (N)	National KPA (N)	Pre-determined Objective (K)	NOP Objective (R)	STRATEGIC Objective (A)	Municipal KPA (M)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																								
118	108	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TRANSPORT	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 728 530.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
119	109	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	LEASE : OFFICE EQUIPMENT CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 2 850 290.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
120	110	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	WATER AND SANITATION	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 1 286 090.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
121	111	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	COMPUTER MAINTENANCE CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 4 462 330.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
122	112	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PROTECTIVE CLOTHING	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 731 880.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
123	113	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	WORKMAN'S COMPENSATION	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 993 750.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
124	114	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SKILLS DEVELOPMENT LEVY	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																													
125	115	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ADVERTISING	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 1 914 320.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
126	116	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	AUDIT FEES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 500 350.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
127	117	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	BANK CHARGES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 40 520.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
128	118	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ENTERTAINMENT EXPENSES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 116 240.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
129	119	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ANNUAL PUBLICATION	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 25 460.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
130	120	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CONFERENCE FEES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 1 200 730.00																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																												
131																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

[illegible]

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX				
	No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	IDP Objective (R)	Strategic Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022				
146	134	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PARK HOME	Ensure Park home is purchased by 31 December	Date of purchase of park home	ALL	Parkhome purchased by 31 December	0		Parkhome purchased by 31 December	0	0				R 200 000.00				
147	135	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	BUILDINGS	Construction of building to be completed by 30 May	Date of completion of building construction	ALL	Building construction completed by 30 May	0	0	0		Building construction completed by 30 May				R 852 500.00				
148	136	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	COMPUTER EQUIPMENT (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt					R 110 000.00				
149	137	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	FILING CONTAINER	Ensure filing container purchased by 31 December	Date of purchase of filing container	ALL	filing container purchased by 31 December	0		filing container purchased by 31 December	0	0				R 100 000.00				
150	138	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	FURNITURE AND FITTINGS (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt					R 270 000.00				
151	139	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	MACHINERY AND EQUIPMENT (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt					R 850 000.00				
152	140	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STORE FOR REDUNDANT ASSETS	Ensure the Stores for redundant assets is completed and Completion certificate is submitted by Service Provider by 30 May	Date of submission of completion certificate by Service Provider for the stores for redundant assets	ALL	Completion certificate submitted by Service Provider by 30 May for stores for redundant assets	0		0		Completion certificate submitted by Service Provider by 30 May for stores for redundant assets				R 560 000.00				
153	141	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PLAYPARK EQUIPMENT	Ensure playpark equipment purchased by 31 December	Date of purchase of playpark equipment	11	Mplaypark equipment purchased by 31 December	0		Mplaypark equipment purchased by 31 December	0	0				R 100 000.00				
154	142	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STAFF CHANGE ROOMS	Ensure the Construction of staff change rooms by 30 May	Date of completion of staff change rooms	11	staff change rooms constructed by 30 May	0	0	0		staff change rooms constructed by 30 May				R 1 000 000.00				
155	143	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CEMETERIES PALISADE FENCING	Ensure the Construction of Cemeteries Palisade fencing by 30 May	Date of completion of construction of Cemeteries Palisade fencing	11	Cemeteries Palisade fencing constructed by 30 May	0	0	0		Cemeteries Palisade fencing constructed by 30 May		R 300 000.00	R 0.00		R 350 000.00			
156	144	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CEMETERY PATHWAYS	Ensure the Construction of Cemeteries pathways by 30 May	Date of completion of construction of Cemeteries pathways	11	Cemeteries pathways constructed by 30 May	0	0	0		Cemeteries pathways constructed by 30 May		R 250 000.00	R 150 000.00		R 320 000.00			
157	145	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SPEED HUMPS ESH, GING AND MTZ	Spend 100% on Speedhumps budget by 30 June	Percentage of budget for Speedhumps spent by 30 June	11, 18, 19	100% of Speedhumps budget spent by 30 June	0	0	0		100% of Speedhumps budget spent by 30 June		R 210 000.00	R 225 000.00	R 230 000.00	R 240 000.00	R 350 000.00		
159	146	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PEDESTRIAN WOODEN BRIDGES (WARD 12 & WARD 22)	Ensure the construction of pedestrian wooden bridges by 30 May	Date of completion of construction of pedestrian wooden bridges	ALL	construction of pedestrian wooden bridges completed by 30 May	0	0	0		construction of pedestrian wooden bridges completed by 30 May								
160	147	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	KDS PASSAGE WALKS UPGRADE	Ensure the upgrade of KDS Passage Walks by 30 May	Date of completion of upgrade of KDS Passage Walks	12	upgrade of KDS Passage Walks completed by 30 May	0	0	0		upgrade of KDS Passage Walks completed by 30 May					R 250 000.00	R 250 000.00	R 250 000.00	R 250 000.00
161																										

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	J	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX	
	No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-Interimmed Objective (R)	NOP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Value	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022	
162	148	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	REFUSE BINS	Ensure refuse bins purchased by 31 December	Date of purchase of refuse bins	11, 18, 19	Refuse bins purchased by 31 December	0	Refuse bins purchased by 31 December	0	0		R 100 000.00	R 50 000.00	R 50 000.00	R 100 000.00	R 100 000.00
163	149	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	2 X COMPLETE 3 WAY RING MAIN UNIT	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 280 000.00	R 280 000.00	R 280 000.00		R 300 000.00	
164	150	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	1 X COMPLETE 4 WAY RING MAIN UNIT	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 150 000.00					
165	151	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	1 X AUTO RECLOSER	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	0	0	0	0	Electrical equipment purchased by 30 May	R 0.00	R 0.00		R 320 000.00	R 320 000.00	
166	152	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	315kva MINI SUB-STATION TRANSFORMER	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	0	0	0	0	Electrical equipment purchased by 30 May	R 0.00	R 280 000.00	R 0.00			
167	153	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	UPGRADE ROBOT CONTROL SYSTEM	Upgrade of Robot Control System by 30 May	Date of pgrade of Robot Control System	11	0	0	0	0	Upgrade of Robot Control System by 30 May	R 0.00	R 0.00	R 65 000.00			
168	154	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	UPGRADE STREET LIGHTS	Upgrade of Streetlights by 30 May	Date of upgrade of Streetlights	11	Upgrade of Streetlights by 30 May	0	0	0	Upgrade of Streetlights by 30 May	R 150 000.00	R 120 000.00	R 120 000.00	R 130 000.00	R 150 000.00	
169	155	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TRANSFORMERS INDOOR	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	0	0	0	0	Electrical equipment purchased by 30 May	R 0.00	R 180 000.00	R 0.00		R 200 000.00	
170	156	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	POLE MOUNTED TRANSFORMERS	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 130 000.00	R 150 000.00	R 0.00		R 180 000.00	
171	157	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	RUTLEDGE PARK HOUSING ELECTRIFICATION	Ensure Rutledge Park Housing electrification completed by 30 May	Date of completion of Rutledge Park Housing electrification	11	0	0	0	0	Rutledge Park Housing electrification completed by 30 May	R 0.00	R 60 000.00	R 1 500 000.00	R 1 500 000.00		
172	158	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ESHOWE BUS & TAXI RANK MV RING SYSTEM	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 250 000.00					
173	159	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GALVANISE FENCING OF MV STRUCTURES	Ensure fencing of MV structures are galvanised by 31 March	Date of completion of galvanising of fencing of MV structures	11	Fencing of MV structures galvanised by 30 May	0	0	0	fencing of MV structures galvanised by 30 May	R 100 000.00					
174	160	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ZULULAND HISTORICAL MUSEUM	Submit reports to Portfolio Committee on museum activities and departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on museum activities and budget expenditure	ALL	4 reports submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	R 196 000.00	R 210 000.00	R 224 000.00			
175	161	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	LOST BOOKS: LIBRARIES	Submit quarterly reports to Portfolio Committee on lost books	Number of reports submitted to the Portfolio committee by 30 June on lost books	ALL	4 reports submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	R 6 650.00	R 7 040.00	R 7 450.00			
176	162	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SOCIAL WELFARE GRANT IN AID	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	R 140 000.00	R 145 000.00	R 150 000.00			
177																							

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	No	Directorate (W)	National Outcome (W)	National KPA (R)	Pre-determined Objective (W)	ADD Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
178	163	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GRANT: MUSEUM	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 50 000.00	R 55 000.00	R 60 000.00		
179	164	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TOURISM GRANT IN AID	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 205 000.00	R 210 000.00	R 215 000.00		
180	165	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SECURITY CONTRACTED SERVICES	Appoint a panel of security services by 31 December to undertake security services in uMlalazi Municipality when required to guard Councilors and Council property	Date of appointment of panel of security services	ALL	Panel of Security Services appointed by 31 December	0	Panel of Security Services appointed by 31 December	0	0	R 8 402 570.00	R 8 898 430.00	R 9 414 540.00		
181	166	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SPEED TESTING & ALCO DEV	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on	1 report submitted to Portfolio Committee on	1 report submitted to Portfolio Committee on	1 report submitted to Portfolio Committee on	R 13 420.00	R 14 210.00	R 15 030.00		
182	167	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE POUND MONTHLY CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on pound operation and departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on pound operation and departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	R 662 180.00	R 701 230.00	R 741 900.00		
183	168	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Enhance revenue collection	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TMT - MAINT & LICENCE CONTRACTED SERVICES	Ensure the enforcement of speed calming measures and collect 70% of fines issued	Percentage of collection on fines issued by 30 June	ALL	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	R 3 411 140.00	R 3 825 000.00	R 4 193 140.00		
184	169	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SMALL PLANT AND EQUIPMENT	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 338 120.00				
185	170	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Enhance revenue collection	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STREET TRAFFIC SIGNS	Submit quarterly reports to the Portfolio Committee on the enforcement of traffic control and number of fines issued	Number of reports submitted to the Portfolio committee by 30 June on the enforcement of traffic control and number of fines issued	11	4 reports submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	R 36 420.00				
186	171	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	INFORMATION SIGNS	Submit quarterly reports to the Portfolio Committee on signage	Number of reports submitted to the Portfolio committee by 30 June on placement of information signage	11	4 reports submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	R 5 320.00	R 5 630.00	R 5 960.00		
187	172	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	STREET NAMES	Submit quarterly reports to the Portfolio Committee on street name signage replacements	Number of reports submitted to the Portfolio committee by 30 June on street name signage replacement	11	4 reports submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	R 9 580.00	R 10 150.00	R 10 740.00		
188	173	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GROUPS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 407 970.00				
189	174	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	RADIO LICENCES	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	0	R 15 820.00				
190	175	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	LEASE OF PARK HOME TOILET FACILITIES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	11	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 22 410.00	R 23 730.00	R 25 110.00		
191	176	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	S A B S CHARGE: 3%	Submit quarterly reports to Portfolio Committee on SABS charge for roads	Number of reports submitted to the Portfolio committee by 30 June on SABS charge for roads	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	R 84 490.00	R 89 470.00	R 94 660.00		
192																						

INTEGRATED DEVELOPMENT PLAN (IDP) IMPLEMENTATION PLAN 2017/018 - 2021/2022

	A	C	I	K	M	O	Q	S	T	U	V	Z	AL	AO	AP	AQ	AR	AT	AU	AV	AW	AX
	No.	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	IDP Objective (R)	Strategic Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
193	177	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	LG FINANCE MANAGEMENT GRANT DORA GR 44	Submit quarterly reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	4 reports submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	R 1 700 000.00				
194	178	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	MSCOA IMPLEMENTATION	Submit quarterly reports to Portfolio Committee on MSCOA compliance and implementation	Number of reports submitted to the Portfolio committee by 30 June on MSCOA compliance and implementation	ALL	4 reports submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	R 451 920.00	R 376 130.00			
195	179	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EASY PAY CASH HANDLING FEES	Submit quarterly reports to Portfolio Committee on third party cash handling fees	Number of reports submitted to the Portfolio committee by 30 June on third party cash handling fees	ALL	4 reports submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	R 54 040.00	R 57 230.00	R 60 550.00		
196	180	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	MAILING - MONTHLY ACCOUNT CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 227 960.00	R 241 410.00	R 255 410.00		
197	181	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	VIP LICENCE FEE	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	0	R 42 230.00	R 44 720.00	R 47 310.00		
198	182	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	VIP TRAINING	Provide training to HR and Finance Staff on MSCOA System	Number of Staff trained by 30 June	ALL	Staff trained by 30 June in terms of MSCOA on new system	0	0	0	Staff trained by 30 June in terms of MSCOA on new system	R 11 310.00	R 11 980.00	R 12 670.00		
199	183	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	FLEET MANAGEMENT	Submit quarterly reports to Portfolio Committee on vehicle usage	Number of reports submitted to the Portfolio committee by 30 June on vehicle usage	ALL	4 reports submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	R 297 000.00	R 314 520.00	R 322 760.00		
200	184	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	POOL	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 160 870.00	R 170 360.00	R 180 240.00		
201	185	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CHEMICALS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 45 070.00	R 47 730.00	R 50 500.00		
202	186	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Good Governance and Public Participation	COMMUNICATION	Submit quarterly reports to the Portfolio Committee on the implementation of the communication strategy	Number of reports submitted to the Portfolio committee on the implementation of the communication strategy	ALL	4 reports submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	R 1 497 750.00				
203	187	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Ensure that public participation structures are established, capacitated and functional	Developing a capable and Development State	Ensure that public participation structures are established, capacitated and functional	Good Governance and Public Participation	EQUIT SHARE WARD COMMITTEE EXPENSES	Undertake Ward Committee training and development	Number of Ward Committee training provided	ALL	Ward Committee training to be held by 31 December 2017	0	0	0	0	R 800 000.00				
204	188	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Effective Municipal Oversight	Developing a capable and Development State	Effective Municipal Oversight	Good Governance and Public Participation	MAYORAL ALLOWANCES	Submit quarterly reports to Council on the non attendance of Councilors at meetings of Council	Number of reports submitted to Council by 30 June on the non attendance of Councilors at meetings of Council	ALL	4 reports submitted to Council on the non attendance of Councilors at meetings of Council	1 report submitted to Council on the non attendance of Councilors at meetings of Council	1 report submitted to Council on the non attendance of Councilors at meetings of Council	1 report submitted to Council on the non attendance of Councilors at meetings of Council	1 report submitted to Council on the non attendance of Councilors at meetings of Council	R 10 037 040.00				
205	189	Planning and Development	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	To roll out IDP and Budget public participation through road shows	Developing a capable and Development State	To roll out IDP and Budget public participation through road shows	Cross Cutting Issues	IDP ROADSHOWS	Hold 8 Clustered IDP Road shows by 31 December	Number of clustered IDP road shows held by 31 December	ALL	8 Clustered IDP Road shows held by 31 December	0	0	0	0	R 338 030.00				
216	190	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TOWN PLANNING COSTS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	2 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 211 000.00				
217																						

uMLALAZI MUNICIPALITY



**TARIFFS
2017/2018**

PROPERTY RATES					
Categories					
		2016/2017	2017/2018		
	Residential property	1:1	1:1		
	Commercial and Industrial property	1:1.25	1:1.25		
	Mining	1:2	1:2		
	Vacant Land	1:2	1:2		
	State and Education	1:1.25	1:1.25		
	Public Benefit Organisation	1:0.25	1:0.25		
	Agricultural property	1:0.25	1:0.25		
	Public service infrastructure	1:0.25	1:0.25		
TARIFFS FOR PROPERTY RATES					
Category		2016/2017 c/R	2017/2018 c/R		
	Residential property	0.9902	1.0536		
	Commercial and Industrial property	1.2377	1.3169		
	Mining	1.9803	2.1070		
	Vacant Land	1.9803	2.1070		
	State and Education	1.2377	1.3169		
	Public Benefit Organisation	0.2475	0.2634		
	Agricultural property	0.2475	0.2634		
	Public service infrastructure	0.2475	0.2634		

ELECTRICITY SUPPLY					
SECTION A: CHARGES FOR ELECTRICITY					
		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
1	Eshowe Consumers				
1.1	Domestic consumers, churches and old age homes				
	Monthly service charge (which charge excludes any kilowatt hour of electricity consumed)	230.67	262.96	235.01	267.9075
	Consumption charge				
	INCLINING BLOCK TARIFF SYSTEM				
	0 - 50 Kwh	0.84	0.96	0.8558	0.9756
	51 - 350 Kwh	1.08	1.23	1.1003	1.2543
	351- 600 Kwh	1.50	1.71	1.5282	1.7421
	601> Kwh	1.52	1.73	1.5486	1.7654
1.2	Businesses, clubs, boarding houses, hotels, school and hostels, Government /NPA				
1.2.1	Monthly service charge (which charge excludes any kilowatt hour of electricity consumed)				
	For a single-phase connection per month	294.99	336.29	300.54	342.6108
	for a three-phase connection per month	845.22	963.55	861.11	981.6656
1.2.2	Consumption charge	1.44	1.64	1.4671	1.6725
1.3	Large consumers				
1.3.1	Monthly service charge (which charge excludes any kilowatt hour of electricity consumed)	481.87	549.33	490.93	559.6592
	Consumption charge for KVA	195.67	223.06	199.35	227.2574
1.3.2	Consumption charges (KVA Customers)	0.80	0.91	0.8150	0.9291
2	King Dinuzulu Consumers				
2.1	Monthly service charge				
	Domestic	230.67	264.80	235.01	267.9075
	Business	845.22	971.00	861.11	981.6656
2.2	Consumption Charge				
	Domestic				
	INCLINING BLOCK TARIFF SYSTEM				
	0 -50 kWh	0.84	0.96	0.8558	0.9756
	51-350 kWh	1.08	1.23	1.1003	1.2543
	351-600 kWh	1.50	1.71	1.5282	1.7421
	601>kWh	1.52	1.73	1.5486	1.7654
	Businesses	1.44	1.64	1.4671	1.6725
3	Users where prepaid meters have been installed				
3.1	Consumption charge- Domestic				
	INCLINING BLOCK TARIFF SYSTEM				
	0-50 Kwh	0.84	0.96	0.8558	0.9756
	51-350 Kwh	1.08	1.23	1.1003	1.2543
	351-600 Kwh	1.50	1.71	1.5282	1.7421
	601>Kwh	1.75	2.00	1.7829	2.0325
3.2	Consumption charge-Commercial (single phase)	1.80	2.05	1.8338	2.0906
3.3	Consumption charge-Commercial (three phase)	1.80	2.05	1.8338	2.0906
3.4	Low Cost Housing				
	INCLINING BLOCK TARIFF SYSTEM				
	0-50 Kwh	0.83	0.95	0.8456	0.9640
	51-350 Kwh	1.03	1.17	1.0494	1.1963
	351-600 Kwh	1.18	1.35	1.2022	1.3705
	601> Kwh	1.26	1.44	1.2837	1.4634
4	Connection fees for the supply of electricity to Building Contractors				
4.1	Connection fees other than 3 phase				
	Connection fees (including disconnection)	471.32	537.31	571.00	650.94
	Plus all kilowatt hours consumed at Maximum period of supply 6 months	1.57	1.79	1.00	1.1400
4.2	3 phase connections				
	Connection fee (including disconnection)	924.11	1 053.48	1 120.00	1276.80
	Plus all kilowatt hours consumed at no Maximum period of supply 6 months	1.62	1.85	1.00	1.1400
5	Availability Charge				
5.1	Availability Charge is payable in respect of all properties, which can be yet or not served by the electricity reticulation network .	231.91	264.38	281.00	320.34
	INCLUSIVE OF VAT				

SECTION B: CONSUMER DEPOSIT				
1	Domestic Supply	2016/2017	2017/2018	
	Ametuer sporting clubs	6 000.00		6500.00
	Charitable institutions	6 000.00		6500.00
	Churches	6 000.00		6500.00
	Government dwellings and institutions	6 000.00		6500.00
	Private dwelling houses	6 000.00		6500.00
	Retirement and care centres	6 000.00		6500.00
	Townhouses	6 000.00		6500.00
	Residential Flats	6 000.00		6500.00
1.1	For Churches and Other organisations who require temporary supply for a specific, Where the consumption is estimated at not more than 300 Kwh during the duration of the said event	1 500.00		1500.00
2	<u>Low Cost Housing Schemes</u>			
2.1	where valuation of property is below R100 000.00 (receives free refuse)	-		0.00
2.2	where valuation of property exceed R100 000.00	920.00		950.00
3	<u>Households With Pre Paid Electricity</u>			
3.1	<u>Properties Occupied by Tenants</u>			
	Deposit to be equivalent to three times the refuse charge			
4	<u>Commercial supply</u>			
4.1	Deposit to be based on three times the average monthly account over a period of three months of a similar business or three times the avarage account over a period of three months of the prevoius consumer			
4.2	Should the business to be operated be of the same type or per discretion of the chief financial officer or his assignee with a minimum of	9 000.00		12000.00
4.3	Bank guarantees are only acceptable if the Minimum Deposit required is in excess of R 100 000.00			
5	<u>Commercial Consumer with Pre Paid Electricity</u>			
5.1	refuse removal service at least one day per week	2 000.00		2500.00
5.2	refuse removal service at least six day removal per week	3 000.00		4000.00
	INCLUSIVE OF VAT			

SECTION C: SUNDRY ELECTRICITY CHARGES		2016/2017		2017/2018	
1	Testing Fee				
1.1	Special fee for testing installation at consumers request	161.40	184.00	171.00	195.00
1.2	Meter test	-	-		
	Prepayment meter testing fee	412.28	470.00	438.00	500.00
	single phase conventional meter	551.75	629.00	587.00	669.00
	400V Three phase conventional meter	714.04	814.00	759.00	866.00
	11 kv meter	cost+10%			
1.3	Inspection fee, after failure upon first test				
1.4	fee for checking meter reading (which fee will be refunded should the reading be found to be in corrected)	266.67	304.00	283.00	323.00
2	Disconnection charge				
2.1	Final Notice of demand				
2.1.1	Properties within the Municipality	193.86	221.00	206.00	235.00
2.1.2	Properties outside the Municipality(Plus 32c/km)	193.86	221.00	206.00	235.00
2.1.3	Where the disconnection is performed by a private contractor at the request of the manager financial services	388.60	443.00	413.00	471.00
3	Reconnection charge (penalties for services that may be disconnected if not paid on due date)				
3.1	for none -payment of account	193.86	221.00	206.00	235.00
3.2	for other reasons, per each occasion	193.86	221.00	206.00	235.00
3.3	Connection Charge-after office hours	571.05	651.00	607.00	692.00
4	SERVICE CONNECTION FEES (NEW TARIFFS)				
4.1	Single phase prepayment connection (60 amp)	1 793.86	2 045.00	1 845.90	2 105.00
4.2	Single phase prepayment connection (Sunnydale 20 amp)	859.65	980.00	859.65	980.00
4.3	Upgrade single phase prepayment connection (20 amp -60 amp)(KDS /Sunnydale)	11 357.89	12 948.00	11 584.46	13 206.00
4.4	Alternative single phase prepayment connection including ready board and cable	3 664.91	4 178.00	3 774.01	4 302.00
4.5	Single phase meter conversion from conventional to prepayment (Domestic and Small Business)	1 222.81	1 394.00	1 259.21	1 435.00
4.6	Three phase meter conversion from conventional to three phase prepayment (Domestic and Small Business)	4 173.68	4 758.00	4 298.31	4 900.00
4.7	Single phase conventional connection (see council resolution)	1 451.75	1 655.00	1 494.59	1 703.00
4.8	Second single phase prepayment connection on the same or subdivided premises	14 178.07	16 163.00	14 461.11	16 485.00
4.9	Single phase meter conversion from conventional to three phase conventional (domestic and Small Business)	14 916.67	17 005.00	15 215.59	17 345.00
4.10	Single phase meter conversion from conventional to three phase prepayment meter (Domestic and Small Business)	16 392.98	18 688.00	16 721.64	19 062.00
4.11	Domestic conversion from single to three phase maximum demand on connection (100 amp)	17 028.95	19 413.00	17 370.04	19 800.00
4.12	Domestic three phase conventional connection with a maximum demand of 100 amp	16 528.07	18 842.00	16 859.03	19 220.00
4.13	Domestic three phase prepayment connection	4 293.86	4 895.00	4 422.78	5 040.00
4.14	New 80A single phase supply or conversation from 60A to 80A	4 880.70	5 564.00	5 027.07	5 730.00
4.15	Non-domestic three phase connection with a maximum demand of 100 Amp	20 359.65	23 210.00	20 766.50	23 673.00
4.16	Conversion from 80A single phase prepayment to 3 phase prepayment connection	11 236.84	12 810.00	11 461.22	13 065.00
4.17	Three phase connection with a max demand greater than 60Amp(100A Eshowe) all cost plus 10% of all equipment necessary plus the cost of the infrastructure contribution for additional electricity above that being existing or allowed based on the zoning and premises				
5	Tampering Fee	2 128.95	2 427.00	2 128.95	2427.00
6	Pre Paid Electricity Identification Card	43.86	50.00	43.86	50.00
7	Moving /Relocation of a payment meter	752.63	858.00	798.54	910.00
8	Replacement of damaged or burnt-out prepayment meter single phase	850.00	969.00	901.85	1028.00
9	Replacement of damaged or burnt-out prepayment meter three phase	3 333.33	3 800.00	3 536.67	4031.00
10	Certificate of compliance -revisit fee	562.28	641.00	596.58	680.00
	INCLUSIVE OF VAT				

WASTE MANAGEMENT					
SECTION C: REFUSE REMOVAL FEES		2016/2017		2017/2018	
1	ESHOWE	Excl Vat	Inc Vat	Excl Vat	Incl Vat
1.1	Domestic (removal service one day per week) Per refuse receptacle, per month	132.54	151.09	141.02	160.76
	Properties Occupied by tenants : refuse charges to based on a number of tenants (per property)				
1.2	Removal of refuse from business and other premises				
	Per refuse receptacle for a service of at least one day per week per month	202.15	230.45	215.09	245.20
	Per refuse receptacle for a six days per week clearance ,per month	510.40	581.86	543.06	619.09
1.3	King Dinuzulu Users				
	Residential	132.54	151.09	141.02	160.76
	Business	202.15	230.45	215.09	245.20
1.4	Mass Container removal service				
	per container ,per month	4 267.54	4 865.00	4 540.67	5176.36
	Mass Container removal service per container where the consumer supplies the container for 12 months	755.97	861.80	804.35	916.96
	Thereafter per month	4 267.54	4 865.00	4 540.67	5176.36
	2 Mass containers + 4 Receptacle	10 080.38	11 491.63	10 725.52	12227.09
1.5	Schools				
	Removal service one day per week	204.41	233.03	217.50	247.94
	Per refuse receptacle for a six days per week clearance ,per month at schools	510.40	581.86	543.06	619.09
1.6	Hire of garden refuse container 'skip' for 2 day period	344.04	392.20	366.05	417.30
1.7	Removal of builders' rubble from properties per load of 2,3m or part hereof	719.68	820.44	765.74	872.95
1.8	Per polythene plastic bags	3.72	4.24	3.96	4.51
1.9	One bag of polythene black plastic bags(20 bags)	41.84	47.70	44.52	50.75
1.10	Making use of transfer station				
	Businesses(including garden service)	204.56	233.20	217.65	248.12
	Builders rubble	204.56	233.20	217.65	248.12
1.11	Lot Clearing per lot	cost + 10%			
2	MTUNZINI				
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
	Removal of household ,domestic or business refuse from all properties /for 1 removal per week, per month or part thereof -				
2.1	Domestic including clubs	132.54	151.09	141.02	160.76
2.2	Hotels and supermarkets	827.90	943.80	880.88	1004.21
2.3	Other food handling businesses	510.40	581.86	543.07	619.10
2.4	Non -food handling businesses	202.15	230.45	215.09	245.20
2.5	schools	204.40	233.02	217.49	247.93
2.6	Caravan parks for every 10 sites or part thereof	139.26	158.75	148.17	168.91
2.7	For every additional removal per load or part hereof	202.15	230.45	215.09	245.20
2.8	General Residential II sites per unit	139.26	158.75	148.17	168.91
2.9	Prawn farm	202.15	230.45	215.09	245.20
2.10	Use of refuse dump by instances outside municipal area, per month or part thereof	1 523.91	1 737.26	1 621.44	1848.44
2.11	Removal of refuse other than household or domestic per load thereof	203.63	232.14	216.66	247.00
2.12	Removing of building rubble, per load thereof	718.75	819.38	764.75	871.82
2.13	Removal of Garden refuse per black bag	26.04	29.68	27.70	31.58
2.14	Making use of transfer station				
	Businesses(including garden services)	207.35	236.38	220.62	251.51
	Builders rubble	207.35	236.38	220.62	251.51
2.15	PLot Clearing per lot				
3	GINGINDLOVU				
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
3.1	Commercial per month	202.15	230.45	215.09	245.20
	Commercial (bulk) per month	155.79	177.60	165.76	188.97
	Mass Container removal service	10 080.37	11 491.63	10 725.52	12227.09
3.2	Residential Per month	132.54	151.09	141.02	160.76
3.3	Garden Refuse per black bag or part thereof	26.04	29.68	27.70	31.58
3.4	Rubble Removal per load or part thereof	718.75	819.38	764.75	871.82
3.5	Lot Clearing per lot				
	INCLUSIVE OF VAT				

		2016/2017		2017/2018	
1	ADVERTISEMENTS				
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
	Displaying of advertisements				
	General advertisement of events, meetings ,Billboards, direction signage and any other signage determined by the council may be subjects to the services of an Advertisement Consultant Company. Application fee for all Advertising	111.58	127.20	118.72	136.00
1.1	Posters and Flags (per poster or flags per month)				
	General	18.60	21.20	19.79	23.00
	Welfare Organisation	1.86	2.12	1.98	3.00
	Political(per announced election period)	1.86	2.12	1.98	3.00
1.2	Per banner per month	131.11	149.46	139.50	160.00
1.3	Billboards -per Bill Board annual charge irrespective if display period is less than one year	16 438.37	18 739.74	17 490.42	19940.00
1.4	Deposit of 50% of quantities display-such deposit shall be retained by Council to cover costs incurred if advert are not removed within the determined time period as stipulated in the Advertising Bylaws.				
2	HANDBILLS				
2.1	For the permission to distribute handbills within the Municipality ,Per month	656.14	748.00	698.13	796.00
2.2	For the permission to distribute handbills within the Municipality ,Per year	4 382.46	4 996.00	4 662.93	5316.00
3	COMMUNITY HALLS				
3.1	HIRE FEE FOR COMMUNITY HALLS				
	General functions including weddings,concerts,concerts,dances,exhibitions ,tournament and any other function which derives a financial benefit	2 191.23	2 498.00	2 331.47	2658.00
	Religious Services	217.54	248.00	231.47	264.00
	Public Meetings	217.54	248.00	231.47	264.00
	Hire of community Halls facilities by non residential for any purposes				
	Political Meetings	272.81	311.00	290.27	331.00
	For any other purpose approved by the Council per day	1 313.16	1 497.00	1 397.20	1593.00
	Hire of Premier conference Centre	1 094.74	1 248.00	1 164.80	1328.00
3.2	DEPOSIT FEE FOR COMMUNITY HALLS				
3.2.1	General functions including weddings,concerts,concerts,dances,exhibitions ,tournament and any other function which derives a financial benefit	3 835.09	4 372.00	4 080.53	4652.00
3.2.2	Religious Services	217.54	248.00	231.47	264.00
3.2.3	Public Meetings	217.54	248.00	231.47	264.00
3.2.4	For any other purpose approved by the Council per day	875.44	998.00	931.47	1062.00
3.2.5	Political Meetings	547.37	624.00	582.40	664.00
	INCLUSIVE OF VAT				0.00

4	TOWN PLANNING	2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
4.1	Consideration for approval of subdivisions/consolidations	-			0.00
4.1.1	Basic fee	1 202.63	1 371.00	1 279.60	1459.00
4.1.2	Additional fee ,per subdivision (Remainder to be considered a subdivision)	119.30	136.00	126.93	145.00
4.1.3	Amendments of subdivision in process	239.47	273.00	254.80	291.00
4.1.4	Application for registration of right of way servitudes/long term lease . Administration fee (note -this excludes legal fees)	239.47	273.00	254.80	291.00
4.1.5	Application for phasing /cancellation of approved layout plans Administration fee	1 806.14	2 059.00	1 921.73	2191.00
4.2	Application for relaxation of building line and /or side and rear spaces in terms of town planning clauses (per application)	766.67	874.00	815.73	930.00
4.3	Rezoning Applications				
4.3.1	Rezoning of unused public open spaces in line with Council's Policy (note advertisement ,closure and subdivision/consolidation fees would still apply)				
4.3.2	Other rezoning				
	(i) less than one ha	2 409.65	2 747.00	2 563.87	2923.00
	(ii) 1 hectare and over but less than 5 hectares	3 012.28	3 434.00	3 205.07	3654.00
	(iii)5 hectares and over but less 10 hectares	4 382.46	4 996.00	4 662.93	5316.00
	(iv)10 hectares and over	6 026.32	6 870.00	6 412.00	7310.00
4.4	Zoning certificates	53.51	61.00	56.93	65.00
4.5	Special Consent				
4.5.1	Consent to operate home industry without additional employment opportunities (Category A)	600.88	685.00	639.33	729.00
4.5.2	All other consent use application (category B)	1 202.63	1 371.00	1 279.60	1459.00
4.6	Removal of Restrictive Conditions of Title	1 202.63	1 371.00	1 279.60	1459.00
4.7	Closure of Public Street/opens spaces -Administration Fee	283.33	323.00	301.47	344.00
4.8	Administration of DFA Applications:				
	(i) less than one ha	2 409.65	2 747.00	2 563.87	2923.00
	(ii) 1 hectare and over but less than 5 hectares	3 012.28	3 434.00	3 205.07	3654.00
	(iii)5 hectares and over but less 10 hectares	4 382.46	4 996.00	4 662.93	5316.00
	(iv)10 hectares and over	6 026.32	6 870.00	6 412.00	7310.00
4.9	Development outside of schemes areas	-			
	(i) less than one ha	3 615.79	4 122.00	3 847.20	4386.00
	(ii)5 hectares and over but less than 10 hectares	5 478.95	6 246.00	5 829.60	6646.00
	(iii)10 hectares and over	8 437.72	9 619.00	8 977.73	10235.00
4.10	Public notice	-			0.00
4.10.1	Notices in the legal section	2 409.65	2 747.00	2 563.87	2923.00
4.10.2	Notices in the body of the paper	6 026.32	6 870.00	6 412.00	7310.00
4.11	Hearings				
4.12	Fines -as per section 75 and 89 of the planning and development act				
4.12.1	finas as per section 75				
4.12.2	Additional Penalties in accordance with section 76				
4.12.3	Section 89 Civil penalty				
	INCLUSIVE OF VAT				

5 ENCROACHMENT- SIGNS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
	Street Encroachment				
	the charges for the street encroachment shall be payable annually in advance per sign as follows				
5.1	Veranda posts, each	360.53	411.00	383.60	438.00
5.2	verandah,ground floor. per m or part thereof and including cantilevers overhanging the pavement or footpaths ,per m or part thereof	25.44	29.00	27.07	31.00
5.3	Sign boards on, or overhanging the footpaths or pavement, each	547.37	624.00	582.40	664.00
5.4	Building Rubble, sand and the like left on the pavement per day or part thereof	130.70	149.00	139.07	159.00
5.5	Display of signs for hotels, boarding houses, guest houses and bed and breakfast (maximum 4 signs per establishment),per annum	492.11	561.00	523.60	597.00
5.6	Any other signage excluded from 5.5, per sign per month	217.54	248.00	231.47	264.00
6 MISCELLANEOUS SERVICES		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
	The following fee shall be paid to the Manager Financial Services in advance for the production of documents, provision of certificates and extract information from records				
6.1	Search fee per account, document or file produced for inspection or duplicate account made	53.51	61.00	56.93	65.00
6.2	Certified copy of extract from council's minutes and or hearing per page	53.51	61.00	56.93	65.00
6.3	Rates certificate ; manual RCC	371.93	424.00	395.73	452.00
6.3.1	electronic RCC	152.63	174.00	162.40	186.00
6.4	Another certificate for each certificate	57.89	66.00	61.60	71.00
6.5	Standards and other bylaws per copy	87.72	100.00	93.33	107.00
	extract bylaws per page or part thereof	21.05	24.00	22.40	26.00
6.6	Valuation roll per town	820.18	935.00	872.67	995.00
6.7	Valuation roll per folio	21.05	24.00	22.40	26.00
6.8	Voters roll per folio	21.05	24.00	22.40	26.00
6.9	General Photocopy fees	7.02	8.00	7.47	9.00
6.10	Clearing of vacant lots	1 094.74	1 248.00	1 164.80	1328.00
6.11	Tenders Documents -unless specifically prescribed	557.89	636.00	593.60	677.00
6.13	Any occupier or owner of a stand within uMlalazi Municipality will, subject to non-compliance or default to a statutory notice directing him/her to cut clear a stand, have a stand ,have the stand cut by Umlalazi Municipality and the same costs placed on his/her consumer account	608.77	694.00	647.73	739.00
6.14	Application for revaluation where the property owner did not object during the objection stage (Fee non refundable)	929.82	1 060.00	989.33	1128.00
6.15	Request for a duplicate statement of account (NEW)	-	-	5.00	6.00
7 LIBRARIES		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
7.1	Overdue library material excluding videos	5.26	6.00	5.60	7.00
7.2	Overdue video material	6.14	7.00	6.53	8.00
7.3	Overdue library books including talking books	5.26	6.00	5.60	7.00
7.4	Overdue DVD material	7.02	8.00	7.47	9.00
7.5	Overdue Technicon Books	7.02	8.00	7.47	9.00
7.6	Lost book identity card	42.98	49.00	45.73	53.00
7.7	Lost patron card	42.98	49.00	45.73	53.00
7.8	Lost Technicon card	42.98	49.00	45.73	53.00
7.9	2 notification letter /post card	21.93	25.00	23.33	27.00
7.1	Photocopies of Library material per page	0.44	0.50	0.47	1.00
8 PROMOTION OF ACCESS TO INFORMATION		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
8.1	Application Fee	54.39	62.00	57.87	66.00
8.2	for every A4 photocopy relating to the promotion of access to information act	5.26	6.00	5.60	7.00
8.3	for a copy in a computer readable format:- compact disk	71.05	81.00	75.60	87.00
	copy of an audio record	71.05	81.00	75.60	87.00
8.4	to search for the record for disclosure for each hour excluding the first hour	42.98	49.00	45.73	53.00
8.5	the actual postal fee is payable when a copy of a record must be posted ton a requester	-			
9 PUBLIC TOILETS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
9.1	Usage of public toilet per person	4.39	5.00	4.67	6.00
9.2	collection of water for cooking ,washing cars or other per litre	2.63	3.00	2.80	4.00
10 SWIMMING POOLS SUNNYDALE		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
10.1	Day ticket- children	6.14	7.00	6.53	8.00
10.2	Day ticket- Adults	6.14	7.00	6.53	8.00
	season tickets - children				
10.3	season tickets- Adults				
INCLUSIVE OF VAT					

11 GARDEN REFUSE AND BUILDING RUBBLE TARIFFS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
11.1	Garden Refuse - per ton load	59.65	68.00	63.47	73.00
11.2	Commercial- per ton load	218.42	249.00	232.40	265.00
11.3	Building Rubble- per ton load	218.42	249.00	232.40	265.00
11.4	Mixed domestic waste -per ton load	103.51	118.00	110.13	126.00
11.5	Timber /tree stumps -per ton load	218.42	249.00	232.40	265.00
11.6	Garden Refuse - per kg(NEW)	-	-	0.50	1.00
11.7	Commercial- per kg(NEW)	-	-	0.50	1.00
12 BUILDING PLAN TARIFFS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
12.1	NEW WORKS	-			
12.1.1	for new building or additions to existing building per square metre	-			
12.1.2	for the first 20 metre square	217.54	248.00	231.47	264.00
12.1.3	Each additional 10 m square or part thereof up to 5000 m square metre	135.09	154.00	143.73	164.00
12.1.4	Each additional 10 m square or part thereof more then 5000 m square and up to 15000 m	57.02	65.00	60.67	70.00
12.1.5	Each additional 10 m or part thereof more than 15 000 m square metre	35.96	41.00	38.27	44.00
12.2	AS BUILT OR AMENDED PLANS				
12.2.1	for as built plans,25% of existing submission fee ,plus full tariff for additional new works		25%of fee plus full tariff		
12.3 INTERNAL ALTERATIONS TO EXISTING BUILDINGS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
12.3.1	Any form of internal alterations to existing buildings of any nature not defined as "as built " or amended plans "(i.e. plans passed and structures which have already passed occupation requirements)				
12.3.2	Fixed tariff: Structures up to 500 square metre	330.70	377.00	351.87	402.00
12.3.3	Structures up to 5000 square metre	653.51	745.00	695.33	793.00
12.3.4	Structures exceeding 5000 square metre	1 038.60	1 184.00	1 105.07	1260.00
12.3.5	for the renewal of plans have expired				
12.3.6	for swimming pools	330.70	377.00	351.87	402.00
12.3.7	for boundary walls /fences	330.70	377.00	351.87	402.00
12.3.8	for any other plan submitted other than described above ,a fixed tariff of	435.09	496.00	462.93	528.00
12.3.9	for a permit for minor structures in terms of Act 103 of 1977, a fixed tariff of	215.79	246.00	229.60	262.00
13 PRODUCTION OF MAPS /BUILDING PLAN		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
13.1	OZALID COPIER	-			
	A 1 PAPER	40.35	46.00	66.18	76.00
13.2	HP COPIERS BLACK/WHITE PRINTS				
13.2.1	A 4	20.18	23.00	33.09	38.00
13.2.2	A 3	24.56	28.00	40.28	46.00
13.2.3	A2&A1	40.35	46.00	66.18	76.00
13.2.4	A0	60.53	69.00	99.26	114.00
13.3	HP COPIERS COLOUR PRINTS				
13.3.1	A 4	28.95	33.00	47.47	55.00
13.3.2	A 3	50.88	58.00	83.44	96.00
13.3.3	A2&A1	143.86	164.00	235.93	269.00
13.3.4	A0	195.61	223.00	320.81	366.00
13.4	LAMINATE COPIES				
13.4.1	A2&A1	50.88	58.00	83.44	96.00
13.4.2	A0	71.05	81.00	116.53	133.00
13.5	AO SCANNER,COPIER &PRINTER				
13.5.1	A0 PAPER	40.35	46.00	66.18	76.00
13.5.2	A1 PAPER	24.56	28.00	40.28	46.00
13.5.3	A0 PLASTIC	86.84	99.00	142.42	163.00
13.5.4	A1 PLASTIC	50.88	58.00	83.44	96.00
14 ENGINEERING INSPECTIONS AND APPLICATIONS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
14.1	P.T.O. Applications	382.46	436.00	406.93	464.00
14.2	Sewer Applications	215.79	246.00	229.60	262.00
14.3	Encroachments(per side)	195.61	223.00	208.13	238.00
14.4	Site visit for boundaries line (per peg)	195.61	223.00	208.13	238.00
15 ROAD CROSSING RE-INSTATEMENTS		2016/2017		2017/2018	
		Excl Vat	Inc Vat	Excl Vat	Incl Vat
15.1	Premix surfacing per square metre	122.81	140.00	130.67	149.00
15.2	Base (G2 crusher run)per square metre	133.33	152.00	141.87	162.00
		-			0.00

16 CEMETERY TARIFFS		2016/2017		2017/2018	
16.1	TARIFFS FOR RESIDENTS	Excl Vat	Inc Vat	Excl Vat	Incl Vat
16.1.1	Burial for stillborn/infant	725.44	827.00	771.87	880.00
16.1.2	Burial for person under the age of 12 years	840.35	958.00	894.13	1020.00
16.1.3	Burial for person over the age of 12 years	1 094.74	1 248.00	1 164.80	1328.00
16.1.4	Burial Double deep	1 863.16	2 124.00	1 982.40	2260.00
16.1.5	Burial Casket	1 863.16	2 124.00	1 982.40	2260.00
16.1.6	Double grave	2 191.23	2 498.00	2 331.47	2658.00
16.1.7	Niche-Wall of Remembrance	362.28	413.00	385.47	440.00
16.2	TARIFFS FOR NON-RESIDENTS				0.00
16.2.1	Burial for stillborn/infant	1 697.37	1 935.00	1 806.00	2059.00
16.2.2	Burial for person under the age of 12 years	2 522.81	2 876.00	2 684.27	3061.00
16.2.3	Burial for person over the age of 12 years	4 715.79	5 376.00	5 017.60	5721.00
16.2.4	Double grave	7 125.44	8 123.00	7 581.47	8643.00
16.2.5	Niche-Wall of Remembrance	600.88	685.00	639.33	729.00
16.3	GENERAL				0.00
16.3.1	Opening a grave for exhumation	8 765.79	9 993.00	9 326.80	10633.00
16.3.2	Permission to erect memorial stone	305.26	348.00	324.80	371.00
16.3.3	Proof must be handed in that the deceased was resident in the Council's area or jurisdiction for continuous period exceeding 3 months				
16.3.4	Burial plot sizes: adult -2.5m*1.5m*1.8m deep				
16.3.5	Burial plot sizes : child -1.5m*1.0*1.8m* deep				
16.3.6	Burial aperture sizes : adult - 2.2m *0.9m*1.8m deep				
16.3.7	Burial aperture sizes : child - 1,2m*0,7m*1,8m				
17	TAXI RANK TARIFFS				
	Permit per Annum	107.02	122.00	113.87	130.00
18	POUND TARIFFS	-			
18.1	Transportation Fee				
	Amount payable to Pound Master:				
	The kilometre tariff for the vehicle which, in the discretion of the pound keeper, is reasonably necessary to transport the relevant animal to the pound, as determined by the Automobile of South Africa (AA) from time to time.				
	Amount payable to Council:				
18.2	Pound fees				
	Amount payable to Pound Master:				
	a) R30.00 per day for any pig, sheep or goat				
	Amount payable to Council:	14.04	16.00	14.93	18.00
	b) R70.00 per day for any other animal				
	Amount payable to Council:	48.25	55.00	51.33	59.00
18.3	Other costs				
	Amount payable to Pound Master:				
	All other actual costs including tending, dipping or spraying, wound dressing, medication, veterinarian and any other costs incurred.				
	Amount payable to Council:				
	INCLUSIVE OF VAT				

uMLALAZI MUNICIPALITY



SERVICE LEVEL STANDARDS

Standard	Description	Service Level
Solid Waste Removal		
	Premise based removal (Residential Frequency)	Weekly
	Premise based removal (Business Frequency)	Weekly
	Bulk Removal (Frequency)	6 days per week
	Removal Bags provided(Yes/No)	Yes
	Garden refuse removal Included (Yes/No)	Yes
	Street Cleaning Frequency in CBD	Everyday
	Street Cleaning Frequency in areas excluding CBD	Everyday
	How soon are public areas cleaned after events (24hours/48hours/longer)	24hours
	Clearing of illegal dumping (24hours/48hours/longer)	24hours
	Recycling or environmentally friendly practices(Yes/No)	Yes
	Licensed landfill site(Yes/No)	Yes
Water Service		
	.	N/A
	Is free water available to all? (All/only to the indigent consumers)	N/A
	Frequency of meter reading? (per month, per year)	N/A
	Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	N/A
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	N/A
	Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	N/A
	One service connection affected (number of hours)	N/A
	Up to 5 service connection affected (number of hours)	N/A
	Up to 20 service connection affected (number of hours)	N/A
	Feeder pipe larger than 800mm (number of hours)	N/A
	What is the average minimum water flow in your municipality?	N/A
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	N/A
	How long does it take to replace faulty water meters? (days)	N/A
	Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	N/A
Electricity Service		
	What is your electricity availability percentage on average per month?	100
	Do your municipality have a ripple control in place that is operational? (Yes/No)	No
	How much do you estimate is the cost saving in utilizing the ripple control system?	N/A
	What is the frequency of meters being read? (per month, per year)	Per month
	Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	Three Months
	On average for how long does the municipality use estimates before reverting back to actual readings? (months)	One Month
	Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	Immediately
	Are accounts normally calculated on actual readings? (Yes/no)	Yes
	Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes
	How long does it take to replace faulty meters? (days)	one day
	Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	Yes
	How effective is the action plan in curbing line losses? (Good/Bad)	Good
	How soon does the municipality provide a quotation to a customer upon a written request? (days)	2 days
	How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	5 days
	How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	10 days
	How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	1 day
Sewerage Service		
	Are your purification system effective enough to put water back in to the system after purification?	N/A
	To what extend do you subsidize your indigent consumers?	N/A
	How long does it take to restore sewerage breakages on average	N/A
	Severe overflow? (hours)	N/A
	Sewer blocked pipes: Large pipes? (Hours)	N/A
	Sewer blocked pipes: Small pipes? (Hours)	N/A
	Spillage clean-up? (hours)	N/A
	Replacement of manhole covers? (Hours)	N/A
Road Infrastructure Services		
	Time taken to repair a single pothole on a major road? (Hours)	40 minutes
	Time taken to repair a single pothole on a minor road? (Hours)	15 minutes
	Time taken to repair a road following an open trench service crossing? (Hours)	1 hour
	Time taken to repair walkways? (Hours)	5 hours
Property valuations		
	How long does it take on average from completion to the first account being issued? (one month/three months or longer)	Longer
	Do you have any special rating properties? (Yes/No)	
Financial Management		
	Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Decrease
	Are the financial statement outsourced? (Yes/No)	No
	Are there Council adopted business process restructuring the flow and management of documentation feeding to Trial Balance?	Yes
	How long does it take for an Tax/Invoice to be paid from the date it has been received?	30 days
	Is there advance planning from SCM unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	Yes Annually

Administration	
Reaction time on enquiries and requests?	One day
Time to respond to a verbal customer enquiry or request? (working days)	One day
Time to respond to a written customer enquiry or request? (working days)	One day
Time to resolve a customer enquiry or request? (working days)	1 Hour
What percentage of calls are not answered? (5%,10% or more)	5%
How long does it take to respond to voice mails? (hours)	5 minutes
Does the municipality have control over locked enquiries? (Yes/No)	N/A
Is there a reduction in the number of complaints or not? (Yes/No)	Yes
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 Day
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	Not in place
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	15 minutes
How long does it take to renew a vehicle license? (minutes)	15 minutes
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	Two weeks
How long does it take to de-register a vehicle? (minutes)	20 minutes
How long does it take to renew a drivers license? (minutes)	30 minutes
What is the average reaction time of the fire service to an incident? (minutes)	15minutes
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	N/A
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	N/A
Economic development	
How many economic development projects does the municipality drive?	80
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	3
What percentage of the projects have created sustainable job security?	20%
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	Yes
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	No
Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
Are customers treated in a professional and humanly manner? (Yes/No)	Yes

uMLALAZI MUNICIPALITY



2017/2018 DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NOP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
1	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To Improve Service Delivery and the image of uMlalazi Municipality	Developing a capable and Development State	To improve Service Delivery and the image of uMlalazi Municipality	Municipal Transformation and Institutional Development	EMPLOYEE ASSISTANCE PROGRAMME	Conduct 2 Employee Wellness programmes by 30 June	Number of Employee Wellness programmes conducted	ALL	2 Employee Wellness programmes conducted	0	1 Employee Wellness programme conducted	0	1 Employee Wellness programme conducted	R 434 670.00
2	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To Improve Service Delivery and the image of uMlalazi Municipality	Developing a capable and Development State	To improve Service Delivery and the image of uMlalazi Municipality	Municipal Transformation and Institutional Development	EMPLOYEE MEDICAL EXAMINATION	Ensure new employees are sent for medical examinations within 1 month after appointment	Percentage of new employees sent on medical examinations within 1 month of their appointment	ALL	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	100% of new employees sent for medical examination within 1 month of appointment	R 87 530.00
3	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Developing a capable and Development State	Organisational skills development and capacity building	Municipal Transformation and Institutional Development	EMPLOYEE RELATED COST	Submit quarterly reports to EXCO in terms of Section 66(a) - (g) of MFMA on staff salaries, wages, allowances and benefits	Number of reports submitted to EXCO by 30 June on Employee related costs on staff salaries, wages, allowances and benefits	ALL	4 reports submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	1 report submitted to EXCO on Employee related costs on staff salaries, wages, allowances and benefits	R 81 056 280.00
4	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	SUBSISTENCE & TRAVEL COUNCILLORS MAYOR	Submit monthly reports to Finance Portfolio Committee on S & T Claims processed for Councillors	Number of reports submitted to Finance Portfolio Committee by 30 June on S & T Claims processed for Councillors	ALL	12 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councillors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councillors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councillors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councillors	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for Councillors	R 2 212 080.00
5	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	SUBSISTENCE & TRAVEL	Submit monthly reports to Finance Portfolio Committee on S & T Claims processed for staff	Number of reports submitted to Finance Portfolio Committee by 30 June on S & T Claims processed for staff	ALL	12 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	3 reports submitted to Finance Portfolio Committee on S & T Claims processed for staff	R 1 194 160.00
6	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Organisational skills development and capacity building	Municipal Transformation and Institutional Development		All funded positions on the organogram to be prioritized and filled by 30 June	Date of filling of vacant post	ALL	Prioritized vacant posts to be filled by 31 March	Vacant posts submitted to MANCO for prioritization by 30 September	0	Prioritized vacant posts to be filled by 31 March	0	
7	Office of the MM	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Effective Municipal Oversight	Developing a capable and Development State	Effective Municipal Oversight	Municipal Transformation and Institutional Development	PERFORMANCE MANAGEMENT	Ensure monthly departmental performance reports are generated and submitted to Portfolio Committee for oversight	Number of PMS reports generated by 30 June and submitted to Portfolio Committee for oversight	ALL	12 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	3 Monthly departmental performance reports generated and submitted to Portfolio Committee for oversight	R 246 150.00
8	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Improving Education, training and innovation	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	TRAINING COST : STAFF	Provide training to staff in terms of skills development plan and ensure 100% expenditure on staff training costs	Percentage expenditure on staff training costs budget by 30 June	ALL	100% expenditure on staff training costs budget in terms of skills development plan	25% expenditure on staff training costs budget in terms of skills development plan	50% expenditure on staff training costs budget in terms of skills development plan	75% expenditure on staff training costs budget in terms of skills development plan	100% expenditure on staff training costs budget in terms of skills development plan	R 1 016 360.00
9	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Improving Education, training and innovation	Undertake training for staff and Councillors as per skills development plan by 30 June 2016	Municipal Transformation and Institutional Development	TRAINING : COUNCILLORS	Provide training to 54 Councillors by 30 June in terms of skills audit undertaken	Number of Councillors trained by 30 June	ALL	54 Councillors trained by 30 June in terms of skills development audit undertaken	0	0	0	54 Councillors trained by 30 June in terms of skills development audit undertaken	R 129 850.00
10	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	To implement and support internship, learnership and in-service training programmes	Developing a capable and Development State	To implement and support internship, learnership and in-service training programmes	Municipal Transformation and Institutional Development	INTERNSHIP PROGRAMME	Submit quarterly reports to the LLF on internship, learnership and in-service trainings/programmes implemented	Number of reports submitted to LLF on internship, learnership and in-service trainings/programmes implemented	ALL	4 reports submitted to LLF on internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on internship, learnership and in-service trainings/programmes implemented	1 report submitted to LLF on internship, learnership and in-service trainings/programmes implemented	R 162 970.00
11	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Municipal Transformation and Institutional Development	LICENSE FEE - REGISTRY DOCUMENT SYSTEM	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	0	R 59 420.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDP Objective (R)	STRATEGIC OBJECTIVE (R)	Municipal KPA (R)	PROJECT	STRATEGY	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
12	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Municipal Transformation and Institutional Development	ARCHIVE STORAGE CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on compliance with Archives Act	Number of reports submitted to the Portfolio committee by 30 June on compliance with archives act	ALL	4 reports submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	1 report submitted to Portfolio Committee on compliance with archives act	R 59 630.00
13	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	Organisational skills development and capacity building	Municipal Transformation and Institutional Development	POST EMPLOYMENT REPORT CONTRACTED SERVICES	Submit 2 post employment reports to LLF	Number of reports submitted to LLF on post employment	ALL	2 reports submitted to LLF on Post Employment	0	1 report submitted to LLF on Post Employment	0	1 report submitted to LLF on Post Employment	R 33 740.00
14	Corporate Services	A skilled and capable workforce to support inclusive growth	Municipal Transformation and Institutional Development	Organisational skills development and capacity building	Improving Education, training and innovation	To develop the institution and to facilitate institutional transformation	Municipal Transformation and Institutional Development	Implementation of staff retention Policy	Review staff retention Policy and submit to EXCO for approval by 30 June	Date of Review of staff retention Policy	ALL	Staff retention Policy reviewed and submitted to EXCO by 31 March for approval	0	0	Staff retention Policy reviewed and submitted to EXCO by 31 March for approval	0	
15	Community Services	Improve the quality of basic education	Basic Service Delivery	Ensure an healthy environment for childhood development	Improving Education, training and innovation	Ensure an healthy environment for childhood development	Basic Service Delivery and Infrastructure Development	EQUIT SHARE RURAL EDUCATION	Undertake monthly visits to creches to ensure the healthyness of the environment for early childhood development	Number of monthly creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	ALL	12 creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	3 creche visits undertaken by 30 June to ensure the healthyness of the environment for early childhood development	R 60 000.00
16	Community Services	Vibrant, equitable and sustainable rural communities and food security	Basic Service Delivery	Ensure the effectiveness of waste management services in all areas	Environmental Sustainability and Resilience	Ensure the effectiveness of waste management services in all areas	Basic Service Delivery and Infrastructure Development	EQUIT SHARE POVERTY ALLEVIATION	Provide free basic refuse removal services to 14388 rural households by 30 June	Number of rural households provided with free basic refuse removal services	ALL	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	14388 households provided with Free refuse removal services	R 900 000.00
17	Community Services	Vibrant, equitable and sustainable rural communities and food security	Basic Service Delivery	To Provide Basic Services to all households and address Service Delivery Backlogs	Environmental Sustainability and Resilience	To provide Fee Basic Services to all Indigent households	Basic Service Delivery and Infrastructure Development		Compile an Indigent Register to cover all Municipal Wards by 30 June	Date of finalization of indigent register	ALL	Indigent Register compiled by 30 June	0	0	0	Indigent Register compiled by 30 June	
18	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EMVUTSHINI SPORTS FIELD (WARD 16)	Ensure the Construction of Sports field by 30 May	Date of completion of construction of Sportsfield	16	Sportsfield constructed by 30 May	0	0	0	Sportsfield constructed by 30 May	R 3 500 000.00
19	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	STORM WATER MANAGEMENT	Ensure the Construction of stormwater management facilities by 30 May	Date of completion of construction of stormwater management facilities	11, 12, 18, 19	stormwater management facilities constructed by 30 May	0	0	0	stormwater management facilities constructed by 30 May	R 800 000.00
20	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	SIDEWALKS	Spend 100% on Sidewalks budget by 30 June	Percentage of budget for sidewalks spent by 30 June	11, 12, 18, 19	100% of Sidewalks budget spent by 30 June	0	0	0	100% of Sidewalks budget spent by 30 June	R 500 000.00
21	Engineering Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	PAVEMENT MANAGEMENT (KERBING)	Spend 100% on pavements budget by 30 June	Percentage of budget for pavements spent by 30 June	11, 12, 18, 19	100% of Pavements budget spent by 30 June	0	0	0	100% of Pavements budget spent by 30 June	R 310 000.00
22	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	REHABILITATION OF URBAN ROADS	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11, 12, 18, 19	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 5 400 000.00
23	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	UPGRADE OF INTERSECTION - SUNNYDALE LOW COST HOUSING	Ensure the Upgrade of Sunnydale intersection by 30 May	Date of completion of Upgrade of Sunnydale intersection	11	Upgrade of Sunnydale intersection completed by 30 May	0	0	0	Upgrade of Sunnydale intersection completed by 30 May	R 500 000.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NOP Objective (R)	Strategic Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
24	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MITCHELL STREET EXTENSION	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 2 600 000.00
25	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	LINK ROAD: TAXI RANK AND INDUSTRIAL AREA	Implement Pavement Management System (annually) and ensure 100% budget expenditure on Urban roads rehabilitation	% of budget spent on urban road rehabilitation in terms of Pavement Management System (PMS) by 30 June	11	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	25% of budget spent on maintenance of ageing infrastructure in terms of PMS	50% of budget spent on maintenance of ageing infrastructure in terms of PMS	75% of budget spent on maintenance of ageing infrastructure in terms of PMS	100% of budget spent on maintenance of ageing infrastructure in terms of PMS	R 4 500 000.00
26	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	KDS BUS ROUTE ROAD REHAB (WARD 12)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	12	_____ km of road to be constructed by 30 June	0	0	0	_____ km of road to be constructed by 30 June	R 11 000 000.00
27	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MBANGAYIYA CAUSEWAY AND ROAD (WARD 14)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	14	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 6 000 000.00
28	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MFOFOLOZI CAUSEWAY (WARD 1)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	1	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 5 000 000.00
29	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	MBABHA CAUSEWAY (WARD 2)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	2	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 1 500 000.00
30	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	HLUNGWINI CAUSEWAY/ROAD (WARD 5)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	5	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 6 212 110.00
31	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	EMTILOMBO CAUSEWAY (WARD 10)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	10	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 1 373 480.00
32	Engineering Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Developing a capable and Development State	To ensure the provision and maintenance of municipal roads, sidewalks, stormwater facilities and causeways	Basic Service Delivery and Infrastructure Development	QHIKA ROAD (WARD 24)	Construct _____ km of road causeways as per MIG budget by 30 June	Km of roads constructed by 30 June	24	_____ km of road/causeway to be constructed by 30 June	0	0	0	_____ km of road/causeway to be constructed by 30 June	R 4 644 680.00
33	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To ensure the provision and maintenance of municipal capital infrastructure	Developing a capable and Development State	To ensure the provision and maintenance of municipal capital infrastructure	Basic Service Delivery and Infrastructure Development	EQUIT SHARE CARETAKING OF RURAL BUILDINGS	Appoint 27 (1 per ward) caretakers for rural facilities by 30 June	Number of caretakers appointed	ALL	27 Caretaker to be appointed to caretake rural facilities by 30 June	0	0	0	27 Caretaker to be appointed to caretake rural facilities by 30 June	R 150 000.00
34	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE RURAL FIRE PREVENTION	Submit quarterly reports to the Portfolio Committee on the fire prevention services	Number of reports submitted to the Portfolio Committee by 30 June on the fire prevention services	ALL	4 reports submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	1 report submitted to the Portfolio Committee on the fire prevention services	R 200 000.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NOP Objective (R)	Strategic Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target: 2017/2018	Q1	Q2	Q3	Q4	2017/2018
35	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE DISASTER ASSISTANCE	Submit quarterly reports to Portfolio Committee on disaster assistance and departmental budget expenditure	Number of reports submitted to the Portfolio Committee by 30 June on disaster assistance and departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	1 report submitted to Portfolio Committee on disaster assistance and departmental budget expenditure	R 975 000.00
36	Protection Services	All people in south Africa protected and feel safe	Basic Service Delivery	Ensure the functionality of Disaster Management in the Municipality	Building Safer Communities	Ensure the functionality of Disaster Management in the Municipality	Basic Service Delivery and Infrastructure Development	EQUIT SHARE HUMANITARIAN ASSISTANCE	Mitigate the effect of disasters	Number of reports submitted to the Portfolio Committee by 30 June on Humanitarian Assistance and on budget expenditure	ALL	12 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on 2 arts and culture activities facilitated by 30 June	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on 0	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on 1 arts and culture activities facilitated by 30 June	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on 0	3 Reports to the Portfolio Committee by 30 June on Humanitarian Assistance and on 1 arts and culture activities facilitated by 30 June	R 950 000.00
37	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate cultural Development Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate cultural Development Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE CULTURAL DEVELOPMENT	Facilitate 2 arts and culture activities and annual programmes by 30 June	No of arts and cultural activities facilitated by 30 June	ALL	2 arts and culture activities facilitated by 30 June	0	1 arts and culture activities facilitated by 30 June	0	1 arts and culture activities facilitated by 30 June	R 290 000.00
38	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate Sports Development Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate Sports Development Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE SPORTS DEVELOPMENT	Facilitate 2 sports codes activities and sports programmes by 30 June	No of sports programmes facilitated by 30 June	ALL	2 sports codes and programmes facilitated by 30 June	0	1 sports codes and programmes facilitated by 30 June	0	1 sports codes and programmes facilitated by 30 June	R 441 000.00
39	Community Services	A development-orientated public service and inclusive citizenship	Basic Service Delivery	To initiate Special Programmes and report to the Portfolio Committee	Nation Building and Social Cohesion	To initiate Special Programmes and report to the Portfolio Committee	Basic Service Delivery and Infrastructure Development	EQUIT SHARE SPECIAL PROGRAMMES	Conduct 10 special programmes by 30 June	No of special programmes conducted at schools by 30 June	ALL	10 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	3 special programmes conducted at schools by 30 June	1 special programmes conducted at schools by 30 June	R 1 009 000.00
40	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To ensure the maintenance of municipal open spaces, roads & verges	Nation Building and Social Cohesion	To ensure the maintenance of municipal open spaces, roads & verges	Basic Service Delivery and Infrastructure Development	GROUNDS	Maintain grounds and monitor the performance of the Service Provider for grass cutting and complete monthly performance assessments	Number of performance assessments reports completed on the assessment for clearing and grass cutting services	ALL	12 reports completed on the performance assessment on the service provider for clearing and grass cutting services	3 reports completed on the performance assessment on the service provider for clearing and grass cutting services	3 reports completed on the performance assessment on the service provider for clearing and grass cutting services	3 reports completed on the performance assessment on the service provider for clearing and grass cutting services	3 reports completed on the performance assessment on the service provider for clearing and grass cutting services	R 364 430.00
41	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To ensure the maintenance of municipal open spaces, roads & verges	Environmental Sustainability and Resilience	To ensure the maintenance of municipal open spaces, roads & verges	Basic Service Delivery and Infrastructure Development	WEED ERADICATION	Monitor the performance of all Service Providers and ensure that monthly reports are attached to invoices	Number of performance assessments reports completed by 30 June on the assessment for Weed eradication	ALL	12 reports completed on the performance assessment on the service provider for weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	3 reports completed on the performance assessment on the service provider for Weed eradication	R 563 380.00
42	Community Services	Protection and enhancement of environmental assets and natural resources	Basic Service Delivery	To ensure the maintenance of municipal open spaces, roads & verges	Environmental Sustainability and Resilience	To ensure the maintenance of municipal open spaces, roads & verges	Basic Service Delivery and Infrastructure Development	GRASS CUTTING - ESHOWE CONTRACTED SERVICES	Monitor the performance of all Service Providers and ensure that monthly reports are attached to invoices	Number of performance assessments reports completed on the assessment for grass cutting Eshowe, Ging & Mtz	11, 18, 19	12 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	3 reports completed on the performance assessment on the service provider for grass cutting in Eshowe, Ging & Mtz	R 2 143 110.00
43	Planning and Development	A development-orientated public service and inclusive citizenship	Local Economic Development	To contribute towards the reduction of unemployment	Economy and Development	To contribute towards the reduction of unemployment	Local Economic Development	EQUIT SHARE YOUTH DEVELOPMENT	Submit quarterly reports to Portfolio Committee on Youth Development initiatives implemented	Number of reports submitted to the Portfolio Committee on Youth Development initiatives implemented by 30 June	ALL	4 reports submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	1 report submitted to Portfolio Committee on Youth Development initiatives implemented	R 351 000.00
44	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	Construct 15 informal Traders facilities in KDS by 31 March	Number of Informal Traders facilities constructed by 31 March		12	15 Informal traders shelters constructed by 31 March	0	0	15 informal traders shelters constructed by 31 March	0	R 517 880.00
45	Planning and Development	Decent employment through inclusive economic growth	Local Economic Development	To contribute towards the reduction of unemployment	Economy and Development	To create 650 jobs through various municipal projects / EPWP programmes	Local Economic Development	EQUIT SHARE POVERTY ALLEVIATION	Enhance expanded public works programmes (EPWP) and facilitate the creation of 650 jobs by 30 June	Number of jobs created by 30 June	ALL	650 Job created through EPWP and municipal capital projects	0	0	0	650 Job created through EPWP and municipal capital projects	R 2 035 420.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (N)	National KPA (R)	Pre-determined Objective (R)	SDB Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
46	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	LIVESTOCK PENS	Ensure the provision of livestock pens for SMMEs by 31 March	Ensure the provision of livestock pens for SMMEs by 31 March	11	livestock pens provided for SMMEs by 31 March	0	0	livestock pens provided for SMMEs by 31 March	0	R 500 000.00
47	Planning and Development	Vibrant, equitable and sustainable rural communities and food security	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	IRRIGATION SYSTEMS	Ensure the provision of irrigation systems at identified areas by 31 March	Date of provision of irrigation systems at identified areas	ALL	Irrigation systems provided to identified areas by 31 March	0	0	Irrigation systems provided to identified areas by 31 March	0	R 547 950.00
48	Planning and Development	Decent employment through inclusive economic growth	Local Economic Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Economy and Development	To promote Local Economic Development by implementing LED & Tourism initiatives across Municipal area with available resources	Local Economic Development	EQUIT SHARE WORK CREATION PROJECTS	Enhance expanded public works programmes (EPWP) and facilitate the creation of 650 jobs by 30 June	Number of job created by 30 June	ALL	650 Jobs created through EPWP by 30 June	0	0	0	650 Jobs created through EPWP by 30 June	R 1 325 000.00
49	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Economy and Development	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE LOCAL ECONOMY DEVELOP	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 850 000.00
50	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Economy and Development	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE YOUTH BUSINESS ADVISORY CENTRE	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 100 000.00
51	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	OFFICE EQUIPMENT / TRANSPORT	Submit quarterly reports to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	Number of reports submitted to the Portfolio Committee by 30 June on the departmental budget expenditure on Repairs and maintenance	11	4 reports submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	1 report submitted to the Portfolio Committee on the departmental budget expenditure on Repairs and maintenance	R 444 225.00
52	Protection Services	All people in south Africa protected and feel safe	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SECURITY CONTRACTED SERVICES	Appoint a panel of security services by 31 December to undertake security services in uMlalazi Municipality when required to guard Councilors and Council property	Date of appointment of panel of security services	ALL	Panel of Security Services appointed by 31 December	0	Panel of Security Services appointed by 31 December	0	0	R 3 384 900.00
53	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CIVIC EXPENSES	Submit quarterly reports to the Portfolio Committee on all catering procured through civic expenses	Number of reports submitted to the Portfolio committee on all catering procured through civic expenses	ALL	4 reports submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	1 report submitted to Portfolio Committee on all catering procured through civic expenses	R 515 310.00
54	Office of the MM	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE COMMUNITY SUPPORT PROG	Submit quarterly reports to EXCO on Community support provided by the municipality through the Community support programme	Number of reports submitted to EXCO on Community support provided by the municipality through the Community support programme	ALL	4 reports submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	1 report submitted to EXCO on Community support provided by the municipality through the Community support programme	R 673 800.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

[illegible]

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018[illegible]

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

[illegible]

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDP Objective (R)	STRATEGIC OBJECTIVE (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
87	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	FURNITURE AND EQUIPMENT	Ensure departmental Furniture and Equipment purchased by 31 December	Date of purchase of departmental Furniture and Equipment	ALL	Furniture and Equipment purchased by 31 December	0	Furniture and Equipment purchased by 31 December	0	0	R 1 590 490.00
88	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	MACHINERY AND EQUIPMENT	Ensure departmental machinery and Equipment purchased by 31 December	Date of purchase of departmental machinery and Equipment	ALL	Machinery and Equipment purchased by 31 December	0	Machinery and Equipment purchased by 31 December	0	0	R 1 139 000.00
89	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PARK HOME	Ensure Park home is purchased by 31 December	Date of purchase of park home	ALL	Parkhome purchased by 31 December	0	Parkhome purchased by 31 December	0	0	R 200 000.00
90	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	COMPUTER EQUIPMENT	Ensure computer Equipment is purchased by 31 December	Date of purchase of computer Equipment	ALL	Computer Equipment purchased by 31 December	0	Computer Equipment purchased by 31 December	0	0	R 2 900 000.00
91	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	BUILDINGS	Construction of building to be completed by 30 May	Date of completion of building construction	ALL	Building construction completed by 30 May	0	0	0	Building construction completed by 30 May	R 852 500.00
92	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	COMPUTER EQUIPMENT (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	R 110 000.00
93	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	FILING CONTAINER	Ensure filing container purchased by 31 December	Date of purchase of filing container	ALL	filing container purchased by 31 December	0	filing container purchased by 31 December	0	0	R 100 000.00
94	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	FURNITURE AND FITTINGS (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	R 270 000.00
95	ALL	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	MACHINERY AND EQUIPMENT (INSURANCE CLAIMS)	Submit details of new assets to Insurers for insurance purposes within 7 days after receipt	Percentage of new assets submitted to Insurers for insurance purposes within 7 days of receipt	ALL	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	100% of new assets submitted to Insurers for insurance purposes within 7 days of receipt	R 650 000.00
96	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STORE FOR REDUNDANT ASSETS	Ensure the Stores for redundant assets is completed and Completion certificate is submitted by Service Provider by 30 May	Date of submission of completion certificate by Service Provider for the stores for redundant assets	ALL	Completion certificated submitted by Service Provider by 30 May for stores for redundant assets	0	0	0	Completion certificated submitted by Service Provider by 30 May for stores for redundant assets	R 560 000.00
97	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PLAYPARK EQUIPMENT	Ensure playpark equipment purchased by 31 December	Date of purchase of playpark equipment	11	Mplaypark equipment purchased by 31 December	0	Mplaypark equipment purchased by 31 December	0	0	R 100 000.00
98	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STAFF CHANGE ROOMS	Ensure the Construction of staff change rooms by 30 May	Date of completion of staff change rooms	11	staff change rooms constructed by 30 May	0	0	0	staff change rooms constructed by 30 May	R 1 000 000.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NOP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
99	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CEMETERIES PALISADE FENCING	Ensure the Construction of Cemeteries Palisade fencing by 30 May	Date of completion of construction of Cemeteries Palisade fencing	11	Cemeteries Palisade fencing constructed by 30 May	0	0	0	Cemeteries Palisade fencing constructed by 30 May	R 300 000.00
100	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CEMETERY PATHWAYS	Ensure the Construction of Cemeteries pathways by 30 May	Date of completion of construction of Cemeteries pathways	11	Cemeteries pathways constructed by 30 May	0	0	0	Cemeteries pathways constructed by 30 May	R 250 000.00
101	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	PUBLIC TRANSPORT FACILITIES (LAYBYS SHELTERS)	Spend 100% on Public transport facilities budget by 30 June	Percentage of budget for Public transport facilities spent by 30 June	ALL	100% of Public transport facilities budget spent by 30 June	0	0	0	100% of Public transport facilities budget spent by 30 June	R 250 000.00
102	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SPEED HUMPS ESH, GING AND MTZ	Spend 100% on Speedhumps budget by 30 June	Percentage of budget for Speedhumps spent by 30 June	11, 18, 19	100% of Speedhumps budget spent by 30 June	0	0	0	100% of Speedhumps budget spent by 30 June	R 210 000.00
103	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	KDS PASSAGE WALKS UPGRADE	Ensure the upgrade of KDS Passage Walks by 30 May	Date of completion of upgrade of KDS Passage Walks	12	upgrade of KDS Passage Walks completed by 30 May	0	0	0	upgrade of KDS Passage Walks completed by 30 May	R 250 000.00
104	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	REFUSE SKIPS AND MASS CONTAINERS (ESH, GING AND MTZ)	Ensure 100% compliance with departmental procurement plan by 30 June 2017	% Compliance with departmental procurement plan	11, 18, 19	100% compliance with departmental procurement plan	100% compliance with departmental procurement plan	100% compliance with departmental procurement plan	100% compliance with departmental procurement plan	100% compliance with departmental procurement plan	R 300 000.00
105	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	REFUSE BINS	Ensure refuse bins purchased by 31 December	Date of purchase of refuse bins	11, 18, 19	Refuse bins purchased by 31 December	0	Refuse bins purchased by 31 December	0	0	R 100 000.00
106	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	FENCING - ESHOWE TRANSFER STATION	Ensure fencing of transfer station completed by 31 March	Date of completion of fencing of transfer station	11	fencing of transfer station completed by 31 March	0	0	0	fencing of transfer station completed by 31 March	R 500 000.00
107	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	2 X COMPLETE 3 WAY RING MAIN UNIT	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 280 000.00
108	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	1 X COMPLETE 4 WAY RING MAIN UNIT	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 150 000.00
109	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	UPGRADE STREET LIGHTS	Upgrade of Streetlights by 30 May	Date of upgrade of Streetlights	11	upgrade of Streetlights by 30 May	0	0	0	upgrade of Streetlights by 30 May	R 150 000.00
110	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	POLE MOUNTED TRANSFORMERS	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 130 000.00
111	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ESHOWE BUS & TAXI RANK MV RING SYSTEM	Electrical equipment to be purchased by 30 May	Date of purchase of electrical equipment	11	Electrical equipment purchased by 30 May	0	0	0	Electrical equipment purchased by 30 May	R 250 000.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate [R]	National Outcome [R]	National KPA [R]	Pre-determined Objective [R]	NDP Objective [R]	STRATEGIC Objective [R]	Municipal KPA [R]	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
112	Engineering Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GALVANISE FENCING OF MV STRUCTURES	Ensure fencing of MV structures are galvanised by 31 March	Date of completion of galvanising of fencing of MV structures	11	fencing of MV structures galvanized by 30 May	0	0	0	fencing of MV structures galvanized by 30 May	R 100 000.00
113	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	ZULULAND HISTORICAL MUSEUM	Submit reports to Portfolio Committee on museum activities and departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on museum activities and budget expenditure	ALL	4 reports submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	1 report submitted to Portfolio Committee on museum services and budget expenditure	R 196 000.00
114	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	LOST BOOKS: LIBRARIES	Submit quarterly reports to Portfolio Committee on lost books	Number of reports submitted to the Portfolio committee by 30 June on lost books	ALL	4 reports submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	1 report submitted to Portfolio Committee on lost books	R 6 650.00
115	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SOCIAL WELFARE GRANT IN AID	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 140 000.00
116	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GRANT: MUSEUM	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 50 000.00
117	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TOURISM GRANT IN AID	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 205 000.00
118	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	S P C A GRANT IN AID	Submit 2 reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	2 reports submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	0	1 report submitted to Portfolio Committee on expenditure of grant	R 135 000.00
119	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SECURITY CONTRACTED SERVICES	Appoint a panel of security services by 31 December to undertake security services in uMlalazi Municipality when required to guard Councillors and Council property	Date of appointment of panel of security services	ALL	Panel of Security Services appointed by 31 December	0	Panel of Security Services appointed by 31 December	0	0	R 8 402 670.00
120	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SPEED TESTING & ALCO DEV	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 13 420.00
121	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EQUIT SHARE POUND MONTHLY CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on pound operation and departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on pound operation and departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	1 report submitted to Portfolio Committee on pound operation and departmental budget expenditure	R 662 160.00
122	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Enhance revenue collection	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TMT : MAINT & LICENCE CONTRACTED SERVICES	Ensure the enforcement of speed calming measures and collect 70% of fines issued	Percentage of collection on fines issued by 30 June	ALL	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	70% collection rate on speed fines issued	R 3 421 160.00
123	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	SMALL PLANT AND EQUIPMENT	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 239 520.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDF Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target: 2017/2018	Q1	Q2	Q3	Q4	2017/2018
124	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Enhance revenue collection	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	STREET TRAFFIC SIGNS	Submit quarterly reports to the Portfolio Committee on the enforcement of traffic control and number of fines issued	Number of reports submitted to the Portfolio committee by 30 June on the enforcement of traffic control and number of fines issued	11	4 reports submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	1 report submitted to Portfolio Committee on the enforcement of traffic control and number of fines issued	R 36 420.00
125	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	INFORMATION SIGNS	Submit quarterly reports to the Portfolio Committee on signage	Number of reports submitted to the Portfolio committee by 30 June on placement of information signage	11	4 reports submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	1 report submitted to Portfolio Committee on the enforcement of placement of information signage	R 5 320.00
126	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	STREET NAMES	Submit quarterly reports to the Portfolio Committee on street name signage replacements	Number of reports submitted to the Portfolio committee by 30 June on street name signage replacement	11	4 reports submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	1 report submitted to Portfolio Committee on street name signage replacement	R 9 580.00
127	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	GROUNDS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 407 970.00
128	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	RADIO LICENCES	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	Renew annual licence by 30 June	R 15 820.00
129	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	LEASE OF PARK HOME TOILET FACILITIES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	11	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 22 410.00
130	Protection Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	S A B S CHARGE: 3%	Submit quarterly reports to Portfolio Committee on SABS charge for roads	Number of reports submitted to the Portfolio committee by 30 June on SABS charge for roads	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	1 report submitted to Portfolio Committee on departmental budget expenditure on SABS charge for roads	R 84 490.00
131	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	LG FINANCE MANAGEMENT GRANT DORA GR 44	Submit quarterly reports to Portfolio Committee on expenditure of grant	Number of reports submitted to the Portfolio committee by 30 June on expenditure of grant	ALL	4 reports submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	1 report submitted to Portfolio Committee on expenditure of grant	R 1 700 000.00
132	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	MSCOA IMPLEMENTATION	Submit quarterly reports to Portfolio Committee on MSCOA compliance and implementation	Number of reports submitted to the Portfolio committee by 30 June on MSCOA compliance and implementation	ALL	4 reports submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	1 report submitted to Portfolio Committee on MSCOA compliance and implementation	R 451 920.00
133	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	MAILING : MONTHLY ACCOUNT CONTRACTED SERVICES	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 227 960.00

Toplayer Service Delivery Budget Implementation Plan SDBIP) - 2017/2018

No	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
134	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	EASY PAY CASH HANDLING FEES	Submit quarterly reports to Portfolio Committee on third party cash handling fees	Number of reports submitted to the Portfolio committee by 30 June on third party cash handling fees	ALL	4 reports submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	1 report submitted to Portfolio Committee on third party cash handling fees	R 54 040.00
135	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Optimise budget implementation in the municipality	Developing a capable and Development State	Optimise budget implementation in the municipality	Municipal Financial Viability and Management	VIP:LICENCE FEE	Renew annual licence fee	Renewal of licence by 30 June	ALL	Renew annual licence by 30 June	0	0	0	0	R 42 230.00
136	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Advance and maintain the financial viability of the Municipality	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	VIP:TRAINING	Provide training to HR and Finance Staff on mSCOA System	Number of Staff trained by 30 June	ALL	___ Staff trained by 30 June in terms of MSCOA on new system	0	0	0	___ Staff trained by 30 June in terms of MSCOA on new system	R 11 310.00
137	Finance	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To ensure effective Management of Capital Assets	Developing a capable and Development State	To ensure effective Management of Capital Assets	Municipal Financial Viability and Management	FLEET MANAGEMENT	Submit quarterly reports to Portfolio Committee on vehicle usage	Number of reports submitted to the Portfolio committee by 30 June on vehicle usage	ALL	4 reports submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	1 report submitted to Portfolio Committee on vehicle usage	R 297 000.00
138	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	POOL	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 160 870.00
139	Community Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	CHEMICALS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 45 070.00
140	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Effective and efficient Municipal Administration & Communication	Developing a capable and Development State	Effective and efficient Municipal Administration & Communication	Good Governance and Public Participation	COMMUNICATION	Submit quarterly reports to the Portfolio Committee on the implementation of the communication strategy	Number of reports submitted to the Portfolio committee on the implementation of the communication strategy	ALL	4 reports submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	1 report submitted to Portfolio Committee on the implementation of the communication strategy	R 1 497 750.00
141	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Ensure that public participation structures are established, capacitated and functional	Developing a capable and Development State	Ensure that public participation structures are established, capacitated and functional	Good Governance and Public Participation	EQUIT SHARE WARD COMMITTEE EXPENSES	Undertake Ward Committee training and development	Number of Ward Committee training provided	ALL	Ward Committee training to be held by 31 December 2017	0	Ward Committee training to be held by 31 December 2017	0	0	R 800 000.00
142	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Effective Municipal Oversight	Developing a capable and Development State	Effective Municipal Oversight	Good Governance and Public Participation	MAYORAL ALLOWANCES	Submit quarterly reports to Council on the non attendance of Councillors at meetings of Council	Number of reports submitted to Council by 30 June on the non attendance of Councillors at meetings of Council	ALL	4 reports submitted to Council on the non attendance of Councillors at meetings of Council	1 report submitted to Council on the non attendance of Councillors at meetings of Council	1 report submitted to Council on the non attendance of Councillors at meetings of Council	1 report submitted to Council on the non attendance of Councillors at meetings of Council	1 report submitted to Council on the non attendance of Councillors at meetings of Council	R 10 037 040.00
143	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Ensure that public participation structures are established, capacitated and functional	Developing a capable and Development State	Ensure that public participation structures are established, capacitated and functional	Good Governance and Public Participation	EQUIT SHARE OPERATION SUKUMA SAKHE	Submit quarterly consolidated reports to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	Number of reports submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	ALL	4 reports submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	1 report submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	1 report submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	1 report submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	1 report submitted to EXCO on mentorship assistance provided to all War Rooms in uMlalazi Municipality in terms of Operation Sukuma Sakhe programme	R 310 000.00
144	Office of the MM	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	Mitigate the Impact of HIV/Aids in the Municipality area	Nation Building and Social Cohesion	Mitigate the Impact of HIV/Aids in the Municipality area	Good Governance and Public Participation	EQUIT SHARE LOCAL AIDS COUNCIL	Hold quarterly HIV/AIDS Council Meetings	No of HIV/AIDS Council Meetings	ALL	4 HIV/AIDS Council Meetings held	1 HIV/AIDS Council Meeting Held	1 HIV/AIDS Council Meeting Held	1 HIV/AIDS Council Meeting Held	1 HIV/AIDS Council Meeting Held	R 450 000.00
145	Planning and Development	A development-orientated public service and inclusive citizenship	Good Governance and Public Participation	To roll out IDP and Budget public participation through road shows	Developing a capable and Development State	To roll out IDP and Budget public participation through road shows	Cross Cutting Issues	IDP ROADSHOWS	Hold 8 Clustered IDP Road shows by 31 December	Number of clustered IDP roads shows held by 31 December	ALL	8 Clustered IDP Road shows held by 31 December	0	8 Clustered IDP Road shows held by 31 December	0	0	R 338 030.00

Toplayer Service Delivery Budget Implementation Plan SDBIP} - 2017/2018

No.	Directorate (R)	National Outcome (R)	National KPA (R)	Pre-determined Objective (R)	NDP Objective (R)	STRATEGIC Objective (R)	Municipal KPA (R)	PROJECT	Strategy	Indicator	Ward	Annual Target 2017/2018	Q1	Q2	Q3	Q4	2017/2018
146	Planning and Development	A development-orientated public service and inclusive citizenship	Municipal Financial Viability and Management	To comply 100% with the uMlalazi Municipality's Procurement Plan & SCM processes in the 2017/2018 FY.	Developing a capable and Development State	Advance and maintain the financial viability of the Municipality	Municipal Financial Viability and Management	TOWN PLANNING COSTS	Submit quarterly reports to Portfolio Committee on departmental budget expenditure	Number of reports submitted to the Portfolio committee by 30 June on departmental budget expenditure	ALL	4 reports submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	1 report submitted to Portfolio Committee on departmental budget expenditure	R 211 000.00